

Witness Statement Ref. No. 243/2

NAME OF CHILD: ADAM STRAIN

Name: Connor Mulholland

Title: Dr.

Present position and institution:

Previous position and institution:

[As at the time of the child's death]

**Clinical Director, Paediatrics (Acting) - Royal Belfast Hospital for Sick Children ("RBHSC").
Clinical Director Cardiology & cardiac Surgery Royal Hospitals Trust**

Membership of Advisory Panels and Committees:

[Identify by date and title all of those since your last witness statement dated 18th May 2012]

Previous Statements, Depositions and Reports:

[Identify by date and title all those made since your last witness statement dated 18th May 2012]

OFFICIAL USE:

List of previous statements, depositions and reports:

Ref:

Date:

WS-243/1	10.05.2012	Inquiry Witness Statement
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IMPORTANT INSTRUCTIONS FOR ANSWERING:

Please attach additional sheets if more space is required. Please identify clearly any document to which you refer or rely upon for your answer. If the document has an Inquiry reference number, e.g. Ref: 049-001-001 which is 'Chart No.1 Old Notes', then please provide that number.

If the document does not have an Inquiry reference number, then please provide a copy of the document attached to your statement.

I. ADDITIONAL QUERIES

- (1) Please describe the management structure of the Directorate in 1995 including as appropriate the role and identity of the nurse and business manager? Please illustrate diagrammatically if possible.**

Prior to my appointment I believe it consisted of Mr Stephen Brown as Clinical Director, Mr Gordon Clarke as Business manager & a Nurse manager (possibly Ms Audrey Lockhart).

On appointment as Acting C.D. I set up a further set of sub-directors to enable two way communication & discussion between myself & consultants, also to initiate & encourage more effective use of resources & facilities : Dr Dennis Carson (Medical Paediatrics), Mr V Boston & then Mr Trevor Taylor (Surgical Units & Theatres), Dr Peter Crean (Anaesthetics & Intensive Care). This group met once or twice each month

Other staff members would have been invited to attend from time to time if needed.

I met weekly with the Business Manager & Nurse Manager.

Initially I met with each of the Ward Sisters & Theatre Sister , thereafter I would talk with them either informally or formally as required.

There was a regular monthly Directorate Meeting which all Consultant medical staff, senior Nursing Staff, Department Heads of Professions Allied to Medicine and a representative of the doctors in Training, could attend.

Roles & relationships are outlined on the accompanying Diagram I additional pages

- (2) Please also identify any committees established within the Directorate to deal with policies and procedures, audit, quality assurance, training requirements in service and medical students.**

There were the Committees for Audit & Medical records. Training was managed by College Advisors for doctors & by the University Dept of Paediatrics for students.

- (3) Please specify the accountability of the committees.**

The Audit committee would have reported to the Trust Audit department & the Medical Records committee to the Trust Medical Records dept. Copies would also ideally be sent to the Directorate office but I do not remember if this was so.

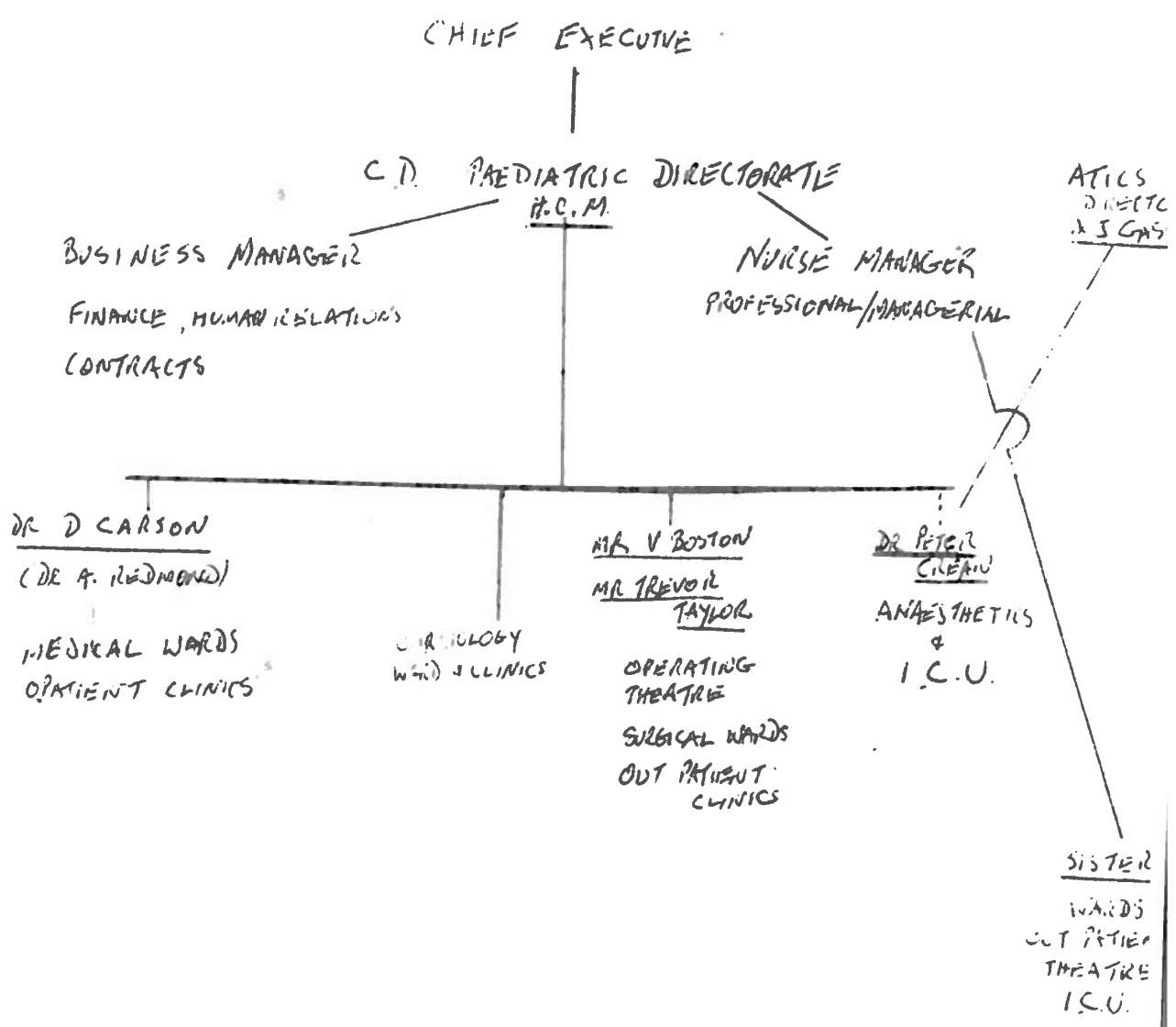
- (4) Please specify whether this directorate played any role in the management and delivery of the paediatric renal transplant service? Explain what that role is?

The management & delivery was led & coordinated by the Paediatric Nephrologists in collaboration with the Transplant surgeons. The Directorate would only have been involved if there were any resource issues.

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THIS STATEMENT IS TRUE TO THE BEST OF MY KNOWLEDGE AND BELIEF

Signed: *[Handwritten Signature]* Dated: *18/6/2012*



21/6/12.

Dear Chairman

I realised on reflecting on my evidence given today that my C.D. accountability was to Mr McKee but that my reporting role was to the Medical Director Dr Carson as per your diagram.

For clarity the organisation N.C.A.S. is the National Clinical Assessment Service & is now under the umbrella of the Patient Safety Agency.

I hope this correction is helpful.

Yours sincerely

Cornel Mulholland.