

Witness Statement Ref. No.

007/5

NAME OF CHILD: Adam Strain

Name: Stephen Brown

Title: Consultant Paediatric Surgeon (retired)

Present position and institution:

Previous position and institution:

*[As at the time of the child's death]*

Membership of Advisory Panels and Committees:

*[Identify by date and title all of those since your Witness Statement of 20<sup>th</sup> December 2011]*

Previous Statements, Depositions and Reports:

*[Identify by date and title all those since your Witness Statement of 20<sup>th</sup> December 2011]*

OFFICIAL USE:

List of previous statements, depositions and reports:

Ref:	Date:	
059-060	20.12.1995	Statement
007/1	15.07.2005	Inquiry Witness Statement
093-011	04.09.2006	PSNI Statement
007/2	25.03.2011	Second Inquiry Witness Statement
007/3	23.09.2011	Third Inquiry Witness Statement
007/4	20.12.2011	Fourth Inquiry Witness Statement

**IMPORTANT INSTRUCTIONS FOR ANSWERING:**

*Please attach additional sheets if more space is required. Please identify clearly any document to which you refer or rely upon for your answer. If the document has an Inquiry reference number, e.g. Ref: 049-001-001 which is 'Chart No.1 Old Notes', then please provide that number.*

*If the document does not have an Inquiry reference number, then please provide a copy of the document attached to your statement.*

**I. ADDITIONAL QUERIES**

- (1) *Please describe the management structure of the Directorate in 1995 including as appropriate the role and identity of the nurse and business manager? Please illustrate diagrammatically if possible.*

The management structure of the Paediatric directorate, when it was set up around 1990, consisted of a Clinical Director, together with a Business Manager and a Nurse Manager. In the early 1990's the business manager and the nurse manager were unified into a single Directorate Manager. A senior nurse continued to be responsible for nursing matters and accountable to the directorate manager. The directorate manager when I vacated the post of clinical director was Gordon Clarke. I am not sure who the senior nurse was at that time.

The responsibility of the directorate covered all wards in RBHSC and included Intensive Care and the operating theatre. X-ray and laboratories were out-with the directorate. The consultant staff in Cardiology and Anaesthetics reported to other directorates. The clinical director was accountable to the Chief Executive on matters of resource management and budgeting. The clinical director also had relationships with the Medical Director/Director of Medical Administration on clinical matters.

- (2) *Please also identify any committees established within the Directorate to deal with policies and procedures, audit, quality assurance, training requirements in service and medical students.*

I do not recall committees reporting to the Directorate. There was an individual consultant responsible for audit who would report to the directorate at its monthly meeting. I believe there was co-ordination of the audit process through a director in the Royal Hospitals Trust. Towards the end of my time as clinical director there was a consultant responsible for planning. Teaching and training was the responsibility of the university and the various postgraduate tutors, who did not report to the directorate. Quality control was the remit of a director of the Royal Hospitals.

- (3) *Please specify the accountability of the committees.*

Please See above

- (4) *Please specify whether this directorate played any role in the management and delivery of the paediatric renal transplant service? Explain what that role is?*

The directorate was the resource management for all departments within the paediatric directorate. The paediatric renal transplant service was part of the nephrology department and as such came under the overall management of the directorate. I believe that some resources were made available through independent funds and some equipment was provided through the Renal Service in Belfast City Hospital

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THIS STATEMENT IS TRUE TO THE BEST OF MY KNOWLEDGE AND BELIEF

Signed:



Dated: 19<sup>th</sup> June 2012