

1 Wednesday, 19 June 2013
2 (10.00 am)
3 (Delay in proceedings)
4 (10.14 am)
5 THE CHAIRMAN: Good morning. Mr Wolfe?
6 MR WOLFE: Good morning, sir. Dr William McConnell, please.
7 DR WILLIAM McCONNELL (called)
8 Questions from MR WOLFE
9 MR WOLFE: Doctor, good morning.
10 A. Good morning.
11 Q. You have already provided to the inquiry a number of
12 statements. The first statement which you provided to
13 the inquiry concerned directly the case of
14 Raychel Ferguson and that was witness statement 047/1,
15 dated 25 October 2011.
16 A. Yes.
17 Q. Then you provided two further witness statements, one
18 dated 5 December 2012, and the next dated
19 31 January 2013 --
20 A. Yes.
21 Q. -- arising out of what we call "Lucy Crawford
22 aftermath". And they're numbered 286/1 and 286/2;
23 is that correct?
24 A. That's correct.
25 Q. We ask all our witnesses this, we ask them: do you wish

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1 A. Yes.
2 Q. We can see that you were a member of the chief medical
3 officer/directors of public health group from 1985 until
4 your retirement. Was that the group, doctor, that was
5 to discuss, on 2 July 2001, the death of
6 Raychel Ferguson and the Solution No. 18 issue, if I can
7 put it in those terms?
8 A. That's the same group, yes.
9 Q. And we'll look at that later. You were an ex officio
10 member of all the department's specialty advisory
11 groups, including paediatrics, anaesthetics, et cetera?
12 A. Yes.
13 Q. Tell us something about that. The department had
14 obviously a number of advisory groups relating to
15 various specialties.
16 A. That's right, and those would -- many of them would meet
17 once a year, some might meet twice a year. The
18 membership of those would have been determined by each
19 group. The paediatric group across Northern Ireland
20 would determine who would represent each hospital or
21 trust or whatever on that, and the four directors
22 of public health were also ex officio members of that
23 and had the opportunity to sit in on those meetings if
24 they felt that was considered appropriate at that time.
25 Q. And what would be on the menu for those annual meetings?

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1 to adopt those written witness statements which will be
2 used to supplement your oral evidence today?
3 A. Yes.
4 Q. I'm obliged. We find within your witness statement, at
5 286/1, page 2 -- if we could have that up on screen,
6 please -- an outline of your qualifications and your
7 career history.
8 A. Yes.
9 Q. Thank you. We can see that you qualified with a medical
10 degree from Queen's University Belfast in June 1970.
11 A. That's correct.
12 Q. And the rest of your academic qualifications are set
13 out. Moving to (b) on that page, we can see your
14 occupational or career history, dating back to 1972.
15 More recently, you were appointed as director of public
16 health, as it was to become known, in 1985 in the
17 Western Health and Social Services Board.
18 A. Yes.
19 Q. And you worked in that capacity through to 2009, when
20 you retired from the position?
21 A. Yes.
22 Q. Could we perhaps go back to page 1 of your witness
23 statement? You set out in the middle of that page,
24 doctor, a number of your memberships of advisory panels
25 and committees.

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1 Let's take paediatrics. Would that be the big
2 structural or strategic issues or what would be it?
3 A. Primarily it would be those. Perhaps if major changes
4 were being proposed to hospitals within Northern Ireland
5 or paediatric settings, then those would come up for
6 discussion. Issues of concern about staffing or other
7 issues could also be raised by the individual members
8 and put on to that agenda.
9 Q. And it would be a way of feeding in from the local
10 hospitals or the local providers directly into the
11 Department of Health?
12 A. Yes. It tended to be predominantly around specialty
13 issues rather than raising -- paediatricians or
14 anaesthetists may not have raised more general issues
15 about the hospitals; it would have been about their
16 specialties, how they were performing, how they were
17 being structured across Northern Ireland, but it was
18 definitely both an inward and an outward constructed
19 agenda.
20 Q. Yes. And you have said that you were a member of the
21 Western Health and Social Services Board and a member of
22 its healthcare committee.
23 A. Yes.
24 Q. Could you help us with the healthcare committee in
25 particular? You've referred to it in your witness

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1 statement as being a subcommittee or a subgroup of the
2 Western Board.
3 A. It was a formal subcommittee of the Western Health and
4 Social Services Board. My position on that would have
5 changed over time because when the construct of the
6 boards and trusts in particular changed, prior to that
7 directors had been full members of those committees, but
8 as the structure changed, then we would have been in
9 attendance rather than full voting members of those
10 committees.
11 Q. So your influence on it in terms of --
12 A. Changed slightly.
13 Q. -- voting capacity was reduced upon the formation of the
14 trusts?
15 A. Yes. I think the department, in determining those sorts
16 of changes, were keen that it would be seen publicly
17 that the appointed board members, appointed by the
18 minister, had a greater influence.
19 Q. Yes. The change that we're most interested in was in or
20 about 1996 when the Sperrin Lakeland Trust was formed.
21 Does that imply that prior to that change that officers
22 from the various hospitals which were to become the
23 Trust were members of that committee?
24 A. No.
25 Q. No?

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1 A. That might have been things like the future structure of
2 hospital services or perhaps strategic changes to
3 individual specialties like orthopaedics, those kinds of
4 issues, issues of health education, health promotion.
5 I'm trying to remember back now to ... But it would
6 definitely be more strategic issues like that. The
7 board was looking to change over a period of time.
8 Q. Albeit, I think if I've got the name of the committee
9 right, I think in your witness statement you do indicate
10 that in terms of operational issues, you would have
11 understood yourself as having responsibility to report
12 into that committee any, for example, adverse incidents
13 that had come to your attention that --
14 A. Yes.
15 Q. -- might be regarded as serious and as possibly having
16 consequences?
17 A. Yes. Not only within our own board areas, but things
18 right across Northern Ireland which might have
19 a strategic importance, where people from within the
20 population that we were commissioning services for were
21 being treated. For example, if there were issues
22 in relation to cardiac surgery services in the Royal,
23 and that was where some of our population were receiving
24 care, then I would have advised the members of the
25 health committee of that.

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1 A. No, they were not, no.
2 Q. So who staffed that?
3 A. It would have been the directors at the Western Board,
4 the general manager, director of public health, director
5 of finance, those sorts of roles.
6 Q. And then post-1996, the same people formed the
7 committee?
8 A. I'm not sure that it was exactly 1996, but at that stage
9 the board was reconstituted and there would have been
10 five members of the public appointed by the minister as
11 full board members, plus a chair, plus three directors
12 of the board, and that was the chief executive -- sorry,
13 it would have been, I think, four: the chief executive,
14 the director of finance, the director of social services
15 and the director of healthcare. So if you like, the
16 formal officers of the board were always outnumbered,
17 I suppose is the way one might put it, by the appointed
18 members from the minister.
19 Q. And you were a non-voting member of the board --
20 A. Yes.
21 Q. -- wearing your director of public health hat?
22 A. That's right.
23 Q. In that more recent era, let's pinpoint the year 2000,
24 what would have been on the agenda typically of that
25 Western Board healthcare committee?

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1 Q. We have your job description, I don't think we need to
2 go to it, but could I ask you this: in terms of your
3 role and where it fitted into the Western Board as an
4 organisation, can I ask you to help us with this?
5 We have a general manager who was Mr Frawley --
6 A. Mm-hm.
7 Q. -- and the other person whose name features prominently
8 is a witness we heard from yesterday, Mr Bradley --
9 A. Mm-hm.
10 Q. -- who at the time of Lucy's death in April 2000 was the
11 chief nursing officer for the board --
12 A. Yes.
13 Q. -- although was later to assume, along with that
14 responsibility, the director of healthcare role --
15 A. Yes.
16 Q. -- but that didn't come --
17 A. That come --
18 Q. -- to him until August or September.
19 A. August or September, yes.
20 Q. Could you help with us this: in terms of your work, how
21 did you interrelate with those two gentlemen?
22 A. Martin and I would have worked very closely. Obviously
23 a number of issues of importance in health will involve
24 both nursing care and medical care, and it was therefore
25 important that we would work together closely on those,

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1 although we obviously had our own individual
2 responsibilities. So that would have been a close
3 working relationship and obviously with the general
4 manager, that was a line management relationship, but it
5 was still a close working relationship, yes.
6 Q. So just picking up on something you said in your witness
7 statement:
8 "Within the Western Board, my line of accountability
9 was through the director of healthcare, Martin Bradley,
10 to the chief executive, Tom Frawley, and thence to the
11 board and to the chairman."
12 A. There is a point which I perhaps need to clarify on
13 this. I had held the director of healthcare role
14 through until, I think, probably about June of that
15 year.
16 Q. Right.
17 A. But I was also fulfilling the director of public health
18 role and I genuinely felt that doing both with the level
19 of staffing that I had was becoming difficult and, at
20 that stage, I indicated to Mr Frawley and the chairman
21 of the board that I wished to resign from that role as
22 director of healthcare and continue and focus on the
23 director of public health role.
24 Q. The point of clarification which I think we need is
25 this: it would appear that Mr Bradley then stepped into

1 Q. Yes. What does that mean in real terms?
2 A. For reviewing the performance of the consultants who
3 were within my department, senior registrars, issues
4 that were ongoing within, but not more widely, not since
5 1996, outside the board's own organisation.
6 Q. Yes, you're talking about board employees?
7 A. Board employees.
8 Q. I'm obliged. But more generally than that then,
9 applying your director of public health hat, had you
10 obligations in terms of reporting to Mr Bradley in
11 respect of issues that came under that side of your job?
12 Am I not making myself clear?
13 A. Sorry, I don't follow.
14 Q. Your role as director of public health, we see from your
15 job description --
16 A. Yes.
17 Q. -- caused you to be involved with those from whom you
18 commissioned services in dealing with issues that were, if
19 you like, in the public health sphere.
20 A. Yes.
21 Q. To what extent did you have to report on issues coming
22 in to you from those from whom you commissioned
23 services?
24 A. I'm still not absolutely clear what the point is you're
25 getting at. Let me put it this way --

1 your director of healthcare shoes; is that right?
2 A. That's right.
3 Q. And so at the point in time of Lucy's death being
4 reported to the board, you weren't reporting to
5 Mr Bradley?
6 A. No, it was the other way round.
7 Q. And indeed, by the time Mr Bradley took over the
8 director of healthcare function, essentially from
9 yourself, Mr Frawley was waving goodbye to you because
10 he was off to pastures new; isn't that correct?
11 A. That's right.
12 Q. Because I think he moved to a new job in or
13 about September of that year.
14 A. Yes.
15 Q. Very well. Can I tease this out with you? Mr Bradley,
16 who gave evidence yesterday, talked about a closeness of
17 the working relationships between yourself and himself
18 and, in turn, to Mr Frawley.
19 A. Yes.
20 Q. And in terms of the typical reports that you would be
21 making up the line to Mr Frawley, you were responsible
22 to him for what's described as "professional matters";
23 is that right?
24 A. Professional matters within my own directorate, within
25 the board staffing.

1 Q. Let me put a specific -- if a particular issue arose say
2 in the Erne Hospital that concerned you as the director
3 of public health, what was your responsibility in terms
4 of reporting that issue internally and, in particular,
5 to Mr Frawley?
6 A. Advising of any particular implications that it might
7 have for us in terms of commissioning services from that
8 trust. No responsibilities in terms of medical
9 discipline, competence, et cetera, in relation to staff
10 in the Erne. Our responsibilities were in relation to
11 the commissioning of services: would it be appropriate
12 for us to continue to commission services on behalf of
13 our population from that organisation? The only
14 additional responsibilities that I would have had in
15 reporting issues from within trusts would have related
16 to the very specific responsibility that I had for the
17 control of communicable disease. If there were
18 outbreaks of infectious disease, those then became my
19 responsibility to look after in terms of seeing how that
20 outbreak had been identified, the measures that were
21 being taken, and the institution of appropriate measures
22 to make sure that that control -- that that outbreak was
23 brought under control.
24 Q. Yes.
25 A. That's quite separate.

1 Q. I'd like to explore the first part of that answer,
2 leaving the communicable diseases issue to one side.
3 A. Sure.
4 Q. The first part of your answer touched upon the fact that
5 issues might arise, from time to time, arising out of
6 what is happening, say, in a trust. A trust is the body
7 from whom you commission services, and issues might
8 arise there that are of general importance to the health
9 of the population for whom you're responsible. That
10 points up the nature of the relationships between the
11 trust and the board at that time. This was very much
12 a relationship of purchaser/provider; isn't that right?
13 A. It is, yes. From 1996 onwards our functions changed
14 significantly.
15 Q. Help us, if you can, by illustrating that. The board,
16 of which you were a member, an employee, purchased
17 services from the Sperrin Lakeland Trust.
18 A. Yes.
19 Q. There was a service level agreement that regulated that
20 and Mr Frawley's provided us with a copy of that. But
21 in terms of accountability, how did that change? What
22 was the position pre-1996 and how did it differ
23 post-1996?
24 A. The position pre-1996 is, had there been an issue of
25 medical discipline or medical mismanagement or something

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1 medical discipline or medical mismanagement? That's
2 what you're saying for the Western Board, and then, on
3 the other hand, the chief executive of what was the
4 Royal unit of management, which became the Royal Trust,
5 said that in the mid-1990s, even when the Trust was
6 established, he wasn't told and didn't expect to be told
7 about medical disciplinary or medical mismanagement
8 issues by his senior staff.
9 A. That would have been very different from my
10 understanding, chairman. The position which I've
11 outlined I know was the position which was followed
12 certainly in the Northern Board and in the
13 Southern Board. I cannot put my hand on my heart and
14 say it was what the position was in the Eastern Board,
15 but I have no understanding as to why it would be any
16 different.
17 THE CHAIRMAN: And you're rather surprised to hear that it
18 was different?
19 A. I am surprised, yes.
20 THE CHAIRMAN: Thank you.
21 MR WOLFE: And so that helpfully describes the pre-1996
22 accountability arrangements. Post-1996, then, you've
23 told us in your witness statement, perhaps it summarises
24 it, that:
25 "[You] had no direct responsibility for the

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1 such as that, that would have been my responsibility.
2 I was also responsible for the employment and management
3 of medical staff from consultant level down.
4 Post-1996 --
5 THE CHAIRMAN: Stop there. If there was an issue of
6 medical discipline or medical mismanagement up to 1996,
7 when the Trust was established, that came to you?
8 A. It did.
9 THE CHAIRMAN: To what extent did you keep the
10 chief executive, or whatever Mr Frawley was called in
11 those days, informed about those issues?
12 A. I would regularly have informed him about issues in
13 monthly meetings between -- well, it was monthly or
14 six-weekly, depending on how things fell out, but
15 I would regularly have kept him informed of any issues
16 which had emerged and what action was being taken.
17 THE CHAIRMAN: Okay. The reason I'm asking is because
18 Mr McKee from the Royal said that this was outside his
19 ambit and these issues were not brought to him within
20 the Royal. Of course, pre-1995, I think the Royal was
21 a unit of management within the Eastern Board, but
22 within that unit of management.
23 So you're saying that in the Western Board the
24 practice was that the director of public health brought
25 to the attention of the chief executive issues about

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1 operation, management, supervision or control of the
2 services provided by the Sperrin Lakeland Trust."
3 A. That's right.
4 Q. You go on to say that:
5 "The regulatory authority and management control for
6 trusts rested with the department."
7 A. Yes. Very specifically in 1996, the trusts were created
8 to have that independence from boards, and their line
9 management arrangement was direct with the department.
10 Q. Let's just look at what residue, if anything, continued
11 to rest with the Western Board. There is no direct
12 managerial accountability, and certainly as a matter of
13 legislation --
14 A. No.
15 Q. -- that had gone with the creation of the trusts.
16 A. Yes.
17 Q. But it does appear from evidence that we've heard that
18 in terms of, for example, adverse incidents, there was
19 an understanding, indeed an expectation, that the trusts
20 would report to the Western Board matters of that
21 nature; is that fair?
22 A. Yes, but not reporting in line management terms. The
23 Western Board, while it is big in geographical area, has
24 one of the smallest populations or had one of the
25 smallest populations of the boards in Northern Ireland.

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1 It was also covered by a wide number of weekly
2 newspapers and media, things like Radio Foyle. From
3 that point of view, if something significant happened in
4 one of our trust settings, I and the board would have
5 expected to be advised of it happening, not in any
6 expectation that we would begin to manage that issue,
7 but so that we could inform board members and so that we
8 could inform ourselves of any implications in relation
9 to the commissioning of services.

10 For example, if in any specialty there was, say,
11 three consultants in a firm and two left, I would expect
12 to be advised of that because that could create
13 fragility in the maintenance of that specialty service
14 and we would therefore have to look and say, "If we need
15 a certain level of service on behalf of our population,
16 how are we going to seek that if we're not in a position
17 to get the same level of service from that trust as
18 we were before?"

19 Q. Yes. So if an incident happened, rather than having to
20 hear about it via the bush telegraph, you would want the
21 reassurance of hearing about it first-hand --

22 A. Yes.

23 Q. -- from the Trust? Is that primarily because yourselves
24 as an organisation had responsibility for the health and
25 safety, if you like, of the local populous?

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1 A. Well, I would say it was for two reasons. First, it is
2 because we needed to understand any implications on the
3 services, just as you've said, that we were being --
4 which were being commissioned on behalf of the
5 population. But second, I think it's very important to
6 try to reassure a population that if the media came to
7 us and said, "X has happened, what do you make of
8 this?", that we were in a position to give some informed
9 comment about it rather than saying, "I'm sorry, I don't
10 know what you're talking about".

11 THE CHAIRMAN: But is that an issue, doctor, of managing
12 public perception because public perception would be
13 that the Trust was accountable to the Western Board?
14 Even if that isn't factually right, the perception would
15 be: the Trust has gone wrong, but we all live in the
16 Western Board area and the Western Board is
17 commissioning these services from that hospital, so if
18 something goes wrong, rightly or not, the public expects
19 the Western Board to be able to respond to it?

20 A. Yes.

21 THE CHAIRMAN: Okay. And if for instance, if there are two
22 paediatricians in the Erne and they both hand in their
23 notice because they've got better jobs somewhere else or
24 more attractive jobs somewhere else, you need to know
25 about that because that has a direct impact on the

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1 services which you're paying the Sperrin Lakeland for.

2 A. Yes, chairman.

3 THE CHAIRMAN: That's one very easy example. If, on the
4 other hand, there's a serious adverse incident which
5 reflects on the competence of the Trust to provide the
6 service which you're paying for, you want to know about
7 that as well?

8 A. Yes.

9 THE CHAIRMAN: And you do that both from a publicity point
10 of view but from a commissioning point of view. In
11 other words: why are we paying Sperrin Lakeland however
12 many hundreds of thousands or millions of pounds to
13 provide a service if the staff they employ are not
14 capable of providing that service?

15 A. Yes.

16 THE CHAIRMAN: Okay.

17 MR WOLFE: Could I just tease out with you two points that
18 have been made by representatives of the Sperrin
19 Lakeland Trust? First of all, Mr Mills at the time was
20 chief executive of the Trust. He talked in his witness
21 statement, his first witness statement 293/1 page 11, in
22 terms of it being a requirement of the Western Board
23 that significant issues occurring within the Trust would
24 be reported and discussed. This language of requirement
25 or obligation, does that sit well with you?

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1 A. No.

2 Q. Well --

3 A. Prior to 1996, I would have viewed it as a requirement.
4 Post-1996, with the creation of the Trust, I would have
5 expected that it was something highly desirable. But it
6 was not a requirement to report it to us as we were not
7 directly, in many cases, taking action on whatever they
8 would have advised us about.

9 Q. In real terms, would it not have become a requirement
10 in the sense that if you were to hear about something
11 second-hand through the media rather than directly from
12 the Trust itself, as you've described -- I'm not
13 suggesting you could have applied or would have applied
14 sanctions, but you would have necessarily made your
15 feelings known that --

16 A. Yes.

17 Q. -- so in that sense, would it be fair to say that the
18 Trust might have felt obligated to --

19 A. I would be happy -- sorry, when you mentioned
20 a requirement, I thought you meant that somewhere
21 written down there was an instruction "you must".

22 Q. No.

23 A. And there certainly wasn't that. But certainly I would
24 have expected it, yes.

25 Q. Then can I ask you something about your role? In his

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1 witness statement to the inquiry, Dr Kelly, who at the
2 time in 2000 had just commenced a role as medical
3 director of the Trust -- he was in post about a year --
4 he said that it was his understanding that, having been
5 told of an adverse incident, you had a responsibility to
6 be satisfied that the incident was being properly
7 reviewed and then, if appropriate -- and all cases
8 of course are different -- you had a responsibility for
9 disseminating any lessons learned to appropriate
10 audiences within the Western Board area.
11 A. No, I had no such responsibility. I would still have
12 expected to do that. If I was made aware by one trust
13 that there was an issue which had wider implications
14 I would have done two things as I think, in June
15 and July of 2001, I demonstrated. I would have
16 disseminated it both within our own geography, but
17 I also would have disseminated it to the directors of
18 public health of the other boards and the chief medical
19 officer if I felt it had potential wider implications
20 within Northern Ireland.
21 THE CHAIRMAN: Does that not add up to something very close
22 to the same thing? The primary responsibility for
23 investigating any serious adverse incident lay with the
24 Trust --
25 A. Yes.

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1 other boards and you might tell the CMO.
2 A. Yes.
3 THE CHAIRMAN: But you would, in any event, have expected
4 the trust to have told the CMO?
5 A. Yes.
6 THE CHAIRMAN: So there's two routes to the CMO in an
7 appropriate case?
8 A. Yes.
9 THE CHAIRMAN: Thank you.
10 MR WOLFE: In fact, doctor, if I may say so, it's perhaps
11 illustrated by the approach that was adopted in the
12 Raychel Ferguson case. Your link at the Altnagelvin
13 Hospital was Dr Fulton. He had, before coming to you,
14 as I understand it, made a report in on behalf of the
15 trust, the Altnagelvin Trust, into the CMO's office, but
16 at the same time, if you like, took you to one side and
17 said, "Listen, there's an issue here". You then put it
18 on the agenda at departmental level; isn't that right?
19 A. That's right, yes.
20 Q. So what we've just dealt with there, if I can summarise,
21 is define, if you like, a role for you, and perhaps
22 other Western Board colleagues, in satisfying yourself
23 that the trust, having made an adverse incident report
24 to you, you then or you and your colleagues then have
25 been to be satisfied that the trust are moving in the

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1 THE CHAIRMAN: -- but the Trust was to keep you informed of
2 a serious adverse incident?
3 A. Yes.
4 THE CHAIRMAN: You would want to be reassured that the Trust
5 had got to the bottom of it?
6 A. Yes.
7 THE CHAIRMAN: And when it had got to the bottom of it and
8 you saw the outcome of the review, you would then decide
9 whether there was anything which needed to be
10 disseminated beyond that particular trust and that could
11 be disseminated to the other trusts in your area, to the
12 other boards and/or to the department?
13 A. No. You see, the difference is that I also expected
14 that to be going to the department.
15 THE CHAIRMAN: Directly from the trust?
16 A. Yes.
17 THE CHAIRMAN: Right. But in a sense then there's a bit of
18 an overlap here. You would want to know from the trust,
19 and -- let's say it's Sperrin Lakeland -- you would then
20 decide whether to disseminate that to Altnagelvin and
21 the Foyle Trust?
22 A. Yes.
23 THE CHAIRMAN: Going outside the Western Board area, you
24 might have a view that the other boards need to know
25 about this as well, and you yourself might tell the

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1 right direction in terms of reviewing that incident and
2 taking the necessary action.
3 A. Yes.
4 Q. Is that fair?
5 A. Yes.
6 Q. Could I put to you, if you like, stage 2 of the process?
7 Assuming that a trust is carrying out a review or an
8 investigation, Mr Frawley takes up:
9 "At the next stage what would the Western Board be
10 expected to do when the trust reported back at the
11 conclusion of its review?"
12 And what he said is -- this is his witness
13 statement, 308, page 8:
14 "Where the investigation and its conclusions
15 resulted in the preparation of a formal report [as
16 here], I would have had an expectation that the report
17 would be shared with the board ..."
18 That would be your view as well?
19 A. Yes.
20 Q. "... in order to enable the board to consider whether
21 the board needed to initiate any action in light of the
22 report."
23 So to take a far-fetched example, the report might
24 come back with holes in it and he seems to be suggesting
25 that if it did come back with holes in it, the

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1 Western Board would see for itself a role in making that
2 much known to the trust.
3 A. To the trust, yes. I would particularly have examined,
4 if you like, two things in relation to most reports that
5 came to me: the process and the content.
6 Q. Yes. He says, just to finalise this point, with which
7 you seem to be in broad agreement:
8 "In making such a judgment, I would seek the views
9 of the relevant professional leads."
10 For example, yourself or Mr Bradley, perhaps if it's
11 more of a mainstream nursing issue.
12 A. Yes.
13 Q. And:
14 "[He] would seek your input in terms of whether the
15 findings, conclusions and recommendations proposed by
16 the trust were a proportionate response to the incident
17 which had been investigated."
18 A. Yes.
19 Q. So he's being very clear: it's not for the officers of
20 the Western Board to take the hand of the trust and
21 carry out the investigation or necessarily direct on the
22 investigation; he, like you, I think, illustrates his
23 point by saying, "We have to be satisfied that a review
24 is being undertaken, then we await the report and then
25 apply some judgment to it".

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1 or deputies who would have held those accountability
2 meetings with the trusts.
3 Q. Was it your understanding that those accountability
4 meetings were a mirror image of the accountability
5 arrangements that pre-dated 1996 in the sense that you,
6 in the Western Board, had been supplanted by the
7 department, is that fair analogy, so that those working
8 in the hospitals had an accountability to you pre-1996
9 for the broad range of issues, including operational
10 matters and professional matters?
11 A. Yes. My expectation would have been that the department
12 fulfilled the same role. If they had changed the line
13 management away from us to themselves, my expectation
14 was that they were fulfilling the same expectation.
15 Q. Have you any sense of whether that actually happened as,
16 if you like, as soon as the new regime came in, as soon
17 as the new arrangements came in?
18 A. I could not be categorical.
19 Q. I ask that question because, in fairness to Mr Mills --
20 and we'll get into whether Lucy Crawford's case was or
21 should have been reported to the department in just
22 a few moments -- but keeping this general at the moment,
23 he seemed to reflect in his evidence the absence of
24 a process or a mechanism for that kind of operational
25 type accountability, certainly in or about 2000.

27

1 A. Yes. The sort of process that I would have expected to
2 happen would have been, at a conclusion, the trust to
3 write to the board with a report, that to be brought
4 probably initially to the like of a healthcare
5 committee, who would have asked the professional leads,
6 "What is your view on this?". It would then have
7 formulated a view, which would have been returned by the
8 board itself, not by an individual officer, to the
9 trust, saying, "Here are our views and comments".
10 Q. Yes. Thank you. Could I then put the other side of the
11 triangle into the mix, and that is the department? In
12 legal terms, it would appear that the managerial or
13 accountability relationship was directly between the
14 trust and the department post-1996.
15 A. Yes.
16 Q. Help us if you can: what was your understanding of the
17 process that was available to each of those parties to
18 conduct this accountability relationship?
19 A. Well, I knew that the -- perhaps not in tremendous
20 detail, but I knew that the trusts, the chief executives
21 and on occasion the chief executive and the chair of the
22 trust, would meet regularly with officials from the
23 department. I think that was headed by the
24 Permanent Secretary's department, I'm not sure whether
25 it was the Permanent Secretary or one of his assistants

26

1 A. I could not really say, but my expectation would have
2 been that there was both an operational and strategic
3 reporting of issues.
4 Q. Certainly he was very clear that there were regular
5 meetings at chief executive level with the department.
6 I think he shared your view that that would be at
7 Permanent Secretary level, a point you've reflected in
8 your witness statement. But he was making the point
9 insistently that this was to discuss strategic,
10 structural issues, and not the minutiae of operational
11 and certainly not adverse incidents.
12 A. Well, I suppose I have some difficulty in understanding
13 a system that didn't take account of both.
14 THE CHAIRMAN: Previously, pre-1996, when the board was
15 accountable directly to the department, and you would
16 meet from time to time the Permanent Secretary and so
17 on, you might go to some of those meetings, might you?
18 A. Yes.
19 THE CHAIRMAN: I'm sure I'll be corrected about this at
20 a later stage in the inquiry, but there may be some
21 distinction between the role and functions of, say, the
22 Permanent Secretary on the one hand and the chief
23 medical officer on the other. Would you have had
24 meetings at which the chief medical officer was present?
25 A. Our accountability reviews would have involved their

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1 senior team, including professionals headed by the
2 Permanent Secretary with our senior team headed by the
3 general manager and the professional and finance and
4 other leads there as well, so it was a team to team
5 accountability.

6 THE CHAIRMAN: And the CMO would be part of the departmental
7 team?

8 A. Yes.

9 THE CHAIRMAN: Thank you.

10 A. Sorry, perhaps I should say "could be". Not always were
11 all of those people at the meetings, but certainly they
12 had the opportunity to be.

13 THE CHAIRMAN: Right. And since not every meeting can cover
14 every issue, there might be some meetings at which the
15 input of the CMO and the professional leads at the board
16 end would be more relevant than others?

17 A. Yes.

18 THE CHAIRMAN: So as not to waste people's time, those
19 meetings would be arranged to have the relevant people
20 present for whatever was on the agenda?

21 A. Yes, chairman.

22 THE CHAIRMAN: Thank you.

23 MR WOLFE: Can we move then, doctor, on to the specific
24 events around you being informed of Lucy Crawford's
25 death? The inquiry is aware that there is a note on

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1 not at that time thinking in terms of any wider
2 repercussions.

3 Q. I want to maybe further examine that point now.
4 You have said in your witness statement that you had
5 a belief or you hold a belief that the death was
6 reported to the department; is that fair?

7 A. Well, having said that, my expectation would have been
8 that something would have been carried through. I would
9 not have seen it as my role as the DPH to go back to
10 a trust chief executive and say, "Did you or did you not
11 do that?", but my understanding would have been that,
12 having said that, that would have been carried through.

13 Q. Could I just have up on the screen, please, your witness
14 statement on this point? It's WS286/2 at page 4.
15 You are asked at (e):

16 "Did you take any steps to ascertain whether the
17 Trust had reported the death to the department?"

18 And you say:

19 "In the information provided by the director of
20 acute services, Mr Fee, and the chief executive
21 Mr Mills, I believed that Lucy's death had been notified
22 to the department and did not, therefore, need to take
23 any further steps to ascertain this. This is based on
24 my recollection and I have no record, either paper or
25 electronic, to confirm this."

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1 Mr Mills' file, which states that he provided
2 information to you about the incident and you stated
3 that you would advise Mr Bradley.

4 A. Yes.

5 Q. I think you tell us that you can't recall the detail of
6 the conversation with Mr Mills other than that the
7 information was about Lucy having been admitted unwell,
8 her collapse had occurred following treatment in the
9 Erne and she had been transferred to Belfast and
10 subsequently died.

11 A. I have one other recollection, but I cannot be
12 categorical about this. I did advise -- my memory
13 is that I did advise Hugh Mills of the need to advise
14 the department. The reason why I remember something
15 about that is I can remember some comment about, "But
16 I'm not sure who to inform or how to inform them", and
17 me saying something about, "There is a duty press
18 officer and you can channel information through them".
19 Why I was thinking in those terms at that time was I was
20 conscious -- just as I did not want to have something
21 happen within our board area and not be aware of it,
22 I was conscious that both the Permanent Secretary and
23 the minister would not have had [sic] something as
24 significant to have happened in Northern Ireland and
25 them not to be aware of it, unless approached. I was

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1 And so if we just go down the page, you're asked:

2 "Please identify who it was that made you aware that
3 the Sperrin Lakeland Trust were already in discussion
4 with the department."

5 This refers back to an answer that you had given in
6 your first witness statement and just moving down the
7 various items at item (c):

8 "In what forum did these discussions take place? My
9 understanding is that this would have been in telephone
10 communication between the chief executive of Sperrin
11 Lakeland Trust and senior department staff."

12 I just want to see if we can bottom out what you're
13 saying there, doctor. You appear to be alluding to
14 information provided to you, and I want to establish
15 whether that was provided to you directly in the sense
16 of "I have made a report" or were you inferring from
17 what was being discussed at the time that a report was
18 bound to have been made?

19 A. Well, perhaps clumsily, as I look at it now, what
20 I think I'm trying to say here is that I had advised
21 them to report it. At no stage did anyone come back to
22 me and say, "We didn't report that", or, "We had
23 difficulty reporting it".

24 THE CHAIRMAN: So your belief that it was reported is based
25 on your assumption that the advice you gave would be

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1 followed?
2 A. Would be carried through. And had it not been, I might
3 have expected someone to have come back to me and say in
4 a future discussion, "We weren't able to do this".
5 THE CHAIRMAN: And should I also infer from the evidence
6 you've already given about the structures that you might
7 have thought at the time that this is something that
8 they perhaps didn't need all that much advice on anyway,
9 that the trust should have realised that this was
10 something that was so significant that it should be
11 reported to the department?
12 A. Yes.
13 THE CHAIRMAN: Right.
14 MR WOLFE: In an answer a moment or two ago -- and I realise
15 that you're doing your best to dredge up a memory of
16 something that happened 13 years ago or so now, but you
17 say, thinking about that first telephone call with
18 Mr Mills, that you may well have talked in terms of this
19 being something quite significant, this death. What did
20 you mean by that? Is it the human factor, the death of
21 a young baby in such unexpected circumstances?
22 A. Yes. The sudden and unexpected death of any child is
23 a significant event. When it occurs within a hospital
24 setting like that and has not been expected, I would
25 regard that as significant.

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1 THE CHAIRMAN: And you then are saying to me, in effect, it
2 should have been obvious to Mr Mills that he doesn't
3 stop with me, he goes on to the department?
4 A. I would consider so.
5 THE CHAIRMAN: And it is more than a question of press
6 control; it's a question of: this is a significant event
7 in terms of the provision of health services?
8 A. Yes. I'm not sure that I could go on that further step
9 at that moment in time because no one was clear about
10 what the reasons for it happening were.
11 THE CHAIRMAN: That was exactly the concern, of course, that
12 nobody was clear, wasn't it?
13 A. Yes.
14 THE CHAIRMAN: But as events did move on and we had
15 Dr Asghar's involvement and so on, then at that point
16 did it become clear to you at least that this looked
17 like a significant event in terms of the provision of
18 health services?
19 A. It looked like a significant events in terms of the
20 provision of health services, but it still looked like
21 it was relating to one specific unit, to one specific
22 group of doctors. At that point nothing that had been
23 brought to my attention, or that I could have
24 interpreted from what had been brought to my attention,
25 would have indicated any wider relevance in terms of

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1 Q. So again, help us if you can -- and I may be pushing too
2 far -- do you think you might have said that about its
3 significance as a reason why a call should be put in to
4 the department?
5 A. I could not in any way say what specifically I said or
6 didn't.
7 THE CHAIRMAN: Can I take it, doctor, that Mr Mills didn't
8 have to ring you very often to tell you that there was
9 a sudden and unexpected death in the hospital?
10 A. That's absolutely so, yes.
11 THE CHAIRMAN: So the fact that this information has reached
12 Mr Mills and the fact that he's passing it on to you
13 emphasises the significance of this event?
14 A. Yes, chairman.
15 THE CHAIRMAN: So if it's another tragedy like an infant
16 being killed in a car accident, Mr Mills doesn't get on
17 the phone to you?
18 A. No.
19 THE CHAIRMAN: Okay. Or a child who dies of leukaemia,
20 Mr Mills doesn't get on the phone to you?
21 A. No, chairman.
22 THE CHAIRMAN: But there was something particularly
23 significant in the way in which Lucy had died that led
24 to Mr Mills contacting you?
25 A. Yes.

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1 needing to tell any other units.
2 THE CHAIRMAN: In that context, you're saying that there was
3 no reference here to Solution No. 18?
4 A. That's right.
5 THE CHAIRMAN: Okay.
6 MR WOLFE: Can I ask you, doctor, whether you took any steps
7 to assure yourself that a report had actually been made?
8 Because we have the evidence of Mr Mills that in fact no
9 report was made.
10 A. I didn't. I didn't take any steps. Having said what
11 I'd said, I expected that to be followed through. I did
12 not consider making any steps. I mean, genuinely -- and
13 this is not just with the benefit of hindsight --
14 I would not have been of the habit of checking out
15 advice that I had given to a senior colleague,
16 especially a chief executive, to go back later and say,
17 "Well, did you do that?"
18 Q. I just put on the record to you Mr Mills' position being
19 that he is quite clear that he didn't report and nobody
20 advised him to report.
21 A. I cannot offer any other view on that other than what
22 I've already indicated to you this morning.
23 Q. Yes. And while you have said that you weren't in the
24 habit of, if you like, checking back on whether advice
25 that you had given had been followed, you will have

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1 observed Professor Scally's opinion, expressed in the
2 report for the inquiry, that he is concerned that no one
3 in the Trust took steps to determine that the death had
4 been reported to the department.
5 THE CHAIRMAN: No one in the trust or board?
6 MR WOLFE: No one in the board, I should have said.
7 No one in the board took steps to check out the
8 position; is that a valid criticism?
9 A. I don't consider it so, no.
10 Q. The role that you had at that time, when this report
11 comes in to you from Mr Mills, internally what was
12 expected of you in terms of communications?
13 A. In the report of the event?
14 Q. Yes.
15 A. My own expectation, and presumably Hugh Mills' as well,
16 was that I would convey that to Martin Bradley and to
17 the general manager of the board.
18 Q. Mr Bradley's evidence is that you have done so. At that
19 point, in terms of your interaction with the Trust
20 itself, had you any actions to take at that
21 comparatively early stage?
22 A. I don't believe so. I'm trying to think what you might
23 be expecting.
24 Q. The report has come in of the death. You disseminate
25 that information internally. What steps did you take

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1 A. Yes.
2 Q. And you described earlier the function of the healthcare
3 committee. Is it your memory that at one time or
4 another you communicated Lucy's death to the healthcare
5 committee?
6 A. I would be amazed if I had not and that there had not
7 been discussion within our healthcare committee at the
8 board of an event such as that. Even had officers not
9 been raising it, I would have expected board members,
10 perhaps those who were resident in the southern part of
11 the board or who had been closely following the proposed
12 changes in service provision to have been raising this
13 and saying -- so either through them or directly through
14 us, I would have anticipated that being discussed at the
15 healthcare committee.
16 Q. How often did that committee meet?
17 A. It met five or six times a year.
18 THE CHAIRMAN: Doctor, I just want to get this clear.
19 I don't understand that there was any local publicity
20 about the event in Enniskillen at the time; am I wrong?
21 We're going to go through this in stages, but in the
22 days immediately after Lucy's death, was there publicity
23 locally about her death?
24 A. I'm sorry, chairman, I cannot recollect.
25 THE CHAIRMAN: Because if there wasn't, then the members of

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1 externally with the Trust?
2 A. I would have expected to have followed that up in the
3 next week to understand what they were going to do in
4 terms of investigating the events at around that time.
5 That then was relayed back to me. I think Martin
6 Bradley had an initial discussion with Eugene Fee, with
7 Hugh Mills. I also had communication then that Dr Quinn
8 was going to be asked for an initial rapid review of the
9 notes.
10 Q. Just before we move to Dr Quinn, you have said something
11 in your witness statement about your internal
12 communications. You said it in your second witness
13 statement at page 2, that you would have reported to the
14 chief executive and the director of healthcare. At that
15 time, of course, you --
16 A. I was, yes.
17 Q. That's just an error in your report?
18 A. It is, yes.
19 Q. What you meant, I suspect, was that you reported it to
20 Mr Bradley?
21 A. Yes.
22 Q. You say then that:
23 "[You] would then have contributed to further
24 reports made by the chief executive and Mr Bradley to
25 the healthcare committee of the Western Board."

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1 the public who were on the healthcare committee would
2 not have known anything to take to the committee.
3 A month or two later might be different, but at that
4 stage, in the initial week or two, there wouldn't be
5 anything to take to the committee at that point, would
6 there?
7 A. I apologise, chairman, I thought in the questioning
8 we were covering the six months, the 12 months
9 following.
10 THE CHAIRMAN: Are we going through this in stages,
11 Mr Wolfe?
12 MR WOLFE: We are. We're still at a comparatively early
13 stage.
14 A. I'm sorry.
15 Q. I introduced the healthcare committee. Maybe if we put
16 your answer up on the screen so that we can get it in
17 context. It's WS286/2, page 2. You're asked about your
18 responsibility to advise the board and its healthcare
19 committee of Lucy's death. You outline the various
20 steps that you took.
21 A. Mm-hm.
22 Q. And you explain what action, if any, was taken and the
23 composition of the healthcare committee. Your memory
24 seems to be, regardless of whether there was any press
25 interest in this, this issue, your memory seems to be

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1 that you'd be surprised if you didn't bring the case,
2 the incident, to the attention of the healthcare
3 committee?
4 A. Yes, but I think I would have to say that in that -- is
5 it 1(a)? -- I was not specifically looking at the two or
6 three weeks after Lucy's death, I was considering the
7 time from then through -- potentially right through
8 until 2004, who I would have made reports to, what
9 I would have reported, et cetera.
10 Q. Yes.
11 A. That was not specifically aimed at that initial period
12 of a couple of weeks.
13 Q. Yes. But having said that, I wonder does this analogy
14 hold good? If you're telling the Trust chief executive
15 that this is a very significant event which the
16 department ought to know about, then those, if you like,
17 appointed by the department to form part of your
18 healthcare committee would likewise want to be told by
19 you, who has first-hand knowledge or second-hand
20 knowledge of what is happening?
21 A. Yes, I would have expected to have reported that to the
22 healthcare committee within one or two meetings of it
23 happening -- as soon as I was in a position to
24 adequately describe to them what had occurred and what
25 we understood to be going on.

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1 there should still be some reference in the healthcare
2 committee minutes to what's going on in the Erne. The
3 detail of it may not be very specific, but there should
4 be some reference in the committee minutes?
5 A. Yes, chairman, and that's why I went back on a number of
6 occasions to go through minutes over and over and over
7 again and to try to ensure that there was nothing which
8 might have been found since the last time I had reviewed
9 them.
10 THE CHAIRMAN: Can I just interrupt Mr Wolfe for a moment
11 and query something with you just so that I understand
12 the structure better? Apart from the healthcare
13 committee, was there a Western Health Council?
14 A. Yes.
15 THE CHAIRMAN: I'm thinking about the body that
16 Stanley Millar was involved in.
17 A. Yes, that's the Western Health and Social Services
18 Council.
19 THE CHAIRMAN: What's the comparative functions of the
20 healthcare committee on the one hand and the council on
21 the other?
22 A. The council is supposed to be a body representing the
23 public as a -- I'm trying to think of the word that I'm
24 looking for -- sort of guardianship body.
25 THE CHAIRMAN: Like overseeing --

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1 Q. Those meetings are minuted, of course, and you've told
2 us in your witness statement fairly that you have
3 personally checked the records of the healthcare
4 committee from early 2000 until the end of 2004 and
5 you have found no detail of any report specifically
6 given by you or the chief executive or the director of
7 healthcare.
8 A. Yes, and I cannot understand that.
9 Q. That either suggests that the issue wasn't raised at the
10 committee or someone wasn't doing their job right in
11 maintaining minutes?
12 A. No, or that board members were briefed outside the
13 committee. On occasions, there were issues which were
14 dealt with after a meeting had finished, and a board
15 member might then raise something with board officers,
16 and there would be brief discussion on that. That may
17 not be minuted.
18 THE CHAIRMAN: Yes, but your basic position, as you said
19 a moment ago, is that you can't understand why there is
20 no reference in the minutes of the healthcare committee
21 for four years to Lucy?
22 A. No.
23 THE CHAIRMAN: So while I fully understand that every
24 committee meets on the basis that there are discussions
25 around the fringes before, during or after the meeting,

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1 A. Complaints.
2 THE CHAIRMAN: Complaints, right. How much different
3 is that from the role of the healthcare committee?
4 A. Oh, very different.
5 THE CHAIRMAN: Would you have been asked to attend meetings
6 of the health council from time to time or not?
7 A. Intermittently, but that perhaps might have been some
8 years, once a year, some years twice a year, but usually
9 to discuss a specific issue.
10 THE CHAIRMAN: And similarly, Mr Bradley and Mr Frawley, or
11 not?
12 A. Yes.
13 THE CHAIRMAN: Okay, thank you.
14 MR WOLFE: Could I ask you just a question, while we are on
15 the subject matter of the records of the healthcare
16 committee? The records exist, you're telling us, it's
17 just that they don't contain any reference to what we're
18 talking about?
19 A. Well, certainly when I went into the board, copies,
20 paper copies of different minutes of healthcare
21 committees and of the board, were produced for me.
22 Q. More generally on the issue of records, you may be aware
23 that, in or around 2004/2005, the inquiry made a call
24 for records to be produced by all of the, if you like,
25 major actors in relation to any of these deaths.

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1 A. Yes.
2 Q. And what was produced on behalf of the Western Board
3 were records pertaining to the period after and
4 including 2004, which was the year of Lucy Crawford's
5 inquest. But no material at all was produced, save an
6 e-mail, which I'll turn to in a moment, from Mr Frawley
7 to yourself.
8 A. Mm-hm.
9 Q. You were still employed by the board at that time;
10 is that right?
11 A. That's correct, yes.
12 Q. Can you help us in terms of whether any particular
13 request was made to you at that time to gather your
14 records and place them in the hands of an administrator
15 for delivery to the inquiry?
16 A. Yes. Very specifically, Stephen Lindsay, who was
17 chief executive at that time, set up a project and
18 specified an administrator who would head up that
19 project to collect all of those records. I was asked to
20 review everything relevant in my department. I reviewed
21 all the paper files, any written files, and any of the
22 electronic documentation which would have been either on
23 my laptop or the desk computer. Those were all
24 identified, the administrator then came over and
25 double-checked all of that. Now, in some senses for me

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1 documents?
2 A. I cannot help you more widely than my department because
3 the project was being run from the chief executive's
4 office. But in relation to my own department, I believe
5 there were electronic and paper records that had some
6 reference.
7 Q. We know, for example, that the Trust had written to you
8 in May 2000, Dr Kelly had written to you in May 2000.
9 You would expect to see that letter on your file --
10 A. Yes.
11 Q. -- if we can see it on the Trust's file?
12 A. Yes.
13 Q. We would expect to see any notes that you might have
14 made arising out of telephone conversations, recording
15 advice that you might have given, all that kind of
16 thing --
17 A. Yes.
18 Q. -- but the inquiry has seen nothing of that; can you
19 assist us any further?
20 A. No, I can't assist you any further with that.
21 THE CHAIRMAN: Mr Lockhart, we're going to have to come back
22 to that.
23 MR LOCKHART: Yes.
24 THE CHAIRMAN: Since Mr Frawley is due to be the last
25 witness from what was the Western Board tomorrow, we're

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1 it was a bonus because she had previously been my PA, so
2 she knew the workings of my department. She was able to
3 identify the files, look at them, check the electronic
4 record, garner everything that was relevant, and then
5 that was taken to Mr Lindsay's office and sequestered to
6 be forwarded to the inquiry.
7 THE CHAIRMAN: Sorry, you're saying there was documentation
8 which was gathered and provided to Mr Lindsay's office?
9 A. Yes. I can't comment on the extent of what that was,
10 but I certainly would feel that there was paper and some
11 electronic records.
12 MR WOLFE: Specifically in respect of the period 2000 to
13 2004? Because that's where the gap appears to be.
14 A. From my office, yes.
15 Q. Sorry? Say that again.
16 A. I wondered whether you were asking me in relation to the
17 healthcare committee or to my department.
18 Q. I'm thinking more generally. In respect of the
19 Western Board, within that period 2000 to 2004 --
20 A. I don't know.
21 Q. -- if you just let me finish the question so you hear
22 it -- to include documents emanating from your
23 particular office, to include the Western healthcare
24 committee. Anything at all for that period. Can you
25 help us whether in terms of whether there were

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1 going to have to come back to it tomorrow. I'm tired,
2 in the context of this inquiry, of documents being
3 called for and then we get a witness who says a document
4 exists.
5 MR QUINN: Mr Chairman, I feel I should get up and make the
6 point on behalf of the parents on this point. This is
7 worse than hearing that a document exists and hasn't
8 been forwarded. This looks as though the documents have
9 been gathered and haven't been forwarded, which is
10 a much worse offence than the documents simply being
11 negligently cast aside. So on behalf of the parents
12 that I represent, I would ask you, Mr Chairman, to make
13 a full investigation into what now seems to be
14 a cover-up.
15 THE CHAIRMAN: We'll follow up on what's gone wrong.
16 MR GREEN: The Dr Kelly letter does actually exist among the
17 inquiry documents.
18 THE CHAIRMAN: It comes to us from the Trust?
19 MR GREEN: Yes, absolutely.
20 THE CHAIRMAN: But the point which emerges, Mr Green, which
21 may end up assisting or not assisting your client,
22 is that it always seemed odd that there were no
23 documents from within the Western Board apart from
24 a single e-mail, which Mr Frawley provided, but he
25 provided that, I think, as an attachment to his witness

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1 statement.

2 MR GREEN: Yes, I agree.

3 THE CHAIRMAN: So we haven't a single document from the
4 Western Board for the period 2000 to 2004.

5 MR GREEN: Quite.

6 MR WOLFE: We were at the stage of the first contact from
7 the Trust to yourself, telling you about the death and
8 the steps that you think that you took. At that early
9 stage, arising out of that first contact, were you told
10 that there was to be a review of the death or an
11 investigation within the Trust?

12 A. I was told that initially Dr Murray Quinn would be asked
13 to do a rapid initial review of the notes. That was not
14 unusual, in my terms, that someone would quickly scan
15 things -- someone experienced and knowledgeable would
16 quickly scan things and then say, "Okay, a further
17 review needs to take account of this, this, this and
18 this", but my expectation was not ever that Dr Quinn's
19 initial review was to be it.

20 Q. I don't want to be unfair to you, so I'll help you with
21 this. I'm being quite deliberate in talking about the
22 first contact between yourself and Mr Mills. Certainly
23 on his account, the information in terms of
24 communicating Dr Quinn's involvement to you came
25 a number of days later.

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1 reasonable in a number of days afterwards, yes.

2 Q. You allude to further information coming to you from
3 Mr Mills or from the Trust, perhaps, that a review is to
4 be conducted.

5 A. Yes.

6 Q. I know that it was on the 21st that you were told or
7 a message was left for you telling you about Dr Quinn's
8 involvement, to what extent do you think you sought to
9 establish at that point how deep or how, if you like,
10 thorough this review was going to be?

11 A. At that stage I was relatively clear that this was
12 a rapid initial scan, which would then be used -- if
13 someone says to you, "I'm getting someone to come in and
14 do a rapid, initial scan of the notes", then my
15 assumption from the use of the word "initial" is that
16 this then defines something which is going to follow up
17 later. It begins to identify the area and the issues
18 which need to be covered.

19 Q. Who do you think was describing the Trust's initiative
20 in those terms?

21 A. Hugh Mills.

22 Q. Had you any views on that and did you express them?

23 A. I considered that that was a reasonable start to
24 a process.

25 Q. Well, could you help us with this? Did you say to

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1 A. Yes.

2 Q. But I suppose the question, before I get to Dr Quinn's
3 involvement and your knowledge of Dr Quinn's input, was
4 to ask you: how did you become aware that a review was
5 to be conducted?

6 A. From contact with Mr Mills. I think that was the
7 21st June, perhaps. It was information -- there was
8 a message left for me from Hugh Mills to say that he had
9 approached Murray Quinn or that -- I'm not sure whether
10 he said he or that Murray Quinn was being approached to
11 do a rapid initial review of the notes.

12 Q. Just before we get to Dr Quinn and your view of that and
13 the implications of that, could I put to you something
14 that Mr Bradley has told us? He says that upon being
15 told of an unexpected or unexplained death, he saw
16 a function for either himself or, more generally for
17 a board officer such as yourself, to take a number of
18 steps. He said that it would be incumbent upon a board
19 officer to ask the trust who's reporting the death what
20 action is being taken to investigate the circumstances.
21 Is that something that you would agree with and, if so,
22 did you seek to establish that with Mr Mills?

23 A. It's not something that I would have raised immediately
24 in the initial conversation when I was being informed of
25 the event. It's something that would occur, would be

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1 yourself, "Right, that is a reasonable initial step,
2 I will await and see the outcome of that", or perhaps,
3 alternatively, did you say, "Well, that's a good start
4 now, but I think there will be a need for further action
5 down the line"?

6 A. I didn't say there will be a need for further action.
7 The very use of the phrase "initial" to define the areas
8 which needed to be examined later, I considered conveyed
9 that impression.

10 Q. The next matter that Mr Bradley suggested should have
11 been in the toolbox of a board officer such as yourself,
12 or indeed himself, would be to ask the trust reporting
13 the death if the coroner had been informed. Again, does
14 that seem reasonable that a board officer would seek to
15 ascertain that from the reporting trust?

16 A. I think it's -- I'll answer that in two ways. I think
17 now in retrospect that might seem reasonable. At the
18 time, I had no reason to consider -- I had never, as
19 I think I may have conveyed elsewhere -- in 29 years in
20 public health medicine I have never had to directly
21 approach a coroner to check whether they have been
22 involved. It's part of the training of every doctor,
23 the issues are clearly set out by the Coroner's Service,
24 to understand that if there is no explanation for
25 a death, a sudden and unexpected death in a hospital,

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1 that needs to be conveyed to the coroner and discussed
2 and the relevant issues identified. Because one needs
3 to get to the point where either a death certificate can
4 be signed off or there's an alternative conclusion to
5 arrive at a death being identified.

6 Q. Notwithstanding what you say was a reasonable assumption
7 on your part that because people are trained, the
8 profession is trained to report, that a report was bound
9 to have been made --

10 A. I did not ever consider the need for me to directly
11 approach the coroner or to ask whether the coroner had
12 been involved. It seemed so automatically obvious to me
13 that that did not need to be done.

14 Q. And just for the avoidance of doubt, was there any
15 discussion in terms of Mr Mills, for example,
16 volunteering that the coroner had been notified?

17 A. No. Not that I can recollect.

18 Q. Again, I wonder can you help me with this? The child
19 died in the Royal Belfast Hospital, arising out of or at
20 least it could well have been reasonably suspected of
21 arising out of events that had occurred in the
22 Erne Hospital from where she was delivered moribund to
23 the Royal Hospital. Was there, in your expectation,
24 good reason for the Erne to report that death to
25 the coroner?

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1 I ask you some questions about that? The report that
2 was left for you, or the message which was left for you,
3 was that the first time that you realised that the
4 review was going to use an external person to assist it?

5 A. Yes, I believe so.

6 Q. You've said in your --

7 THE CHAIRMAN: Sorry, just one moment. In your witness
8 statement, could we bring it up, at 286/1, page 5?

9 Do you see at question 6, doctor, you've gone through
10 being telephoned on 14 April, the next paragraph, "On
11 19 April, it's recorded ...", on the next paragraph, "On
12 21 April, Mr Mills left a message ..." When you were
13 providing that response, did you do that by reference to
14 the documents which you had from your time in the board?

15 A. I don't know. I don't know whether that was on the
16 basis of the information that the Directorate of Legal
17 Services had provided to me. I don't think I would have
18 had that detail. I couldn't have been able to provide
19 that detail without reference to documents.

20 THE CHAIRMAN: Yes, and if you couldn't provide that detail
21 without reference to documents and if you knew that you
22 had documents from this period about your involvement,
23 can I assume that you would have wanted to refer to your
24 own documents and records from that time in order to
25 assist the inquiry?

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1 A. Well, a death in circumstances such as that can be
2 reported by any party involved in the treatment of the
3 child. It can either be reported in the setting where
4 the death has occurred or it could be reported in the
5 circumstances which we have here by those who were
6 significantly involved in the early treatment.

7 Q. The third thing that Mr Bradley talked about was the
8 need to advise or to suggest to the Trust that they make
9 the department aware, and you've dealt with that already
10 in your evidence.

The fourth thing he says is that:

"An officer of the board should be requesting of the
Trust that any learning that might be achieved arising
out of their investigation or their review should be
reported back to the board."

Again, arising out of your initial contacts with
Mr Mills, was there an expectation made clear that they
would report back to the board and keep you informed of
developments?

17 A. I expected to be advised. I'm not sure that I ever
18 would have stated that. I mean, if they're going to
19 provide a report, it surely is going to include those
20 issues.

21 Q. On 21 April, as you have noted, Dr Quinn's name was
22 mentioned in a message left for you by Mr Mills. Could

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1 A. Yes, but I wouldn't have retained any documents.

2 THE CHAIRMAN: I understand that. Because I understand from
3 what you've said that when the call went out -- I think
4 actually the initial call went out from the
5 Permanent Secretary when the inquiry was established.
6 So whether the action that you described a few moments
7 ago came on foot of a call from the Permanent Secretary
8 or whether it came on foot of a call from the inquiry,
9 when you were being asked for a witness statement -- and
10 you were clearly being asked for quite a lot of detail
11 in that statement -- you would have wanted to have had
12 access to the documents from that period, which would
13 have reminded you who you spoke to, who wrote to you,
14 who you e-mailed back and so on.

15 A. Yes, chairman.

16 THE CHAIRMAN: And just taking this answer to question 6 in
17 isolation, it rather appears that you did have access to
18 quite a lot of information.

19 A. Yes. I don't know whether that information came via the
20 Trust or where, but I must have had access to some
21 information to be able to provide that detail.

22 THE CHAIRMAN: Thank you.

23 MR WOLFE: Could we just go back to page 5 of that statement
24 we have on the screen? In answer to question 6, doctor,
25 this is just a helpful place to go to to remind you of

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1 the circumstances in which you were advised of
2 Dr Quinn's imminent input. You say:
3 "On 21 April, Mr Mills left a telephone message for
4 me advising that he had asked Dr Murray Quinn to review
5 the clinical notes relating to Lucy Crawford and provide
6 advice to the Trust. I do not recall any discussions
7 with Mr Mills in advance of him asking Dr Quinn to
8 conduct this review, although he may have discussed this
9 with Mr Frawley or Mr Bradley."

10 Could I just ask you then, having noted there that
11 you don't recall any discussions with Mr Mills in
12 advance of Dr Quinn's appointment, could you take a look
13 at the following document for me, please? 318-002-001.

14 This is a document which relates to a conversation
15 between yourself and Margaret Kelly --

16 A. Mm-hm.

17 Q. -- who was the Western Board's link person into the
18 root-cause analysis that was being conducted by the
19 Sperrin Lakeland Trust after Lucy's inquest. I wish to
20 draw your attention to a number of points that have been
21 attributed to you.

22 This is your recollection of how you learnt about
23 the incident and you recalled a telephone call from
24 Mr Mills, and you put it in terms of advising that
25 he was thinking about approaching Dr Quinn with a view

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1 you?

2 A. Yes, I'm sorry, I cannot help you with that. I don't
3 know on what basis I was saying that at that time. I do
4 recollect a conversation with Dr Kelly regarding the
5 independence, but that was much later. I don't recall
6 why I have thought that there was a telephone call from
7 Hugh Mills.

8 THE CHAIRMAN: Sorry, when you say "Dr Kelly", that's as
9 distinct from Margaret Kelly?

10 A. Dr Jim Kelly.

11 THE CHAIRMAN: Do you recall seeking to Margaret Kelly at
12 all in 2004?

13 A. No.

14 THE CHAIRMAN: Because her note is really quite specific,
15 isn't it?

16 A. I don't recollect that at all, chairman, I'm sorry.

17 MR WOLFE: If I could put Mr Mills' perspective into the
18 mix, doctor. He would say that he didn't, in essence,
19 consult with you prior to the appointment of Dr Quinn
20 and at no stage can he recall you expressing any
21 reservations to him about the independence or perceived
22 lack of independence of Dr Quinn.

23 A. No, and I would have been most unlikely at that stage to
24 have made any reference to that because I was seeing
25 this just as a rapid and -- as I have said before,

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1 to asking him to review the case notes and provide the
2 Trust with his opinion.

3 The note goes on to say that you advised that
4 Dr Quinn could certainly review the notes, and indeed
5 this may be helpful, given that he had provided
6 paediatric clinics to the Tyrone county and Erne
7 hospitals. However, you are said to have cautioned
8 Mr Mills that such a review would not be seen as
9 independent as Dr Quinn would be seen as being too close
10 to the situation, and therefore a wider external review
11 through the Royal College would be required:

12 "A copy of Dr Quinn's review of the case was not
13 shared with Dr McConnell."

14 I want to pick up on just the first of those points.
15 What you seem to have described there is, if you like,
16 a telephone conversation prior to Mr Mills' appointment
17 of Dr Quinn, at which you had an opportunity, you seem
18 to be saying, prior to the appointment, of expressing
19 your perhaps reservations about Dr Quinn's involvement,
20 albeit that you did see some advantage in having him
21 look at the notes. Can you help us with that, doctor,
22 because it contrasts, can I suggest, with what you've
23 said to the inquiry in your witness statement, whereby
24 the first you know about Dr Quinn, by reference to your
25 recollection, was the message that had been left for

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1 a rapid initial review by someone who knew the unit,
2 knew the context, knew the setting and would be able to
3 define the areas which should be covered by a later,
4 wider review.

5 Q. You have suggested in an answer or two back that you had
6 a conversation with Dr Kelly. Could you help us with
7 that? Are you saying that you had a conversation with
8 Dr Kelly, in which you raised concerns about whether the
9 review by Dr Quinn could be considered adequate?

10 A. Not prior to that review being done. When it later was
11 beginning to emerge that the Royal College were being
12 involved, that was, I think, at the stage where I had
13 said to Jim, "I'm glad to hear that," because in line
14 with the medical negligence stance that we took, we did
15 not engage independent experts from within our own
16 geography. So if a medical negligence issue had
17 occurred in Enniskillen hospital, I certainly wouldn't
18 even have regarded someone from Altnagelvin as
19 sufficiently independent and from outside, and would
20 have sought to go elsewhere in Northern Ireland or to
21 England or Scotland for an independent review of the
22 medical negligence case and I was applying the same
23 standards and principles to this.

24 Q. Could we just look at an answer you've given to the
25 inquiry in respect of your interaction with Dr Kelly

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1 in relation to all of that? WS286/2, page 5. You can
2 see the preface to the question, number 4:

3 "Arising out of [an earlier answer that you had
4 given] where you comment that you believe you would have
5 advised Dr Kelly of the need for the Trust to consider
6 conducting a wider review. Please address the following
7 matters. Why did you reach the view that a wider review
8 involving experts from outside the span of your area was
9 necessary?"

10 And you go on then to say that:

11 "Any review of a medical event needs to have
12 credibility in the eyes of the family involved, the
13 wider public and the health professionals."

14 And you point up the risk that Dr Quinn's view could
15 be seen as being biased --

16 A. No, sorry, I think very specifically and importantly
17 in that sentence is the word "alone" --

18 Q. Okay.

19 A. -- which you missed out in reading it there. I would
20 stress that word because I was not saying that his view
21 shouldn't be considered; I was saying his view alone
22 would be unfair.

23 Q. Yes. Let me read it verbatim in all fairness:

24 "Any review of a medical event needs to have
25 credibility in the eyes of the family involved, the

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1 Q. Because one view of it might be that it having been made
2 known to you that the Trust wasn't just stopping with
3 the Quinn review, if you like, and was quickly moving on
4 to the Royal College's review, there would not be any
5 particular need to express the reservations that are
6 contained here in front of us?

7 A. No, there was an evolving -- if I could just say, the
8 picture was constantly evolving over the weeks
9 following. There was initially Dr Quinn's report, then
10 it was made clear that there was going to be an internal
11 review within the hospital, and as that was coming to
12 a conclusion, then it became clear that there also was
13 going to be input from the Royal College of Paediatrics
14 and Child Health. So the position was constantly moving
15 on and I was comfortable with the way that was going.

16 Q. Yes. But in the context where we are talking, your
17 concern was of a need to properly investigate and get to
18 the bottom of this child's death?

19 A. Yes.

20 Q. What the Trust was moving on to do, following the
21 initial review, which was assisted by Dr Quinn, was to
22 engage with the Royal College to address a much wider
23 issue than simply this child's death, it was, as
24 I suspect you would understand, moving on to look at the
25 performance and competence of a particular consultant,

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1 wider public and health professionals. Until the mid to
2 late 1990s, paediatric services had been provided by
3 visiting paediatricians from Altnagelvin Hospital and
4 Dr Quinn would have been one of those visiting
5 consultants. There could, therefore, be a risk that
6 Dr Quinn's view alone could be viewed as, in some way,
7 biased towards a service which he had once been a part
8 of."

9 If I can just stop there because I don't know that
10 there's any particular need to read the rest of it. The
11 question that emerges is this: are you saying that
12 a concern for a perceived bias in those terms, was that
13 expressed to Dr Kelly?

14 A. If that were going to be the only review, not if the
15 review were going to move on and consider independent
16 experts from outside.

17 Q. Yes.

18 A. I have no quibble at all with the quality and experience
19 of Dr Quinn's capacity to give a rapid initial review --

20 Q. Yes.

21 A. -- but not as a sole input.

22 Q. But my point is a more specific one. In any
23 conversation that you had with Dr Kelly, did you express
24 a concern in the terms that are set out here?

25 A. Possibly not in as detailed a way.

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1 Dr O'Donohoe, arising out of a complaint made about him
2 from a Dr Asghar.

3 A. It was also investigating a specific number of deaths,
4 it was also investigating whether there was any
5 dysfunctionality within the paediatric department; it
6 was not solely around one individual.

7 Q. Yes. Well, there was only one death that was to form --

8 A. Sorry -- I meant other cases, sorry. Other patients.
9 My apologies.

10 Q. The point of distinction which Dr Stewart -- who was the
11 Royal College's regional adviser and the author of the
12 Royal College's review -- was at pains to make -- and
13 it's clear from her terms of reference she wasn't being
14 retained to carry out a medical report or a medical
15 review of this child's death -- was her examination of
16 the child's death was incidental to her analysis of the
17 performance and competence of Dr O'Donohoe. The
18 question to you, I suppose, is whether you appreciated
19 that what the Royal College was doing was not per se an
20 investigation of that death.

21 A. No, I don't think it was either made clear or that
22 I sufficiently clarified that that was the nature of the
23 Royal College of Paediatrics' input.

24 MR WOLFE: It's 12 o'clock, maybe it's a suitable time.

25 THE CHAIRMAN: Doctor, we have to break for a while to allow

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1 the stenographers some respite. We'll start again at
2 12.15. Thank you.
3 (12.00 pm)
4 (A short break)
5 (12.30 pm)
6 MR LOCKHART: I wonder if I could just deal with a number of
7 matters which came up when you were discussing the
8 documentation request?
9 THE CHAIRMAN: Have you turned up the letter of 14 May as
10 well?
11 MR LOCKHART: Yes. I'm concerned just to clarify matters,
12 because obviously Mr Frawley --
13 THE CHAIRMAN: Just for everybody else, could you please
14 bring up two pages together, 319-043e-001 and 002?
15 I think this contains most of what we want to refer to.
16 MR LOCKHART: Yes. You will see that this issue in
17 particular has been the subject of extensive
18 correspondence and this letter represents perhaps the
19 most detailed response to the detailed enquiries which
20 were made by the board in response to a number of
21 letters from the inquiry. What I'm concerned about
22 is that in fact Mr Frawley, chairman, who you mentioned
23 will be giving evidence tomorrow, as you know he retired
24 from the board at the end of August of 2000, and his
25 knowledge, I suspect, of this is limited.

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1 organised to be done during the break is that we will
2 have one further final check as to whether the inquiry
3 has any record of receiving the files which are referred
4 to at the top of page 2 in that last sentence.
5 MR LOCKHART: Yes. What we've also done, which is not
6 contained in this letter, is we've also instructed the
7 board to carry out -- and they've already done so --
8 a reactivation of all the relevant e-mail accounts of
9 the relevant personnel and a full search has been made,
10 which has not, we understand, thrown up any further
11 documentation. So the board take this extraordinarily
12 seriously, chairman, and this letter is not the end of
13 it either in terms of the efforts that have been made.
14 THE CHAIRMAN: Yes. I understand that in light of what's
15 written in this letter -- and Dr McConnell's evidence
16 has confirmed -- that this is not one of the unfortunate
17 examples of nothing being done. This is an example of
18 something having been done, but somewhere along the
19 line, either at the board's end or at our end, the
20 documents have been mislaid.
21 MR LOCKHART: Yes.
22 THE CHAIRMAN: I think it's fair to suggest, Mr Quinn, in
23 the context of what Dr McConnell has said that this
24 isn't likely to be a cover-up area, but unfortunately
25 there are missing documents. They may or may not help

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1 THE CHAIRMAN: If I didn't make it clear earlier, what I was
2 anxious to do was to make sure if there is any more
3 documentation around that we have at least before
4 Mr Frawley starts giving evidence. Because Mr Frawley
5 left when he did in the summer of 2000, I understand how
6 his personal direct involvement in this will be
7 negligible, but the other point which people can see
8 when they look at these letters is, if we look at the
9 second page, Mr Lockhart, the top paragraph explains
10 in the last sentence that:
11 "Copies of these files were sent by the
12 chief executive's office on to the inquiry as requested
13 by Mr Gowdy."
14 And those documents would, on this letter, include
15 the sort of information that Dr McConnell has been
16 referring to before the break, right?
17 MR LOCKHART: Yes.
18 THE CHAIRMAN: There's then halfway down the page,
19 a paragraph which starts:
20 "In relation to the third paragraph of your letter,
21 the board has made contact with Karen Meehan."
22 We do have a record of Ms Meehan forwarding the
23 files which are referred to on page 3 of the letter.
24 MR LOCKHART: Yes.
25 THE CHAIRMAN: We do have those files. What I have now

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1 the board, but if they help the board, they may not help
2 the trust. If they don't help the board, they may help
3 the Trust.
4 I'm pretty confident that I'll hear later on today
5 from the inquiry office in Belfast whether the documents
6 which are missing have been tracked and, if it is,
7 I will be the one who comes in with the red face later
8 on today or tomorrow morning. If it isn't, since this
9 letter indicates that what was forwarded to us were
10 copies of the files --
11 MR LOCKHART: Yes.
12 THE CHAIRMAN: -- then that would suggest that somewhere the
13 originals of the files are lying around. It's
14 complicated, I presume, by the fact that the board --
15 that have been changes in the --
16 MR LOCKHART: There have been changes in personnel, but I
17 understand -- and I take it from enquiries I have been
18 able to make since this issue arose this morning -- when
19 Mr Gowdy gave his edict to the various boards, that was
20 been actioned and the documents that were obtained were
21 kept in a safe and that those documents have been sent
22 on two occasions to the inquiry -- the same documents,
23 I must say, not different documents -- in response to
24 requests from the inquiry.
25 THE CHAIRMAN: If it's our fault, I will tell you tomorrow

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1 or later on today.
2 MR LOCKHART: Equally, can I say that we will continue to
3 update the inquiry with any other efforts we've made
4 in the interim, but we do take this very seriously and
5 I am concerned about the intervention and the reference
6 to cover-ups.
7 THE CHAIRMAN: Thank you. Back to Dr McConnell.
8 MR WOLFE: Doctor, just before the break, we were looking
9 at the view which you held that the initial review which
10 was conducted by the Trust was, if you like, not going
11 to satisfy you in terms of its depth or thoroughness,
12 and that you saw a need after this initial look to run
13 a broader investigation or review; is that fair?
14 A. That's fair.
15 Q. And we'll come back to that in another way just in
16 a moment or two. But the next step in the chronology,
17 if I can introduce it in this way -- put up on the
18 screen, please, WS308/1, page 94. This is an e-mail
19 from, as I understand it, Mr Frawley's secretary or
20 PA -- is that right? -- Carol Mooney. It's dated
21 8 May 2000. This is disclosed to us by Mr Frawley as
22 part and parcel of his witness statement. He's writing
23 to you, clearly three or four weeks after the child's
24 death. He has been informed by Hugh Mills and he's
25 saying to you and to Mr Bradley:

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1 isn't a call by Mr Frawley for the board to go and seek
2 its own, if you like, expert advice on what's happening
3 or what had happened to the child, but a call from him
4 to get clarification from the trust as to what has been
5 happening in terms of their review four weeks or so
6 after the death?
7 A. Yes. That's my understanding.
8 Q. And on 15 May 2000, you received perhaps just that kind
9 of clarification. If we could have up on the screen,
10 please, 036a-046-099. I beg your pardon, if we maybe
11 just go to the first page as well, 098.
12 As you can see, or you will see if we had the last
13 page up on the screen, this is a letter to you, doctor,
14 from Dr Kelly --
15 A. Yes.
16 Q. -- the medical director of the Trust. As we can see
17 from the opening sentence -- and it was clarified by him
18 in his evidence last week -- he says that you made
19 a telephone call to him, enquiring as to what was
20 happening, and this was his response to you.
21 A. Yes. If I take it from Tom Frawley's e-mail, the
22 chronology looks as though it would have been Tom
23 contacting Martin and myself, me then contacting
24 Dr Kelly's office and saying, "Look, we need to be
25 apprised further of what steps are being taken within

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1 "I think it is important that we get some definitive
2 advice and I would be grateful if you could keep me
3 apprised. Many thanks."
4 Doing your best, doctor, you obviously received this
5 e-mail. What was it asking you to do?
6 A. From this, I would take it that I was being asked to get
7 some definitive advice from the Trust on what process
8 they were going to follow for further examination of the
9 issue and that both Martin and I then would bring that
10 back for discussion, probably with the general manager
11 initially and then, I would have expected, more widely
12 within the board. I don't think in any way I would have
13 taken that to say we should be seeking external
14 independent advice on this. That would not be my
15 understanding.
16 MR LOCKHART: Could I, just for the sake of clarification,
17 indicate that the document that is on the screen came up
18 through the trawl that was carried out by the Trust, not
19 through Mr Frawley bringing it with his own statements?
20 MR WOLFE: My friend is absolutely right. I should have
21 said it came in two ways. First of all, it was as an
22 attachment to Mr Frawley's statement, but I think it
23 probably chronologically came before that as part of
24 a file that came in this year from DLS. I'm obliged.
25 Just to define your interpretation of that, this

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1 the Trust and where things are. Can you bring me up to
2 speed?"
3 Q. Yes, so that all marries and tallies?
4 A. Yes.
5 Q. We don't need to concern ourselves with too much of the
6 substance of this, but you're now, can I say, formally
7 getting a more detailed account of what was the clinical
8 background to the child, and that is set out on the
9 left-hand page and into the top of the right-hand page,
10 indicating that the case went to post-mortem and at that
11 stage:
12 "Informal reports on the post-mortem indicated
13 gastroenteritis and brain oedema."
14 And that further detailed reports were awaited. And
15 then a number of specific concerns are identified:
16 "1, the absence of a clear diagnosis and
17 pathophysiological mechanism for the death. 2, there
18 are concerns in relation to the rate of fluid
19 replacement. Essentially the regime for the shocked
20 infant was continued longer than the anticipated two
21 hours."
22 And there is an issue to do with delayed venous
23 access.
24 On down that page, you are told -- or perhaps
25 reminded because you know this already -- that

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1 Dr Murray Quinn has been retained for the purposes of
2 providing advice, and you are being told the next stage
3 is a full analysis of the investigation report from
4 Dr Anderson and Eugene Fee with a planned review on the
5 case with Murray Quinn.

6 This letter, doctor, is it giving you more
7 information than you'd had previously?

8 A. I think it may be in terms of just who was involved
9 in the internal Trust review, that it was Eugene Fee as
10 director of acute services and Dr Anderson as the
11 clinical director of the maternal and child health
12 directorate.

13 Q. You gave me an answer earlier when I was asking about
14 your knowledge of Dr Quinn's input that it was expressed
15 to you as an initial review carried out by him. That
16 seemed to be the sense of your answer.

17 A. Yes.

18 Q. Whereas in fact what was happening was that the
19 coordinators of the review were Messrs Fee and Anderson,
20 and Dr Quinn was assisting that review or feeding into
21 that review as part of a wider evidence-gathering
22 mission on the part of the coordinators; is that
23 something you didn't know until you received that
24 letter?

25 A. I'm not sure, even on receipt of that letter, that I'd

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1 MR WOLFE: He didn't. The evidence before the inquiry --

2 THE CHAIRMAN: This is the meeting where he arrived and he
3 didn't have the notes and the meeting was to be
4 re-arranged but wasn't?

5 MR WOLFE: The evidence that the inquiry has before it
6 derives from Mr and Mrs Crawford's interviews with the
7 police and they say that they asked for the meeting with
8 Dr O'Donohoe and provided him with one week's notice,
9 and at that meeting he arrived without the notes.
10 There's some suggestion that he told them that the notes
11 were with Dr Kelly for further investigation, but they
12 have said in correspondence to the Trust, as you know,
13 that the idea that there was to be a formal review
14 wasn't made known to them until the autumn of 2000.

15 THE CHAIRMAN: Thank you.

16 MR WOLFE: The last page of this letter, doctor, says on the
17 part of Dr Kelly:

18 "I will, of course, have more details as the full
19 investigation reports come online and will be happy to
20 share all details with you in due course ... happy to
21 receive any suggestions or additional comments you wish
22 to make."

23 It's Dr Kelly's evidence that he received no
24 response to you in respect of this letter and you have
25 no recollection, as I understand it, of making any

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1 have appreciated any significant difference between what
2 I had originally anticipated and what was now being told
3 to me.

4 Q. If we could go over the page, please.

5 THE CHAIRMAN: Sorry, one moment. The paragraph on the
6 bottom right, the last paragraph on the second page:

7 "Initial interview has taken place with the family."

8 MR WOLFE: If you read on, that alludes to Dr O'Donohoe's
9 meeting with them. As we can see there, it records that
10 Dr O'Donohoe had outlined the planned review of the case
11 to the family. This witness, of course, wouldn't
12 appreciate that there is controversy around that in that
13 we know, as the inquiry, that the Crawford family do not
14 share the view that they were notified that a review was
15 to be established.

16 But you reading this letter would have assumed that
17 you were being given an accurate account that the family
18 were aware of the review?

19 A. Yes, and I think even the use of the words "initial
20 interview" would have conveyed to me that this was not
21 a one-off, that the intention was to engage with the
22 family on a more continuous basis.

23 Q. If we could then go over the page, please.

24 THE CHAIRMAN: Mr Wolfe, remind me: Dr O'Donohoe didn't meet
25 them as part of the review, did he?

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1 response.

2 A. No.

3 Q. At this stage in the process, were you satisfied with
4 what you were being told?

5 A. I was satisfied with the process that was ongoing and
6 obviously I would have considered probably at that time
7 that the sensible thing to do was to wait for the
8 conclusion of that work and the reports to be sent in to
9 us, and then go back with comments. I also would have
10 expected that it wouldn't necessarily just have come to
11 individuals, but even that interim report would have
12 come more formally to the board.

13 Q. Yes. Of course, you were tasked by Mr Frawley of
14 seeking information.

15 A. Yes.

16 Q. That was what the e-mail was asking you to do on your
17 interpretation and presumably you fed that back into the
18 Western Board's system.

19 A. Yes, I would have.

20 Q. So the next stage chronologically was, as I understand
21 it, that you had a meeting in June with Dr Kelly. Let
22 me bring up on the screen, please, 030-008-015. This is
23 a note dated 15 June in the hand of Mr Mills. You can
24 see under the heading 3 and then towards the end of that
25 section 3:

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1 "Discussing with Bill McConnell tomorrow."
2 Can you make that out?
3 A. I can, yes.
4 Q. That is in the context, Mr Mills recalled, of -- you can
5 just see the words "regional advisor" one line up.
6 A. One line up, yes.
7 Q. And then it says "Dr H", which is a reference to
8 Dr Halahakoon, who was the lead paediatrician in the
9 trust. So the context for all of that, doctor,
10 according to Mr Mills, was that Dr Kelly was coming to
11 see you to discuss their plans to move forward with
12 a regional adviser, perhaps through the Royal College,
13 because, ten days earlier, on or about 5 June, the Trust
14 had received a letter from Dr Asghar, who was
15 a staff-grade paediatrician in the Trust, raising some
16 concerns about Dr O'Donohoe. Does that fit with your
17 memory?
18 A. It fits with the pattern. I'm not sure about that
19 I remember specifically that it was 15 June that I met
20 with Dr Kelly. I know that meeting -- well, I think
21 that meeting related to a meeting of the scrutiny
22 committee, looking at medical negligence issues. I know
23 it was another meeting at which we knew we would both be
24 present and then discuss the issue in conjunction with
25 that.

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1 me, at that time, I would have considered quite a normal
2 pattern.
3 Q. Yes. Let's just come then to the review report, which
4 was produced by the Sperrin Lakeland Trust under
5 the auspices of Mr Fee and Dr Anderson.
6 A. Yes.
7 Q. Do you have a recollection of receiving the review
8 report?
9 A. I don't have any record of a letter coming in to me with
10 those attachments. I have a copy of that report
11 entitled "The Review of Lucy Crawford's Case". I think
12 it's 033-102-260. And appended to that, I think there's
13 a copy of Murray Quinn's report. But I don't have --
14 I have not been able to find anywhere a record of
15 a letter coming in or any information coming in of that
16 being sent specifically to me.
17 Q. Yes. Let me come back at that. The report that
18 you have apparently in front of you on a file, how long
19 have you had that in your possession?
20 A. Probably since last -- since November 2012.
21 Q. So that's a document that has come to you via the
22 inquiry process, whether from the inquiry itself or via
23 your solicitors?
24 A. Yes.
25 Q. Very well. The next point is this: when you point to

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1 Q. I suppose the point that emerges from this is: if the
2 Royal College was being discussed with you at this
3 point, is it not clear that it was being raised with you
4 in the context of wider concerns about Dr O'Donohoe as
5 opposed to specifically the death of Lucy Crawford?
6 A. No.
7 Q. That's not your memory?
8 A. That's not my memory. My memory was of a progression,
9 as I think I've referred to before, of Dr Quinn's
10 report, an internal review and then an expectation that
11 external advice would be sought in relation to the
12 issues which were emerging. I cannot recollect it ever
13 being made specifically clear to me that the engagement
14 of the Royal College was around wider issues rather than
15 this. Or certainly, if it was, I knew that it included
16 a detailed examination of Lucy Crawford's case.
17 Q. We'll look at the Royal College just in a moment. Just
18 something you said there. At this stage in the
19 chronology are you still separating out in your mind
20 a Dr Quinn review and then separately an internal
21 review? Because that's how you said it.
22 A. Yes. That was my understanding of the progression that
23 one would be done first, that that would contribute to
24 their internal review, and then on the basis of those
25 two, a wider review would be undertaken. And that to

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1 that document, which we have up on the screen, it's
2 dated 5 July 2000. I just want to be clear. If you go
3 to a document 033-102-264, this, as we understand it, is
4 the cover page to the final review report. Because what
5 happened, doctor, if I can explain it in these terms,
6 is that Mr Fee carried out an initial draft report,
7 which he forwarded to Dr Anderson, and then Dr Anderson
8 suggested some recommendations that should be included
9 in the report, and they were included in a final report,
10 the first page of which is in front of you, and that is
11 dated 31 July 2000. Whereas you're pointing to a cover
12 sheet which is dated 5 July 2000.
13 A. Yes.
14 Q. This may be a case of mere semantics or it may not. You
15 clearly can't remember when you received the report.
16 You didn't receive it under formal letter?
17 A. No.
18 Q. Well, let me ask the question in this way: do you recall
19 receiving a review report complete with appendices?
20 A. The appendices that I have are statements and fluid
21 charts.
22 Q. Exactly. If you go to it, if we can have up on the
23 screen, please, 033-102-269. The way we understand that
24 the report was, if you like, published or produced, it
25 came with an initial five or six pages of analysis by

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1 the authors of the report and then, added to the report,
2 was this document called "appendices", and then the
3 various items or appendix items are listed. They are
4 the contributions to the review, and you can see, for
5 example, at number 1, it's titled "Medical report".
6 That's the report of Dr Murray Quinn.

7 So I'm not asking you what you got in 2011 or 2012;
8 I'm asking you to cast your mind back to the summer of
9 2000, if you can. Do you carry with you a memory of
10 having received a rather bulky document that included an
11 initial several pages of analysis plus these reports or
12 appendices?

13 A. I don't.

14 Q. Is that that you didn't receive them or you don't
15 remember?

16 A. I don't recollect whether I received them or not.

17 Q. Well, you knew, doctor, that Dr Murray Quinn was
18 a gentleman who was going to be assisting the Trust with
19 its review.

20 A. Yes.

21 Q. In fact, your thoughts were that he was actually
22 carrying out an initial review and then there would be
23 an internal review.

24 A. Mm-hm.

25 Q. You presumably were on the lookout for a report from

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1 a review report, you'll recall that he said that he
2 would have sought advice or information from his
3 professional leads in terms of whether the report, its
4 conclusions and recommendations represented
5 a proportionate response to the problem.

6 A. Yes.

7 Q. And can you help us, first of all, in terms of process?
8 Did that kind of question or that call for advice or
9 discussion emerge from the general manager?

10 A. I'm quite sure that -- I cannot definitively say, but
11 I'm quite sure that it would have. We had regular
12 review meetings, there would have been issues that would
13 have been put on the agenda for those and I'm sure that,
14 on foot of the e-mail that he had sent to both Martin
15 and I, he would have sought an update from one or both
16 of us, or perhaps the two of us together, in a meeting
17 with him.

18 Q. And of course, the inquiry is without any written
19 indication or documentary indication that any such
20 meeting or discussion occurred. Can you tell me whether
21 the healthcare committee that we spoke about at length
22 earlier, whether it was furnished with the report and
23 whether it was discussed within that forum?

24 A. I cannot tell you in the absence of that documentation.
25 I would fully have expected that on foot of the

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1 Dr Quinn.

2 A. I would have expected both a report from Dr Quinn and
3 a report from their internal review.

4 Q. Yes.

5 A. It is quite possible that I got that. All I am saying
6 is that I cannot definitively remember a report coming
7 to me and whether it included appendices or not.

8 Q. Yes.

9 A. I would suggest that it is likely that something would
10 have come to me because that's the basis (a) that
11 I would have been expecting and (b) that I would have
12 reported on internally within the board. Had nothing
13 been coming to me, I would have been surprised and
14 concerned.

15 Q. Well, can we proceed then on the assumption that you
16 received, in paper form, a report? Leaving aside the
17 details of the dates, et cetera, you received a report.
18 The shortcoming in your memory is that you cannot say
19 definitively that you received all of the appendices --

20 A. Yes.

21 Q. -- or indeed any of them?

22 A. Yes.

23 Q. Going back then to what we agreed this morning in terms
24 of what Mr Frawley was saying would be the expected
25 conduct of the board and its officers upon receipt of

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1 discussion with the general manager that it's likely
2 it would have considered the need to further apprise the
3 healthcare committee of anything relevant from that
4 report. The only thing that I am conscious of is the
5 fact that there still was the ongoing involvement of the
6 Royal College of Paediatrics and it's around the timing
7 of that and what the timing would have been to feed back
8 into the board that I cannot be sure.

9 Q. In terms of your recollection, do I interpret your
10 answers correctly when I say that you believe that you
11 would have discussed the report, at the very least, with
12 the general manager?

13 A. Yes.

14 Q. In terms of the analysis of the report that would have
15 been undertaken, presumably by yourself, you have said
16 earlier that you would tend to read such reports from
17 two perspectives. First of all, procedural: had they
18 carried out a procedurally-effective investigation;
19 is that fair?

20 A. Yes.

21 Q. That would be the question you'd wish to address. And
22 secondly, from a substantive perspective: had they
23 addressed all the right issues and produced answers or
24 explanations that are satisfactory in the round?

25 A. Well, either have they addressed them, or have they

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1 addressed some and are they intending to address others.
2 Q. Yes. On the procedural front, were you satisfied?
3 A. Well, I was satisfied at that time. In retrospect,
4 I now know about constraints that were applied to
5 Dr Quinn's involvement and I now am conscious of the
6 fact that some staff provided statements and some staff
7 were interviewed and didn't provide statements. I was
8 not at all conscious of any of those at the time. It
9 also -- any information I had received referred to
10 engagement of the family. I was not conscious of the
11 fact and had not been informed of the fact that that had
12 not occurred. Therefore on the basis of what I was
13 being presented with, yes, I was content at that time.
14 Q. On the substance front, whether satisfactory
15 explanations or conclusions had been reached, were you
16 content?
17 A. I was content that there was clear indication of
18 miscommunication between staff and that that needed to
19 be tightened up, that there was a need for better
20 protocols in terms of the prescribing of fluids and the
21 recording of fluids and the range of other issues that
22 I would need to refer to -- the range of other issues
23 that were addressed in here. Also that a mechanism was
24 being put in place to ensure that that -- that those
25 things which needed to be corrected would be addressed.

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1 an issue that required further work?
2 A. Yes, and that further work, as I understood it, was
3 going to occur through the engagement of the experts or
4 expert from the Royal College of Paediatrics and Child
5 Health. I also, at this stage -- and I think for some
6 time afterwards -- was of the view that an inquest was
7 going to be held, the coroner had been involved and that
8 either an explanation would be found or that an inquest
9 would hear this.
10 Q. Just going back to a matter of process perhaps. It
11 should have been obvious to you from the report that the
12 clinicians at the Royal Belfast Hospital for Sick
13 Children had not been engaged in this process. Was that
14 clear to you?
15 A. Yes, it would have been clear to me in that the review
16 that had been sent to me did not describe any
17 engagement.
18 Q. That's right. And in terms then of how the board
19 responded to this report, that is the Western Board, did
20 any formal response emit from yourselves?
21 A. I don't recollect any formal response coming out.
22 In relation to the engagement with the clinicians from
23 the Royal Belfast Hospital for Sick Children, the input
24 from the Royal College of Paediatrics and Child Health
25 was going to come from consultants engaged in

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1 I was not conscious of the fact at that time, as I am
2 now, that the process for putting that in place was
3 insufficient.
4 Q. What do you mean by that, that the recommendations, at
5 least in some respects, weren't implemented?
6 A. They were not being followed through and no recording
7 appears to have been happening of which were being put
8 in place, which elements of training were being put in
9 place and the sorts of things one might expect.
10 Q. One of the issues that the review explored was the
11 aetiology of this child's death. If we can go back to
12 the substance of the report itself. If I could ask you
13 to consider this. It's at 033-102-265. One of the
14 critical parts of the report, doctor, are the findings.
15 Within that section it says in the last five lines:
16 "Neither the post-mortem result or the independent
17 medical report on Lucy Crawford, provided by Dr Quinn,
18 can give an absolute explanation as to why Lucy's
19 condition deteriorated rapidly, why she had an event
20 described as a seizure at around 2.55 am, or why
21 cerebral oedema was present on examination at
22 post-mortem."
23 So in terms of extracting from this review process
24 an understanding of what had happened to the child, the
25 Trust was no further forward. Did you see that as

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1 paediatrics in Belfast.
2 Q. Yes. I'm not at this point asking you about the
3 specifics of any response, but rather: should the
4 Western Board have been formally responding to this
5 review report into what you earlier described as
6 a particularly significant event?
7 A. Had that been sent formally to us, yes, we would have
8 been considering it and going back to the Trust.
9 Q. So you're telling us that you don't believe it was sent
10 to you formally?
11 A. I don't believe so, no. I have no record that I can
12 find of that report being sent in, what the content was,
13 any covering letter, or how it was considered. If that
14 had been, I find it difficult to understand then why
15 Tom Frawley would have been coming on the basis of
16 a conversation to Martin Bradley and I to say, "Keep him
17 apprised", because he would have been being apprised by
18 a report coming in through a different channel.
19 Q. Yes, but he's in the kinds of conversations that you're
20 having with other people: he's speaking with Mr Mills,
21 you're having conversations with Dr Kelly, Mr Bradley is
22 speaking to Mr Fee. That's all leading up to the
23 production of this report. The report, as we understand
24 it, is coming to your organisation pursuant to
25 a requirement, an unwritten requirement, that the Trust

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1 is obliged to keep its commissioning body informed of
2 the outcome of its review. So whether or not it ends up
3 in your hands formally or informally, does it not call
4 for the Western Board to sit down as a body and to
5 critique the report in order to satisfy itself
6 procedurally and substantively and then to make a formal
7 response?

8 A. Certainly the former. I'm not sure about the formal
9 response if we had not been asked for one, but certainly
10 I think we should have been sitting down, critiquing it
11 and going back to the Trust with views and comments.

12 Q. And in terms of that then, apart from your recollection
13 of perhaps speaking to Mr Frawley about it, you can't
14 help us any further in terms of how it was discussed
15 within the board?

16 A. I can't, I'm sorry.

17 Q. And in terms of what then emerged from any discussion
18 and sending that back to the Trust, you can't help us in
19 terms of whether anything at all was done in that
20 respect?

21 A. I'm sorry, I can't, no. I would very much like to be
22 able to, but if I don't have the information in front of
23 me, I cannot recollect it at this stage.

24 THE CHAIRMAN: I'm sorry, you drew the distinction a few
25 moments ago in your answer between what you would do if

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1 you received a report formally and you received a report
2 informally. You said if you received a report formally
3 then you would sit down, critique it and respond. It
4 does seem clear that you had a report. However it got
5 to you, you received a report. We don't have
6 confirmation that you received it on a formal basis, but
7 you had it.

8 A. Mm-hm.

9 THE CHAIRMAN: So if you had it on an informal basis and you
10 would only reply formally if you received it on a formal
11 basis, why not ask for it on a formal basis? Throughout
12 this inquiry, there seems to be a hang-up about
13 formalities when children die. You have a report which
14 comes to you about some of the circumstances of
15 a child's death and in the answer that you've just
16 given -- and it mirrors evidence heard previously in the
17 inquiry -- your response depends on how formal the
18 receipt of the information is.

19 A. That's not necessarily what I was trying to convey. If
20 the board was going to respond, it would need to respond
21 formally. On many occasions I have gone back
22 individually, but not to a trust board, but to an
23 officer, an individual within a trust, and said, "I've
24 received this, I've had a look at it, this is my view,
25 my view".

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1 THE CHAIRMAN: Okay. But this is an event of such
2 seriousness that it should come to you formally and
3 there should be a formal response; right?

4 A. Yes.

5 THE CHAIRMAN: Okay. There may be a query about board
6 documents having been mislaid between the board and the
7 inquiry, but whatever about that, we don't have any
8 formal response in the Trust files, which do seem to be
9 complete. Okay? That would suggest that there is no
10 formal response from the board to the Trust. Again,
11 there is no copy of a letter formally sending the report
12 from the Trust, but is this not getting hung up on the
13 wrong issue? If you know there's a report there and
14 you've received it somehow informally, do you not say,
15 "Look, send it to us on a formal basis and we will
16 respond"?

17 A. In retrospect, probably, yes. That is what should have
18 happened.

19 THE CHAIRMAN: You know the report is complete. You know
20 the report is complete because you have the conclusions
21 of the report and you have the recommendations.

22 A. Well, chairman, if I could go back to the progression of
23 events that I've described before? As I saw it, there
24 was the Murray Quinn report, this report. I was also
25 conscious of the Royal College of Paediatricians being

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1 involved. Now, they did two reports. I only received
2 one of those, another one didn't come to me. And it was
3 around the time when this progression was all happening
4 that I then became aware of the events at Altnagelvin,
5 all of this time there had been no indication that this
6 was anything other than an individual issue of the
7 handling of one child with no greater external
8 significance, and that there were not issues that
9 I needed to convey on elsewhere.

10 It then, in the spring of 2001, did become evident,
11 and immediately on detecting that there was a wider
12 issue, I acted on that. So it was an evolution of
13 events. Yes, at a point in time I'm quite sure now,
14 looking back on it, that we and I should have commented
15 further on this report that we had received from Sperrin
16 Lakeland Trust, but I was then further expecting input
17 from external experts and it may be that what I was
18 waiting for was that external input before responding to
19 the totality.

20 THE CHAIRMAN: Thank you.

21 MR WOLFE: You are familiar with the observations of
22 Professor Scally in the report that he provided to the
23 inquiry?

24 A. Yes.

25 Q. Doctor, within his report he observes what he says was

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1 a failure on the part of the Western Board to scrutinise
2 the review report produced by the Trust in order to
3 determine whether it constituted a proper and thorough
4 investigation of Lucy's death. You're not in a position
5 to help us today in terms of whether in fact there was
6 that level of scrutiny, are you?

7 A. I don't believe so, no. I believe that we received that
8 report, I'm confident that it would have been examined,
9 but I have no papers or records that convey that I went
10 back or that we went back to the Trust to say, "Here are
11 some problems that we have with this review". There
12 also, I think, were parts of what was contained in the
13 information that I was being provided that did not
14 convey some of the deficiencies in terms -- I had no
15 consciousness of the constraints on Dr Quinn's report.
16 I had certainly not picked up on the issue of some
17 people having only provided statements, others having
18 provided interviews and not provided statements, and
19 I had no sense of the deficiencies in relation to the
20 interrelationship with the family.

21 Q. He goes on to say in his report that what the board, and
22 perhaps you in particular as the director of public
23 health, should have been doing is:

24 "To identify for the Trust the need to carry out
25 a proper and thorough investigation, perhaps by

1 was identified to me, arising out of the further tragedy
2 at Altnagelvin, that any wider significance began to
3 emerge. But I have to say that even at that point, on
4 the basis of what had been fed back to me by independent
5 external experts, there was still the issue of other
6 confounding factors in Lucy's death in relation to
7 bilateral bronchopneumonia, in relation to the level of
8 her illness before she arrived in hospital. So it was
9 still not clear what the absolute cause of death was.
10 The reason why I fully expected that then to be further
11 examined was because I think, like Dr Kelly, I had an
12 expectation that this would be further considered by
13 the coroner's office and be the result of an inquest.

14 Q. I wonder is that correct, doctor? Because if you read
15 the report produced by the Trust, you will observe that
16 the nurses were telling the investigators that it was
17 common practice to treat a child who had dehydration
18 with a fluid regime of 100 ml per hour of a fluid that
19 was low in sodium. Clearly, that fluid regime, or at
20 least the fluids described to Dr Quinn were given, if
21 you like, a clean bill of health by him in his report.
22 I'm conscious that you say you don't necessarily
23 remember receiving his report, but assuming that you
24 received the analysis conducted by the reviewers, you
25 might have seen that issue.

1 reference to written terms of reference and by engaging
2 with, if you like, a joint process the clinicians at the
3 Royal Belfast Hospital for Sick Children, where she was
4 treated before her death."

5 Is that a fair criticism? Should the Western Board
6 have been more proactive in critiquing the report and
7 coming up with that kind of recommendation if it was
8 serious in its role as an advocate for the local
9 populous, bearing in mind its responsibilities for the
10 health and well-being of that populous?

11 A. I think it is a reasonable conclusion arrived at on
12 a retrospective basis. It is easy to be wise after the
13 event and, looking back on it, yes, I could agree with
14 what was being said. In the year 2000, I don't think
15 we were anything like as advanced as we are now in terms
16 of conducting reviews and external examinations.
17 I think clearly we could have done more in terms of
18 assessing that review and going back to them at that
19 point in time.

20 Q. When you read the report, doctor, did you identify any
21 issue in it that was of broader significance than
22 just -- I don't mean this in any sense harshly --
23 a medical accident in one case or child?

24 A. No. It was not until a point much later, I think at the
25 end of June in 2001, when the issue of Solution No. 18

1 A. No, I'm sorry, I am not a paediatrician. I am not an
2 anaesthetist, I am not an expert in fluid replacement in
3 children. The relevance and significance of that issue
4 would not have been clear to me. And in fact, Dr Quinn,
5 as an expert paediatrician, was not raising it and,
6 later, Dr Stewart, as an expert paediatrician, was not
7 raising it.

8 THE CHAIRMAN: I think that's fair because Dr Auterson
9 within Sperrin Lakeland, rather like the others, if he
10 raised it at all, he raised it very obliquely, so we had
11 a series of people who say they had a clearer view than
12 they expressed in writing.

13 A. And certainly would have more expertise in the field of
14 treating children and fluid replacement than I would
15 have as a director of public health.

16 MR WOLFE: We'll come to Dr Stewart's position in a minute
17 because how you have characterised it is not how she
18 would have characterised it. But leaving that point to
19 one side, did you read the report then, doctor, as
20 indicating to you that while the fluid regime was not
21 something that was attracting criticism, there was
22 nevertheless an issue to be explored in terms of the
23 precise circumstances of the child's death?

24 A. The issue in relation to fluids was conveyed to me and
25 certainly the impression that I took was in relation to

1 fluid volumes and speed, not in relation to the nature
2 of the particular fluids which had been used.
3 Q. Could I ask you then this: if it had been made clear to
4 you from the report that here was a fluid regime that
5 was inappropriate -- and I'm not saying for one minute
6 that the report did say that, it plainly didn't, it's
7 a hypothetical question. But if the report was
8 describing the regime in terms of its inappropriateness,
9 can you help me with this? Would the Western Board have
10 been an appropriate forum or vehicle to disseminate the
11 message about that inappropriate regime beyond simply
12 the Sperrin Lakeland Trust?
13 A. It would have been a possible forum. I wouldn't have
14 considered it necessarily the appropriate forum because
15 that's an issue which would need to be conveyed to all
16 units across Northern Ireland, and I would have thought
17 that the right mechanism for that would be both through
18 perhaps the paediatric and the anaesthetic channels, for
19 that to be raised centrally so that it can be
20 conveyed -- considered first to see whether it was
21 appropriate that something needed to be changed and
22 then, if something did need to be changed, to get an
23 expert group to consider what it needed to say and to
24 disseminate that across Northern Ireland, and I believe
25 that that is essentially, if you like, what happened in

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1 (2.23 pm)
2 THE CHAIRMAN: Mr Wolfe, just before we start, let me go
3 back to the documents issue.
4 I think you've all just received copies of some
5 correspondence, which is relevant, and if you look,
6 there are four letters. I'll go through them quite
7 briefly.
8 The first letter you'll see is written on
9 20 October 2004 by Mr Gowdy, who was the
10 Permanent Secretary at that time in the Department of
11 Health. It's a letter to various board members, asking
12 them to ensure that all relevant records and documents
13 are secured so that, if necessary, they can be made
14 available for future examination. That was sent in the
15 immediate aftermath of the Ulster Television
16 documentary, the previous week. And the various trusts
17 were asked to confirm, by 5 November, that this action
18 had been taken. At that stage, I ask you to note that
19 the inquiry had not been established.
20 The second letter is the response which was sent by
21 Ms Meehan, the chairwoman of the Western Board, who
22 effectively confirms that she has taken steps to secure
23 and keep safe all documentation held by the
24 Western Board pertaining to the deaths of Lucy and
25 Raychel. And she is holding it for independent

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1 2002.
2 Q. So just to be clear: if it had been made clear in the
3 report that, across this Trust, Solution No. 18 was
4 being used for replacement purposes, and if that had
5 been identified as a problem, the board would then have
6 taken steps to ensure that that was reported further
7 afield, whether by doing it itself or by asking the
8 Trust to report it in to the department?
9 A. Yes, probably the steps that I would have taken then
10 would have been to communicate that to my director of
11 public health colleagues, also indicating that I was
12 going to raise it centrally and with the central
13 paediatric expertise.
14 MR WOLFE: I see it's 1.30.
15 THE CHAIRMAN: I thought at one point today, doctor, that we
16 might be able to finish your evidence by lunchtime, but
17 it's 1.30. There's not terribly long to go, perhaps up
18 to an hour at most. Rather than keep you here non-stop
19 and to give everyone a break, can we break until 2.15?
20 We'll certainly be finished by 3.30, perhaps a little
21 before. Thank you.
22 (1.33 pm)
23 (The Short Adjournment)
24 (2.15 pm)
25 (Delay in proceedings)

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1 examination.
2 The next letter, dated 1 December, comes from me,
3 after the inquiry has been established and I have been
4 appointed. In the final paragraph of the first page,
5 I ask Ms Meehan to arrange for all notes, documents,
6 et cetera, to be delivered to the then inquiry office by
7 10 December 2004. On 8 December, ahead of schedule,
8 Ms Meehan provided the response which I'd asked for in
9 two files, file (i) is now file 17, file (ii) is now
10 file 18. That's the extent of the Western Board
11 documentation which we received until this year, when
12 what became known as file 318 was provided on foot of
13 a request from Mr McLoughlin, the assistant solicitor to
14 the inquiry.
15 We have checked the Belfast offices in the last two
16 hours and can find no other files from the
17 Western Board. The letter which we referred to earlier,
18 which is at 319-043e-002 and 003. On 002 at the end of
19 the first paragraph, it is stated:
20 "Then, in turn, copies of these files were sent by
21 the chief executive's office on to the inquiry as
22 requested by Mr Clive Gowdy."
23 Unless Mr Gowdy made a separate request from the one
24 which I've just shown to you, he simply asked that the
25 documents would be held. I asked on foot of that that

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1 the documents would be forwarded, and I received the
2 response which is referred to on the right-hand side of
3 the screen in the middle of the page, the paragraph
4 which starts with the word "finally".

5 There's a small error in the dates. The dates
6 in that paragraph should be 1 December and 8 December,
7 not November, but the two files there are correctly
8 identified, file (i) as the letter notes, became inquiry
9 file 17, file (ii) became inquiry file 18. I'm afraid
10 we can't take it any further at our end. I'd be very
11 grateful if some last check could be done before we
12 finish this phase of the evidence. Thank you.

13 Mr Wolfe?

14 MR WOLFE: Just in that context, about documentation, when
15 you received the letter that we looked at some time
16 earlier this morning from Dr Kelly, I think it was
17 dated --

18 A. 15 May?

19 Q. Yes. Would it have been the practice at that time for
20 you to open a file within your office or for your
21 administrative assistant to open a file?

22 A. Normally, yes.

23 Q. And would it be given a code or a record number?

24 A. No, just a name probably.

25 Q. Can I also ask you, doctor, to look at a document that

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1 you said it?

2 A. Yes. Can you advise me what the context was that the
3 discussion was taking place in?

4 Q. This is a document that we, as an inquiry, have received
5 from the Directorate of Legal Services. That's as much
6 as I can tell you.

7 A. Okay.

8 Q. Very well.

9 THE CHAIRMAN: It was described, doctor, on the index,
10 I think, as it came to us, as:

11 "Conversations between Dr Bill McConnell and
12 Margaret Kelly regarding Lucy Crawford."

13 A. Right. I don't remember that.

14 THE CHAIRMAN: And it does seem to be immediately after the
15 Ulster Television documentary. Okay.

16 MR WOLFE: Just to finish with what we had started before
17 lunchtime, which was the input that you gave in relation
18 to the review report, which the Trust had produced and,
19 if you like, the absence, at least in a formal sense, of
20 any output from the board back to the Trust. Can I pick
21 up on one point you have made in your witness statement,
22 just so that you can help me to understand it? It's
23 witness statement 286/1, page 9. Could we have page 8
24 up alongside it, please?

25 At the bottom of the left-hand page, please, doctor,

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1 we looked at briefly this morning? It is 318-002-001.

2 Remind yourself of the date again. You are in
3 conversation, it would appear, with Margaret Kelly on
4 2 November 2004, which was just a couple of weeks after
5 the UTV programme had broadcast and a couple of weeks
6 before the inquiry was announced. Just at the bottom of
7 the page you're asked:

8 "Was there a formal reporting mechanism in place in
9 2000?"

10 And it says:

11 "Dr McConnell advised that, in 2000, no formal
12 reporting mechanism was in place for reporting untoward
13 incidents. However, he had an agreement with the
14 medical director in each trust that he would be informed
15 if such an incident occurred. No report was provided to
16 him at the time of Lucy Crawford's death."

17 Do you see that?

18 A. Yes, I do.

19 Q. Self-evidently, from what we've heard this morning and
20 from other witnesses, a report was made to you in
21 respect of Lucy Crawford's death.

22 A. Yes.

23 Q. Can you recall this conversation at all with Ms Kelly?

24 A. No, I can't. My apologies.

25 Q. What she's recorded here is incorrect, whether or not

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1 if you could pick up on that. The question asks
2 whether:

3 "... you made any formal or informal response to the
4 Trust having been provided with a copy of the report?"

5 And it says:

6 "See above response to (a)."

7 And you bemoan the absence of records in your answer
8 to (a), and you outline the best of your recollection
9 regarding the conclusions that you had reached;

10 do you see that?

11 A. Yes.

12 Q. You then set them out:

13 "That the range of issues covered by or explored by
14 the report seemed appropriate; the range of staff
15 involved/contributing to the review seemed appropriate;
16 issues of concern had been identified ... and the lack
17 of a specific cause had arisen and that further work or
18 review was required or was desirable."

19 A. Yes.

20 Q. It's then the second part of answer 15 that I wanted to
21 deal with. You say:

22 "Any formal response would have been made by the
23 board or the healthcare committee."

24 I think we've covered that to some extent this
25 morning. You have no knowledge or recollection of any

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1 formal response:
2 "I am not sure whether I made any written personal
3 response to the review report given my lack of
4 availability of records from that time, but I am sure I
5 would have discussed the issues arising with Dr Kelly
6 and/or Mr Fee."
7 And I want to move on to that in a moment, but this
8 next point is where I require clarification. You say:
9 "The opinion regarding appropriate fluids referred
10 to comparing the type of fluid used with that which
11 would have been used in RVH/RBHSC wards, but, at that
12 time, my understanding is that APLS guidelines would
13 still have referred to the use of Solution No. 18, as
14 had been previously mentioned by Dr Quinn."
15 A. Yes.
16 Q. Can you help us with that? The APLS guidelines in
17 a case of a dehydrated child, as we explored yesterday
18 with Dr Stewart -- and I can take you through it if
19 necessary -- quite clearly do not refer to
20 Solution No. 18 as being appropriate in a situation of
21 dehydration.
22 A. I would not have been familiar with the detail of APLS
23 guidelines. I would have been aware of their existence
24 and I would not necessarily have been in a position to
25 pick up on the difference between maintenance and

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1 questioning by indicating the APLS guidelines did not
2 still refer to the use of Solution No. 18.
3 A. Well, as I tried to explain, chairman, my technical
4 knowledge would not have covered picking up on the
5 nuance or difference between maintenance and replacement
6 therapy.
7 MR WOLFE: I think how I read your answer, sir, was that you
8 were seeking to suggest Dr Quinn had made reference to
9 APLS guidelines in comparison with the Royal's approach,
10 whereas in fact in his report, which you may or may not
11 have seen, as you told us earlier, doesn't, in the
12 context of his discussion of fluids, refer to either.
13 A. I think from recollection -- I'd have to go back and
14 look -- one of the conclusions from it is that the
15 fluids were appropriate.
16 Q. That is right, that's what he said, and he expressed
17 surprise if that volume of fluids would have prompted
18 the cerebral oedema. But your answer seems to be, if
19 I may say so, certainly confusing for the reader -- this
20 reader in particular -- and I'm wondering if you can
21 help us any further in terms of what you meant by it?
22 A. All I'm trying to convey there is that Dr Quinn had
23 referred to the use of the fluids, the types of fluids,
24 as being appropriate. I then became aware,
25 significantly later, that things had changed within the

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1 replacement.
2 THE CHAIRMAN: Sorry, but do I understand that from this
3 response that, in your discussion in 2000 with Dr Kelly
4 and/or Mr Fee, there was some discussion about the APLS
5 guidelines?
6 A. I think that the only timing at which that arose was in
7 2001, at which point, I think, Jim Kelly had become
8 aware that changes had occurred in the way that
9 solutions were used in the Royal. That was on foot of
10 the, I think, alert and discussion from Dr Fulton.
11 THE CHAIRMAN: Yes, but you see, these questions,
12 question 15 and the sub-questions, relate to your
13 response to the Trust review. And you seem to be
14 introducing, in answer to question (b), a reference to
15 the APLS guidelines and what was going on in the Royal
16 in relation to Solution No. 18.
17 A. I suppose that confusion may arise from what I've said
18 in this sentence because certainly what I intended was:
19 "... but my understanding is that APLS guidelines at
20 that time would still have referred to the use of
21 Solution No. 18, as had been previously mentioned by
22 Dr Quinn."
23 I suppose I'm going back to apply to then knowledge
24 of which I became aware of later.
25 THE CHAIRMAN: Except Mr Wolfe started this line of

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1 Royal Belfast Hospital for Sick Children, but that
2 there'd been no wider communication or change and that
3 solutions which weren't being used there were still
4 being used in other units.
5 Q. Yes. So if I can attempt to summarise, you recognise
6 that Dr Quinn was indicating that the fluids were
7 appropriate?
8 A. Yes.
9 Q. And you saw, based on your knowledge of APLS, a basis
10 for that?
11 A. No, what I'm indicating is I did not have any detailed
12 knowledge. I had merely knowledge of the fact that such
13 guidelines existed. I would have not needed, as part of
14 my role or expertise, to be familiar with the detail of
15 APLS guidelines.
16 Q. Let me move on. Dr Kelly told us that he can remember,
17 in or about September of that year -- and we're still in
18 the year 2000 -- discussing the review report with you,
19 but in the context, or at least at the time, of
20 discussing other things with you. He was discussing the
21 structural changes or the planned structural changes to
22 the delivery of health in that region and he was also
23 discussing with you the other lines of work that were
24 being undertaken in the context of Dr O'Donohoe and, in
25 particular, the Royal College project or Royal College

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1 intervention, which was now being sought.
2 A. Yes.
3 Q. That would have been an opportunity for you to deliver
4 any observations in relation to the review report that
5 had been completed. Can you help us at all on whether
6 you made any observations?
7 A. I cannot recollect whether I did or did not.
8 Q. The Royal College report of which Dr Stewart was the
9 author was completed in or about April of 2001 --
10 A. Yes.
11 Q. -- and you were sent a copy of it by Dr Kelly; is that
12 correct?
13 A. I was, yes.
14 Q. If we could just have up on the screen, please,
15 036a-028-069. This is Dr Kelly's short letter to you,
16 he's obviously had earlier discussions with you. He's
17 now enclosing a report from the College in respect of
18 concerns raised on the competency of Dr O'Donohoe:
19 "Cases have been reviewed in detail and enclosed
20 in the copy are the comments of Dr Moira Stewart who was
21 the lead clinician."
22 He is also including with this, doctor, as you'll
23 see in the second paragraph, notes of a follow-up
24 meeting and questions that he felt arose out of the
25 reports to assist in clarifying the position for himself

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1 recollection of what was being discussed between
2 yourself and Dr Kelly, if anything, with regard to the
3 case of Lucy Crawford as distinct from the wider
4 competence that Dr Stewart had been tasked with
5 reviewing in her report?
6 A. I don't think there was a distinction being made between
7 those. The timing of this coincided almost exactly with
8 the issues being raised with me from Altnagelvin that
9 I then took to the department and, I think, also
10 Altnagelvin's reporting to their department about the
11 concern about Solution No. 18. I was not -- there still
12 seemed to me to be some issue of what was the cause of
13 death, what was the contributory part of bilateral
14 bronchopneumonia, how ill the child had been previously
15 before coming into hospital and the extent to which the
16 fluid replacement regime, in terms of volumes, was
17 handled properly and appropriately. And I think it was
18 probably on foot of this that then I began to explore,
19 both with Dr Fulton and probably -- although I can't
20 confirm when -- with Jim Kelly, about the fact that
21 there seemed to be a difference between what was
22 happening in one specialist unit for paediatrics and
23 that which was happening in other units across
24 Northern Ireland.
25 Q. And the one specialist unit --

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1 as medical director, so he's asking for your comments on
2 the reports. Could I just put on the screen then,
3 please, the notes of that meeting, which he alludes to?
4 It is 036a-027-067. Is that familiar to you, doctor?
5 A. Familiar to me now.
6 Q. You would have received them at the time, obviously.
7 A. As I say, I don't have that, so I can't confirm to you
8 whether I did or not, but if Jim says he sent the report
9 plus these to me, then I'm happy to accept that that was
10 done.
11 Q. Just to orientate you, this is a note which Dr Kelly
12 made arising out of his discussion with Dr Stewart. He
13 puts in a composite form, just before the big black box,
14 in A1 to 5, the various answers that he received to the
15 questions above. So he's saying:
16 "Capillary refill time, raised urea and CO2 level
17 point to circulatory failure. IV fluids were indicated
18 earlier. Overall amount of fluids once started not
19 a major problem, but rate of change of electrolytes may
20 have been responsible for the cerebral oedema. RVH ward
21 guidelines would recommend normal saline, not one-fifth
22 normal, as the replacement fluid."
23 And I can show you the report as well and maybe
24 we'll turn to that in a moment, but what I want to get
25 from you, doctor, if you can help us at all, is your

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1 A. RBHSC.
2 Q. Maybe we'll move to that in a moment, but I just want to
3 have your answer in relation to what was being
4 discussed. Yourself and Dr Kelly, at the meeting, as
5 I understand you, you had to discuss Dr Stewart's
6 report.
7 A. It would have been the entire circumstances surrounding
8 Lucy's death and probably the issues -- I think I went
9 back in a letter and talked about --
10 Q. Yes, let me just help you with the sequence. You wrote
11 on 5 July 2001, and yourself and Dr Kelly met on
12 8 October 2001. Can I highlight to you some aspects of
13 the note that you have in front of you on the screen?
14 It's saying that:
15 "Overall amount of fluids once started not a major
16 problem, but the rate of change of electrolytes may have
17 been responsible for the cerebral oedema."
18 And then it's pointing out the fluids issue.
19 A. Yes.
20 Q. The Royal is saying, according to this note, normal
21 saline is the proper replacement fluid, whereas
22 one-fifth normal had been used in Lucy's case, and you
23 would have been aware of that from the review report
24 which you had had the previous year. I'm anxious to
25 learn from you whether you drew a connection, whether

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1 in the report that you received from Dr Stewart or
2 Dr Stewart's report and this note, between the use of
3 fluids in Lucy's case and her death.
4 A. That would not have been flagged up to me as such
5 a significant issue as I am now conscious of.
6 Q. Did Dr Kelly discuss his understanding of the death and
7 the cause of the death?
8 A. Only, I think, to the extent that he was saying, "I'm
9 now conscious that there appears to be a difference
10 in the types of fluids used in one unit than from the
11 rest".
12 Q. Just moving to that point, where, as you understand it,
13 did he gain that knowledge of a difference of approach
14 between the Royal and other hospitals?
15 A. I can only give you my understanding of how that may
16 have been, and I think it was on foot of his discussion,
17 perhaps with Dr Fulton, because Dr Geoff Nesbitt, the
18 consultant anaesthetist in Altnagelvin, had identified,
19 I think on foot of their review of Raychel's death, that
20 there appeared to be this difference. I don't know
21 whether that emerged in that way or directly in
22 discussions with Dr Stewart.
23 Q. He would say that it was as a result of his discussions
24 with Dr Stewart that he first became aware of the
25 difference of approach between different hospitals,

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1 competencies around it.
2 Q. Can I ask you this: you have told us that, arising out
3 of your analysis of how the Trust had conducted its
4 internal review, you were always of the opinion that
5 they would need to go broader in terms of their
6 follow-up.
7 A. Yes.
8 Q. Did this report of Dr Stewart meet that objective?
9 A. I considered that it did. In discussion with Jim I felt
10 that he considered it did.
11 Q. Notwithstanding that it was, as has been described,
12 a report into the competency and performance of
13 a clinician as opposed to a medical report?
14 A. But in relation to a specific case --
15 Q. Well, it didn't reach --
16 A. -- and I would expect the same issues to be covered.
17 Q. As I say, I'm happy for you to read it, but I don't
18 think it's necessary. If you can recall, this report
19 didn't reach any firm conclusions with respect to the
20 child's death; it set out a number of possibilities.
21 A. Yes.
22 Q. Is that what you envisaged would be done?
23 A. Yes, because, again, at that time, I think -- whether
24 through Jim Kelly or not, but I think it was also his
25 understanding -- I expected, if firm conclusions were

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1 later to be confirmed then in a discussion with
2 Dr Fulton on the fringes of a medical directors' meeting
3 some time in June. But you can't help us any further?
4 A. I can't. I think that I was only made aware of the fact
5 that there was a difference, not necessarily how
6 Jim Kelly had become aware of that difference.
7 Q. The report that you received -- and I'll just put it up
8 on the screen so that you can see the form of it. It's
9 036a-025-052. This is the section of Dr Stewart's
10 report that related to her work on Lucy Crawford. I'm
11 happy to allow you to read through it, it runs to four
12 or five pages, but the point that she made quite firmly
13 to the inquiry yesterday was that this, in design and in
14 function, was not a medical report. She was conscious
15 that she had a remit which she tried to stick within,
16 which was to address the case of Lucy Crawford by
17 reference to the competency issue that had been posed
18 for her surrounding the conduct of Dr O'Donohoe.
19 Therefore, she didn't see herself as being retained to
20 bottom out the medical issues surrounding
21 Lucy Crawford's deterioration and death.
22 I think you're telling us plainly that you don't
23 draw that distinction.
24 A. I don't. I mean, if it's a detailed examination of the
25 case, it is a detailed examination of the case and the

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1 not reached, there would be a coroner's inquest.
2 Q. Just on that, in terms of whether there was to be
3 a coroner's inquest, had you received any information at
4 that point indicating that there was to be such an
5 inquest?
6 A. No.
7 Q. Was it something --
8 A. But we had a sudden and unexpected death in a hospital.
9 Q. Yes.
10 A. All such deaths are to be reported to the coroner and
11 should be followed up if the coroner's not satisfied
12 that a cause of death can be signed off.
13 Q. So at that point in time, and here we are talking the
14 summer of 2001, you still fully anticipated that an
15 inquest would occur?
16 A. I did.
17 Q. Had you received any indication or notification to
18 suggest that that was what was happening?
19 A. No, I would not have expected such. I had not been
20 directly involved clinically in this case. It's
21 normally -- in fact, almost without exception it would
22 be the consultants involved in the care of anyone who
23 died in a sudden and unexpected way to discuss that with
24 the coroner. If anyone were following up, I would have
25 thought that would have been within the Trust,

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1 particularly perhaps by the medical director and the
2 chief executive. I have never, as I think I did say
3 earlier, in 29 years had the need to check independently
4 with the coroners whether such events were going on.
5 MR QUINN: Mr Chairman, if I can come in for a moment?
6 I have a clear note -- and I very much apologise for not
7 being able to reference it on the transcript -- but my
8 note and my recollection on this point was that when
9 Dr Stewart was asked about this point specifically, she
10 said she asked Dr Kelly specifically about the inquest
11 and he told her that the coroner was informed, but that
12 it was not thought necessary to have an inquest.
13 THE CHAIRMAN: Yes.
14 MR QUINN: If I could maybe just explore that through my
15 learned friend asking questions and putting it in the
16 context of a time frame, perhaps we'll get somewhere
17 with that.
18 THE CHAIRMAN: My note is the same as that. In effect:
19 "I asked Dr Kelly about a coroner's inquest. He
20 said the coroner had been informed, but didn't want to
21 hold an inquest. I was surprised".
22 MR QUINN: That's correct.
23 MR WOLFE: Put this in a time frame, doctor. That exchange
24 between the chairman and my learned friend Mr Quinn
25 relates to something that Dr Stewart said yesterday.

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1 A. Yes.
2 Q. No more than that?
3 A. No more than that.
4 Q. That in essence is the controversy that is in play here,
5 doctor. But you can't help us any further with that?
6 A. I cannot add anything to that.
7 THE CHAIRMAN: You know, doctor, if an inquest is going to
8 take place, the coroner asks the body involved, whether
9 it's the Royal Trust or Daisy Hill or whoever, to
10 provide the names of the people who were involved in the
11 treatment of the patient --
12 A. Yes.
13 THE CHAIRMAN: -- so that they can provide statements for
14 the coroner.
15 A. Yes.
16 THE CHAIRMAN: Isn't it then a little curious that although
17 everybody says, "We all thought there was going to be an
18 inquest for a girl who died in April 2000", that at no
19 point in 2000 or 2001 had anybody received a request
20 from the coroner's office for a statement?
21 A. I suppose, chairman, my response to that would be I'm
22 conscious of the fact that sometimes the holding of an
23 inquest can take place a significant time after the
24 event.
25 THE CHAIRMAN: Yes, but that doesn't mean that the evidence

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1 She said that when she met with Dr Kelly at the tail end
2 of May 2001, it became clear to her through that
3 discussion that, while the case had been reported to the
4 coroner, he didn't plan to hold an inquest.
5 You're keeping in touch with the Trust periodically
6 and your colleagues are keeping in touch with the Trust
7 periodically in relation to Lucy's case --
8 A. Mm-hm.
9 Q. -- and I wonder, doctor, did you get any clarification
10 at all through your dealings with the Trust in relation
11 to the holding of an inquest?
12 A. No, and my understanding would be different than that
13 which has just been expressed because my understanding
14 is that, much later in 2001, Dr Kelly still was under
15 the impression that there was going to be an inquest.
16 Q. Is that because you were speaking to Dr Kelly about
17 these issues?
18 A. No. No, but having looked at his comments and his
19 evidence, it's clear to me that he was still of the view
20 in late 2001. Had that changed, I would have expected
21 to have been told. Not being told, I considered that
22 nothing had changed.
23 Q. Sorry, all you're saying to the inquiry with that
24 intervention is to say, "I have read Dr Kelly's account
25 and I know what he's saying"?

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1 isn't gathered. There may be a delay in the holding of
2 an inquest, but it doesn't mean that two years later
3 the coroner hasn't even asked anybody for a statement or
4 18 months later the coroner isn't asking people for
5 statements.
6 A. Yes, I understand that.
7 MR WOLFE: Could I have up on the screen, doctor, your
8 response to Dr Kelly's sending to you of the Dr Stewart
9 report. 036a-029-070. Here you're thanking Dr Kelly
10 for the feedback received from the Royal College.
11 You've had a good look through this and you're more than
12 happy to discuss it. You say:
13 "Overall, initially, this seems to capture a range
14 of the issues of which you and I have now become all too
15 familiar. There are issues of systems failures,
16 communication failures and individual performance
17 failures, but I suppose the most [sic] pertinent comment
18 that I am not sure that all of these are sufficiently
19 clear and serious to form the basis of very definitive
20 action in relation to Dr O'Donohoe."
21 And so the letter goes on. So you're responding,
22 doctor, if I may say so, in respect of the competency
23 issues that had been addressed in the Royal College
24 report. You're saying nothing in that letter about any
25 progress that might have been made in the further

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1 investigation of Lucy Crawford's death.
2 A. No, I think I'm commenting slightly more widely than
3 that on their system review as well, because I'm
4 identifying systems failures, communication failures and
5 individual performance failures --
6 Q. Yes.
7 A. -- not just individual competency issues.
8 Q. All of which we knew about 12 months earlier arising out
9 of the Erne's internal review. What we didn't know with
10 any degree of certainty arising out of that report is
11 why Lucy had died, hence, as you've explained to us, the
12 need to broaden out this review and to attempt to
13 achieve greater certainty. I think you've been at pains
14 to stress to me in your evidence that you were looking
15 at the report of Dr Stewart as serving this goal of
16 trying to achieve greater clarity, but when we look at
17 your response to it, you don't touch upon that issue at
18 all.
19 A. No, but I suppose this is happening at almost exactly
20 the same time, within two/three days, from when I had
21 identified to the department concerns that had been
22 brought to my attention about the use of
23 Solution No. 18.
24 Q. I'm not sure how that answers that question.
25 A. I'm not exactly sure of the question.

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1 this, obviously that Jim Kelly and I needed to follow up
2 with a more detailed conversation. I accept in
3 retrospect exactly what you've said that perhaps
4 I should have been more specific, but I'm not expert
5 enough in the use of solutions to arrive at that
6 conclusion.
7 THE CHAIRMAN: I also accept, doctor, that what seems
8 blindingly obvious today sitting here may not
9 necessarily be blindingly obvious at the time. But if
10 you have the unexplained death of one child who received
11 Solution No. 18 and the later death of Raychel with
12 immediately red flags being raised about
13 Solution No. 18, on the information I'm being given,
14 nobody in the Western Board area -- and by that
15 I include Sperrin Lakeland Trust -- then drew any
16 possible connection between the two deaths.
17 A. That is probably so.
18 THE CHAIRMAN: I have to accept that in order to understand
19 why nothing at all happened in Lucy's case in terms of
20 any serious exploration of why she died until after
21 Raychel's inquest was picked up by Stanley Millar.
22 I have to accept that everybody in the west missed the
23 connection.
24 A. I think -- I accept that too. I think that is possibly
25 because there were other confounding factors.

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1 THE CHAIRMAN: Let me ask it this way: you've now heard of
2 the terrible events in Altnagelvin which have led to
3 Raychel's death --
4 A. Yes.
5 THE CHAIRMAN: -- and an issue has been raised with you,
6 through various methods, that part of the problem may be
7 Solution No. 18 and the use of Solution No. 18.
8 A. Yes.
9 THE CHAIRMAN: You know that the Sperrin Lakeland Trust has
10 been looking, during the previous year, at how Lucy
11 died; right? You know that her death is unexplained and
12 unexpected. You know that she received Solution No. 18.
13 You know that there is an issue or there may be an issue
14 about whether fluids played any part in her death. And
15 you know that no cause of her death has been identified.
16 A. Yes.
17 THE CHAIRMAN: The question really is: why does the penny
18 not drop, at least to suggest, "Let's look a bit closer
19 at Lucy's death to see if her death had something to do
20 with Solution No. 18, mixed with the rate at which she
21 received it, or whether she should have received it at
22 all?"
23 A. Because there were still issues being identified, other
24 potential issues, as part of the cause of death in
25 Lucy's case. I also indicated, I think at the bottom of

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1 THE CHAIRMAN: Thank you.
2 MR WOLFE: So if I've got your evidence right, doctor, you
3 remained interested in trying to identify, through the
4 Trust, why Lucy died --
5 A. Yes.
6 Q. -- notwithstanding the absence of any formal output from
7 the board in respect or in response to the Trust's
8 report in the year 2000? And then when a second
9 opportunity comes along in 2001 and you're asked to
10 respond to the report, you say nothing about the death
11 at all. Is that fair, doctor, or is there some other --
12 A. I think the absence of me saying anything about it at
13 all does not convey that I was not interested. Clearly,
14 from this letter, I did wish to continue to follow up
15 with Jim Kelly to find out what had been going on,
16 what was the cause.
17 Q. Well, in the October meeting then, of which we appear to
18 have no record, was the issue of Lucy's death discussed?
19 A. I cannot be definitive because I have no record of that
20 either.
21 Q. Did you not make --
22 A. I cannot imagine that it would not have been.
23 Q. Were you in the habit of making records of attending
24 these meetings?
25 A. My usual habit at that time, either in telephone

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1 conversations or in discussions that I was going to have
2 with people, would have been to make notes at the time
3 and later then to have those typed up and added to any
4 relevant file, or perhaps, if there was no particularly
5 relevant file, to have them put on to my laptop or
6 desktop computer.

7 Q. Can I bring you back then to your knowledge of Raychel's
8 death? And that was brought to your attention by
9 Dr Fulton; isn't that correct?

10 A. Yes.

11 Q. The inquiry will, in due course, deal with Raychel
12 governance as a discrete set of hearings and no doubt
13 your evidence will be relevant to that. But just
14 dealing with one discrete point arising out of your
15 involvement at that time or your knowledge at that time
16 of Raychel's death, you were made aware by Dr Fulton,
17 is that correct, of the change or difference, I should
18 say, in fluid practice between the Royal and elsewhere,
19 and in particular the Royal and Altnagelvin?

20 A. My recollection of that is that it was Dr Nesbitt who,
21 in his initial examination of this, had identified this
22 issue, that he had discussed it with Dr Raymond Fulton
23 and that Dr Fulton, in advising me of the issue, made me
24 aware also of that fact.

25 Q. Yes. You then become aware of this difference of

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1 Committee, for getting such a group together to advise.
2 Q. And just to be clear and to clarify any uncertainty
3 about this, the story that you were getting from
4 Dr Fulton, who had got the story from Dr Nesbitt, as
5 I understand it, about the change in the Royal, were you
6 getting the same story from Dr Kelly? You've already
7 alluded to Dr Kelly's learning, and you were unsure
8 whether he was learning it from Dr Stewart or from
9 Dr Fulton. But was he giving you the same story as
10 Dr Fulton about his knowledge of a change of fluids
11 in the Royal?

12 A. I was hearing the same message from the two.

13 Q. That's just what I want to clarify, whether it was the
14 same story, if you like, or could they have been talking
15 about different things?

16 A. No, the message, that I was hearing certainly, was that
17 there had been a change centrally, but that had not
18 necessarily been communicated to satellite units.

19 Q. And then finally, doctor -- just before finally -- the
20 first Royal College report that you received, was that
21 something --

22 A. Sorry, there was only one Royal College report that
23 I received. I did not receive two Royal College
24 reports.

25 Q. Okay. Royal College report 1, you received it, you

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1 approach through that source. Was that something you
2 were able to, if you like, investigate and bottom out,
3 whether with the Royal or with other peers or colleagues
4 within the Health Service?

5 A. No, that would not have been something that I would have
6 considered it appropriate to personally examine.

7 I considered my role was to alert other directors of
8 public health so that equally they could inform their
9 units of a potential concern, but also to identify it to
10 the department so that, if necessary, they could bring
11 together expert paediatric representatives to look at
12 that issue.

13 Q. What I'm particularly interested in establishing from
14 you, if you can help us at all, is whether you were able
15 to establish whether in fact there had been some change
16 of approach in the Royal with regard to the use of
17 replacement fluids and, if so, were you able to achieve
18 an explanation for that change?

19 A. No, I did not further investigate that. I considered it
20 my role to appropriately identify this to others and ask
21 that they would look at it. It would have been
22 extremely difficult for me necessarily to involve
23 clinicians from the Royal and other parts of
24 Northern Ireland, whereas the department had a clear
25 mechanism, perhaps through the Specialty Advisory

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1 received the notes of the meeting between Messrs Stewart
2 and Kelly. Did you bring that report, if you like,
3 in-house and discuss it internally?

4 A. It would have been most unusual if I had not.

5 Q. Again -- Mr Frawley away by this point in time --
6 do you have any recollection at all about the forum in
7 which it was discussed?

8 A. No, at that point it would have been quite likely that
9 I would have discussed that with Martin Bradley and that
10 then, either individually or jointly, that would have
11 been discussed with the chief executive.

12 Q. There was then a second Royal College report. Were you
13 aware that one was, if you like, being formulated, being
14 conducted?

15 A. I don't think I was aware of a second Royal College
16 report until much later.

17 Q. Well, it was published in or about August 2002.
18 Dr Kelly had rather assumed, he said in his evidence,
19 that Mr Mills would pass that to you. When Mr Mills was
20 asked about it I think he rather resignedly accepted
21 that it hadn't gone.

22 A. No.

23 Q. Are you saying he didn't even know it was being
24 undertaken, this second review?

25 A. Yes, I'm pretty sure that that is the case, and then

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1 became aware of it later.
2 Q. And when you say "later", in preparation for these
3 hearings?
4 A. Yes.
5 Q. As late as that?
6 A. I think it may have been as late as that.
7 Q. And in the spirit of the relationship that pertained
8 between the board and the Trust at that time, can
9 I suggest to you that you ought to have been provided
10 with a copy of a report, particularly where it was
11 touching upon the death of Lucy Crawford?
12 A. Yes, but I think there is another event in between,
13 which may have potentially changed things, I don't know,
14 in the mind of the Trust and that was the development of
15 this into a medical negligence issue. Because it was
16 the practice of each of the trusts not to involve the
17 board in any cases after 1996 of medical negligence.
18 They had their own independent scrutiny committees.
19 I became aware recently of a medico-legal report done,
20 I think by John Jenkins for the Trust, and I think that
21 may have been in between the two. It may have been
22 that, and that wouldn't have been shared with us. It
23 may have been something relevant to that that the Trust
24 did not then share any further reports with us.
25 Q. I'm not sure that that necessarily provides

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1 THE CHAIRMAN: But that being so, if you had been aware of
2 it, if you had been made aware of the second Royal
3 College report which had said, "We now know what killed
4 Lucy; it was hyponatraemia", that would have inevitably
5 prompted some more questioning from you about "When on
6 earth is this inquest happening?"
7 A. Yes.
8 MR WOLFE: I'm obliged. I have no further questions.
9 THE CHAIRMAN: The other point about the second report
10 is that you were advised about the first report because
11 it was regarded in the Trust as being relevant for you
12 to be made aware of it, and that first report looked
13 at the care which had been given to four different
14 patients by Dr O'Donohoe; okay?
15 The second report, as Dr Stewart described it
16 yesterday, was to look at the competence, but also about
17 allegations of harassment and there was something of the
18 third element she said.
19 MR QUINN: Harassment and bullying.
20 THE CHAIRMAN: Harassment and bullying and also about
21 communications, because there was a concern, which we
22 needn't go into in any detail, about a lack of
23 communication between the different members of the
24 paediatric team. Can I take it, doctor, that that
25 combination of issues is every bit as relevant or would

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1 a justification and I'm not suggesting that you're
2 putting it forward as a legitimate justification.
3 A. No.
4 Q. Because it was certainly Dr Kelly's expectation that
5 it would be shared and of course, as a report, it was
6 outwith the medico-legal process in that it was an
7 assessment of the performance and competence of
8 a particular clinician --
9 A. Yes.
10 Q. -- which, from a patient safety perspective and in your
11 capacity as the commissioner of services for the local
12 populous, it rather ought to have been placed in your
13 possession or the board's possession for scrutiny?
14 A. Yes, certainly in the board's possession, yes.
15 Q. And by contrast with the report which Dr Stewart had
16 earlier furnished in 2001, this report was unequivocal
17 in its conclusions that hyponatraemia was the cause of
18 cerebral oedema in this child's case. You're aware of
19 that now?
20 A. I'm conscious of that now, yes.
21 Q. Presumably, conscious of that now it's something that
22 you would have liked to have had clarity of at the
23 relevant time?
24 A. Yes, because it would have further enhanced then the
25 issue that I'd already raised with the department.

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1 have been every bit as relevant to the Western Board as
2 the development of this line of concerns coming out of
3 the Erne?
4 A. Yes, in the same way as, as I think I referred to
5 earlier, if two out of three paediatricians had left at
6 a time, it might create a vulnerability in the service,
7 but if you had a service that is dysfunctional, you also
8 want to be conscious of that to consider whether you
9 continue to commission services from that unit.
10 THE CHAIRMAN: And you would certainly want to know what the
11 Trust is going to do about making a dysfunctional
12 service functional again?
13 A. Yes.
14 THE CHAIRMAN: But that report didn't reach you?
15 A. No.
16 THE CHAIRMAN: At any relevant time?
17 A. No.
18 THE CHAIRMAN: Okay. Are there any questions from the
19 floor? Mr Lockhart?
20 Okay. Doctor, that brings an end to your evidence
21 today. Thank you very much for coming. You don't have
22 to say anything -- some people do, some people don't --
23 but if you do want to say anything that you haven't
24 covered already, you are welcome to do so now.
25 A. Chairman, I'm not sure whether it's appropriate or not,

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1 but I'm very conscious of the report of
2 Professor Scally. As I went through, I thought it was
3 perhaps relevant to make some comment because, as I went
4 through it, I noted that there were 14 different
5 references within the report as follows, that made the
6 role and responsibility of both the board and myself
7 relevant to this inquiry and an understanding of those.

8 There are one or two points about where he is saying
9 things like:

10 "However, it is apparent and difficult to avoid the
11 conclusion that it retains some elements of the
12 directly-managed situation."

13 I think there's perhaps a misunderstanding within
14 Professor Scally's report about the nature of
15 a reasonably close working relationship as distinct from
16 any confusion about management responsibilities.

17 I certainly was very happy to have an ongoing and
18 helpful relationship with relevant colleagues within the
19 Trust, but at no stage did I confuse that with change in
20 management responsibilities. I was very conscious of
21 what the chief executive, the Trust, the medical
22 director and the Trust, et cetera, should do and I just
23 was concerned to ensure that there was no confusion,
24 despite those comments within Professor Scally's report.
25 So that was, I thought, an important point to make.

1 If I can make one final very short statement.
2 I deeply regret that the parents of Lucy and Raychel
3 have had to go through so much suffering. I've tried to
4 go through these events and my recollections of them as
5 accurately and as completely as I can. With the benefit
6 of hindsight, if there were things which might have been
7 done better, either within or outside my role, I would
8 have wanted to see those happen. But certainly, I would
9 like to try to reassure you and the families that
10 I tried to act appropriately, sympathetically and
11 professionally at the time. Thank you, chairman.

12 THE CHAIRMAN: Thank you very much indeed, doctor.

13 Okay, ladies and gentlemen, that finishes this
14 afternoon. Sorry, Mr Lockhart?

15 MR LOCKHART: I wonder if we could clarify if Mr Frawley is
16 tomorrow morning or tomorrow afternoon?

17 THE CHAIRMAN: He's the only witness tomorrow. Dr Curtis
18 has been put back to next Tuesday, I think, so it's just
19 Mr Frawley. Is 10 o'clock okay?

20 MR LOCKHART: 10 o'clock is fine.

21 THE CHAIRMAN: Thank you very much. 10 o'clock tomorrow
22 morning.

23 (3.25 pm)

24 (The hearing adjourned until 10.00 am the following day)

25

1 I N D E X

2 DR WILLIAM McCONNELL (called)1
3 Questions from MR WOLFE1
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