

JWT/dme

13 June 2005

Ms Fiona Chamberlain
Solicitor to the Inquiry
The Inquiry into Hyponatraemia-related Deaths
3rd Floor
20 Adelaide Street
Belfast
BT2 8GB



Dear Ms Chamberlain

Re: Inquiry into Hyponatraemia-related Deaths

I refer to your letter dated 17th May and would respond as follows to the questions you have raised. I have assembled some supporting information, which I also enclose.

1 Role & Responsibility of Trust

The Trust was Established in 1992. The Establishment Order for Craigavon Area Hospital Group HSS Trust states that the Trust is established for the purposes specified in Article 10 (1) of the Health & Personal Social Services (NI) Order 1991. Article 10 (1) (a) states that the function of an HSS Trust is to assume responsibility in accordance with the Order for the ownership and management of hospitals. Article 10 (5) of the same Order states that these functions include such functions as the Department shall consider appropriate in relation to the provision of services by the Trust for a relevant body i.e. a Health & Social Services Board.

The Trust's Chief Executive as Accountable Officer has a direct accountability to the Permanent Secretary as Accounting Officer for the DHSSPS and HPSS.

Headquarters:

Craigavon Area Hospital Group HSS Trust 68 Lurgan Road, Portadown Craigavon, BT63 5QQ Tel: (Direct Line) Fax:

Chief Executive:

J. W. Templeton B.Sc.(Econ), M. Soc. Sci., D.M.S., M.H.S.M.

The Trust, which comprises Craigavon Area Hospital - Portadown, Lurgan Hospital - Lurgan, South Tyrone Hospital - Dungannon, Banbridge Polyclinic - Banbridge, is an Acute Secondary Care Trust.

The key role is the provision of Acute & Elderly Care Hospital Services which include Disease Prevention, Health Promotion, Accident & Emergency Services, Inpatient Emergency & Elective Services, Day Surgery and Outpatient Services.

The Trust operates within a Health & Social Care economy in the Southern Board Area, comprising Craigavon, Banbridge, Armagh Dungannon & South Tyrone District Council Areas. A catchment population of some 250,000.

2 Interaction between the Trust and Health Board & other Health Trusts

The Southern Board is the main commissioning and funding Body for the Trust. This is transacted through a service level agreement which sets the profile of services, activity levels, quality, performance standards and associated funding. The Board monitors the Trust's performance in relation to this agreement. The Trust has a responsibility to inform the Board in relation to clinical incidents, untoward events, unexpected deaths etc.

The Trust also has strong relationships with the other 3 Trusts in the Area, Craigavon & Banbridge Community Trust, Armagh & Dungannon Trust and Newry & Mourne Trust due to the interdependencies which exist between secondary care and community care services.

The 4 Trusts and Southern Board also collaborate in a range of service initiatives.

The 4 Chief Executives of the Trusts and Chief Executive of the Board are members of an integrated Southern Area Chief Executives' Group.

The Trust also interfaces as required with other Trusts in the province.

3 & 4 Explain How Trust Monitors Education and Continuous Development of Doctors & Nursing Staff

Medical Staff

Please see:

- Letter dated 24 May from My Medical Director and attachments in relation to this issue Appendix i.
- Minute dated 24th May from my Director of Human Resources and attachments Appendix ii.

Nursing Staff

Please see letter dated 20th May from Director of Nursing and attachments:-

Appendix iiiA, iiiB, iiiC, iiiD

5. Learning from the Coroners' Inquests

Please see letter dated 24th May (Page 3) from the Medical Director re this issue and minute dated 20th May (Page 3) from the Director of Nursing.

I trust that this information meets your requirements, if you require clarification on this or any additional information, I will be pleased to assist.

John W Templeton

Chief Executive



DIRECTORATE OF NURSING AND QUALITY

MEMORANDUM

TO:

Mr J W Templeton, Chief Executive

FROM:

Mr John Mone, Director of Nursing & Quality

DATE:

20 May 2005

RE:

Re Inquiry into Hyponatraemia-related deaths

I have, as requested, provided responses to the following 3 questions

3 Please explain how the Trust monitors the education and continuous development of its doctors and nursing staff. If there is an induction pack provided to doctors and nurses coming to work within the Trust for the first time, please provide a copy of the same.

The education and training needs of nurses are identified as part of the education commissioning process. Funding obtained via the South and East Education Commissioning Group for a range of courses, provided by local education providers and in other parts of the UK as required.

Education and continuous development needs are discussed and agreed as part of development review (appraisal).

Development Review training has recently been provided by the Beeches Management Centre for Clinical Service Managers/Department Managers and Ward Managers. This training has been in line with AFC and KSF. New documentation has been developed. (Appendix A)

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Mandatory Training is provided by the Trust in the areas of Manual Handling, basic Life Support and Fire Prevention.

All new staff attend a Corporate Trust Induction programme (Appendix B). There is an induction pack for all newly qualified nurses who come to work within the Trust (Appendix C) and some wards/departments have an induction/orientation pack tailored to meet the specific needs of the ward/department. (Copies from Surgical Directorate and Neonatal Unit, Appendix D) We are currently reviewing the induction/orientation packs available in wards/departments and in the future all areas will have an induction/orientation programme tailored to their area.

We have introduced a competency based rotational programme for newly qualified nurses (Appendix E) which enables them to acquire 3 months experience in each of the following areas: medicine, surgery, care of the older person and a speciality of their choosing e.g. Accident & Emergency, Intensive Care. Operating Theatres, Cardiology and Neonatal Unit.

These Nurses have clinical supervision every 6 weeks over the 12 month programme facilitated by the Education Facilitator. After 6 months in post they receive additional training to enable them to insert intravenous cannulae and administer intravenous medications.

4 Please explain the role of the Trust in the education and the continuous development of doctors and nurses coming from overseas to work within the Trust. If there is an induction pack provided to such staff, please provide a copy of the same.

Representatives from Human Resources and Nursing went to the Philippines to select and recruit these nurses. We recruited 51 overseas nurses in 2 phases over a 4 month period from November 2002 - February 2003. A 3 week induction programme was developed and delivered in partnership with the Beeches Management Centre — Nursing & Midwifery In- Service consortia (Appendix F). The introductory week and week 3 was facilitated by Trust staff.

Preceptorship workshops and information sessions were provided for ward mangers and staff nurses across the Trust to enable them to facilitate the overseas nurses. These sessions provided information on

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the culture, the nurse training system in the Phillipines and the adaptation programme.

These nurses are now integrated into our nursing workforce and avail of the same opportunities for education and training, which are afforded to all nurses/midwives within the Trust

5 Please explain the system in place within the Trust for the dissemination of information learned as a result of Coroner's Inquests or other events, both within the Trust to the Board and to other Health Trusts within Northern Ireland.

In relation to Coroners inquests or other events the Director of Nursing will, as required, issue guidance to nursing/midwifery staff.

As required, action plans will be developed in consultation with key staff and the recommendations implemented across the Trust.

Critical Incidents - key staff will meet to discuss the problem, do a root cause analysis, identify solutions and issue new guidance as required.

If a training need is established arrangements are put in place to meet this.

Mr John Mone

Director of Nursing and Quality



OFFICE OF THE MEDICAL EXECUTIVE

24 May 2005

Mr J W Templeton Chief Executive Admin Floor CAH

Dear Mr Templeton John

Re: Inquiry into Hyponatraemia - related deaths

I am pleased to outline below my responses to the three relevant questions in the correspondence from Fiona Chamberlain, Solicitor to the Inquiry into Hyponatraemia related deaths.

Question 3

All junior doctors are required to attend a generic induction course on commencement of employment with the Trust. A record of attendance is maintained. There are three sessions of generic induction in August representing the greatest intake of new junior doctors. There is a further generic induction session in February each year recognising the smaller intake of doctors to the Trust at this time. The content of the generic induction course is revised annually. A copy of the generic induction programme is enclosed.

There is also a programme of specialty induction carried out within medicine, surgery, obstetrics and gynaecology, intensive care and paediatrics.

The Trust has already amended its arrangements for the induction of Pre-registration House Officer (PRHO) grade doctors for August 2005. The PRHO doctors will now be required to attend a three-day induction programme which will include a full half-day session on intravenous therapy. It will also be indicated to junior doctors that attendance at induction is a mandatory prerequisite of employment within the Trust as attendance at the induction sessions has at times been disappointing.

The arrangements for the monitoring of education and continuous development of doctors are outlined overleaf.

Consultant Medical Staff and Non-consultant Career Grade Doctors

Consultant medical staff and non-consultant career grade doctors are required to maintain a continuing professional development (CPD) portfolio with their Royal College. Participation in Trust-based annual appraisal is obligatory. Participation in and achievement of CPD targets is reviewed between appraiser and appraise at the appraisal interview.

Junior Medical Staff

There is a PRHO Supervisor (a medical consultant) within the Trust. The PRHO Supervisor ensures that supervising consultants complete the PRHO logbook. Quarterly appraisal during the PRHO year identifies any difficulties faced by individual doctors. Any additional training requirements or other developmental needs are pursued and actioned during the course of the PRHO year. Completed logbooks are "signed off" by the Supervising Consultant staff and the PRHO Supervisor before being submitted to the Medical Director for final "sign off" and submission to Queen's University Belfast.

Monitoring of the education and continuing professional development of senior house officers (SHO) is carried out through a quarterly appraisal. SHO posts have education recognition through the Northern Ireland Medical and Dental Training Agency (NIMDTA) and are inspected by both the Deanery and Royal Colleges for their educational suitability. It is the responsibility of the SHO to secure appraisal by identified supervising consultants within their specialty during their employment in the Trust.

Specialist Registrars are appointed to educationally approved posts inspected by both the Deanery and Royal Colleges for their educational suitability. An annual record of in-training assessment (RITA) is maintained by specialist registrars. Appraisals are carried out at six-monthly intervals by their educational supervisors and the appraisal report forms part of the RITA assessment. Registrars also maintain a logbook identifying progress through specified training goals. This is "signed off" by the specialist registrar educational supervisors (identified consultant medical staff within the Trust).

Question 4.

Overseas doctors coming to work within the Trust are required to participate in the generic and specialty induction programmes. The Northern Ireland Medical and Dental Training Agency (NIMDTA) provides a generic induction programme for overseas doctors. I understand that Mrs Richardson has included this in her response to you.

Question 5.

Coroner's inquests involving patient deaths within the Trust are managed through the Office of the Medical Executive's Clinical Negligence Department. Where Trust staff are called as witnesses to an inquest the Trust's solicitor is involved. Issues surrounding the inquest are discussed with the Medical Director who may attend the inquest. Action points from the inquest are developed by the Trust's legal advisers in conjunction with the Medical Director. Action points are communicated either directly with a specialty through the staff involved or the lead consultant of that specialty or the clinical director. Action points may also be discussed at the Medical Executive Committee (Medical Director's monthly meeting with Clinical Directors).

The Trust is in the process of implementing a new system to improve upon the management reporting system for deaths notified to the coroner and coroner's inquests, which will be finalised by the 1 June and can be forwarded when completed. The Trust is required to report untoward events to the Health Board and the Department of Health.

I hope this information helps in your response to the solicitor for Inquiry into hyponatraemia-related deaths. If I can provide any further information please do not hesitate to let me know.

Yours sincerely

Dr C Humphrey Medical Director

Encs



PRE-REGISTRATION HOUSE OFFICER - PROGRAMME -

Tuesday 5th August 2003 Seminar Room, Postgraduate Centre

9:00-9:50am Registration (inc. signing on, etc)

9:50 – 10:00am Contracts / Rota Human Resources

10:00 -10:20am The PRHO Year, Educational Requirements

& Educational Co-Ordinator Educational Supervisor

10:20 -11:00am "The Inside Track – What it's really like" Current PRHOs

11:00 -11:30am COFFEE – MEET THE STAFF

11:30 -12:15pm Drug Prescribing Consultant Physician

12:30-12:45pm IV Fluids & Electrolytes

12:45-1:30pm LUNCH

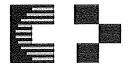
12:15-12:30pm

1:30-5:00pm Work Shadow, Hand Over Pagers, Work Out Rotas

Acute Pain Management

August 2003

GENERIC INDUCTION PROGRAMME (for junior medical staff)



WEDNESDAY 2ND FEBRUARY 2005

LECTURE THEATRE, MEDICAL EDUCATION CENTRE, CRAIGAVON AREA HOSPITAL

9.30 am - 9.40 am

Introduction

Study Leave

Clinical Tutor

9.40 am - 9.50 am

Fire Safety

Fire Safety Officer

9.50 am - 10.10 am

Drug Prescribing Policy

Consultant Physician

10.10 am - 10.30 am

COFFEE

10.30 am - 11.55 am

Cross Infection and Sharp's Policy

Antibiotic Policy

Use of Pathology Services inc

requesting Post Mortems & consent

Transfusion Policy Death Certification & Colleagues

11.55 am - 12.15 pm

ICU - Criteria for Referral

Consultant Anaesthetist

12.15 pm - 12.35 pm

Contractual responsibilities,

Rotas, Hours of Work (Inc.

Monitoring)

Human Resources

12.35 pm - 12.50 pm

Lessons from the Past

Chairman - M&M

12.50 pm - 2.00 pm

Signing On and Salary Details

Human Resources

2.00 pm

SPECIALITY INDUCTIONS

GENERIC INDUCTION

DATE:

Friday 20th August 2004

TIME:

Snack Lunch 12.00 pm

Induction

12.30 pm - 2.00 pm

VENUE:

Seminar Room,

Postgraduate Centre, CAH

Contractual Responsibilities
 Trust HR Policies
 Fire Safety & Waste Management Introduction

Sponsored By:

Medical Defence Union

GENERIC INDUCTION

DATE:

Friday 13th August 2004

TIME:

Snack Lunch 12.00 pm

Induction

12.30 pm - 2.00 pm

VENUE:

Seminar Room,

Postgraduate Centre, CAH

LABORATORY SERVICES

Pathology Services – An Overview
Obtaining Valid Consent for Post Mortem's
Histopathology & Autopsy
Blood Transfusion Policy
Antibiotic Policy
Infection Control & Management of Sharp Injuries

Sponsored By: Lundbeck

GENERIC INDUCTION

DATE:

Friday 6th August 2004

TIME:

Snack Lunch 12.00 pm

Induction

12.30 pm - 2.00 pm

VENUE:

Seminar Room,

Postgraduate Centre, CAH

Study Leave & Obtaining Valid Consent
 Referral Criteria for ICU

– Prescribing Issues

Sponsored By:

~ Janssen-Cilag

GENERIC INDUCTION

DATE:

Friday 6th August 2004

TIME:

Snack Lunch 12.00 pm

Induction

12.30 pm - 2.00 pm

VENUE:

Seminar Room,

Postgraduate Centre, CAH

- Study Leave & Obtaining Valid Consent

- Referral Criteria for ICU

- Progeribing Issues

Prescribing Issues

Sponsored By:

~ Janssen-Cilag

The Good Prescribing Guide

Drugs and Therapeutics Committee

Drugs and therapeutics committee

- Role: to promote good, safe and cost effective prescribing.
- To assess new drugs (consultant must submit request)
- · Audit of prescribing
- · Medicines governance
- Advise via Drugs and Therapcutic newsletter

How to be a safe and effective prescriber

- · Write legibly PRINT names of drugs
- Never write up a drug you are unfamiliar with, without consulting the BNF
- "see Kardex" is inadequate as a drug history
- Record the nature of allergies to drugs on the Kardex and in the notes
- Drugs given by IV infusion and drugs with separate administration records eg Warfarin should be on the Kardex

How to be a good prescriber

- · Sign your initial and surname
- Use the antibiotic guidelines, and the anticoagulant guidelines
- You do not have freedom to prescribe what you like no one does (Nor is seeing drug reps part of your job plan)
- The clinical pharmacists provide excellent advice and help Use them

How to be a good prescriber

- Take particular care with discharge prescriptions e.g. sedatives, PPIs, controlled drugs ,unusual drugs ,drugs that need monitoring.
- Pharmacists can help educate patients about their drugs, on admission and discharge
- It is helpful to GPs to note, in the text of discharge letters ,the changes which have been made in medications

Drug Charts

- · Use the generic names
- Do not use abbreviations eg ISMN (isosorbide mononitrate) misread as ISTIN (amlodipine)
- · Write in block capitals
- Write units (not u or iu) eg 71 units of insulin given when 7iu Actrapid prescribed
- Don't write HOLD if something is to be witheld, Cross out and write reminder to restart,

Drugs Charts

- Do not use trailing zeros 5.0 can be misread as 50
- · Make amendments by rewriting the item
- Signatures must be legible. <u>Initials only are not acceptable</u>. If your signature is not legible print your name with your signature in the comments area on the side of the kardex.
- It is unacceptable to write "see kardex" in the drug history section of the admission notes

Recurrent problems with prescribing

- · Non Generic prescribing
- Wrong doses of antibiotics eg 1g Cefotaxime iv bd, Amoxicillin 250 mg qid
- · Too much iv ciprofloxacin
- Inadequate recording of the nature of drug allergies
- Too many antibiotics leading to a lot of C.Difficile - big problem at present

Recent Issues

- · Antibiotic audits
- Guidelines on anticoagulation and use of low molecular weight heparins
- · Policy on use of strong potassium solutions
- Introduction of activated protein C for use in ICU for septic shock
- New drug kardex being designed and introduced
- · BANs to rINNs see BNF and posters

Recent Issues

- New guidelines on alcohol withdrawal -on wards and intranet
- I.V. paracetamol now available for patients who need it(where oral or rectal route unsuitable eg ICU patients, not routine postop patients)
- · IT policy

Intravenous Potassium Solutions

- Trust policy in response to National Patient Safety Agency alert (July 2002)
- Concentrated solutions are (a) potassium chloride 15% (b) Addiphos
- These solutions are stocked <u>only</u> by Pharmacy and "Critical Areas" (ICU, CCU, NNU, theatres, A&F.)
- Cone, potassium solutions are treated as controlled drugs

Intravenous Potassium Solutions

- A range of ready to use potassium infusions are available on the wards
- If a different solution is needed, contact Pharmacy Ext 2294 or on-call pharmacist
- Guidelines for the treatment of hypokalaemia and hypophosphataemia are in the Policy

Warfarin

- Prescribe 1mg and 3 mg tablets only (Pharmacy stock these strengths only)
- Take particular care about discharge prescription of Warfarin. When and where is the next INR check? If GP, speak to him. Use anticoagulant record books and referral forms to anticoagulant clinic.
- · Use Trust guidelines for the use of anticoagulants

Methotrexate

- Methotrexate for non malignant conditions is given ONCE a WEEK
- The maximum dose for these conditions is usually 25mg
- Prescriptions must specify the DAY of the week on which the dose is taken – avoid Monday
- · Additional checks and a register kept in Pharmacy

Clopidrogel (Plavix®)

- · Remember this is an anti-platelet agent
- For patients undergoing elective surgery where the anti-platelet effect is not desirable stop clopidrogel 7 days before surgery

Documenting Allergy Status

- Allergy status must be recorded on the drug chart as well as on the admission sheet
- If the patient reports allergy, record the nature of the reaction
- Use the generic name of the drug when recording allergies

Discharge Prescriptions

- "As before" and "No change" must not be used.
- This should be a complete and accurate record of the patients medication on discharge
- · Specify morning or night rather than daily
- The accuracy of the discharge prescriptions is audited every 6 months. Results for each prescriber will be available and will be used in appraisal

Controlled Drug Prescriptions

• Date

 Name and address of

Signed

01/08/2004
Ian Pain
22 The Avenue
Socetown

MST* 20mg bd 12 (twelve) x 10mg tablets

Oromorph* 10mg/6ml liquid 5-10mg 4 hourly prn 30 (thirty) ml

M Better (M BETTER)

• Dose

• Preparation
• form

• strengh

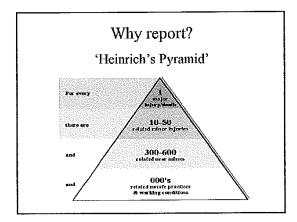
total quantity
 (words and figures)

Pharmacy

- 8.30 4.30 Monday to Friday 10.00 - 12.00 Saturday 10.00 - 11.00 Sunday
- · On-call pharmacist available via switchboard, outside these hours
- Dispensary Ext: 2294
- Medicines Information Ext: 2709

Medication Incidents

- · A medication incident is any preventable medication related event that could have or did lead to patient harm, loss or damage.
- · Medication incidents are the most common preventable cause of patient injury.
- Medication incidents should be reported routinely using the Trust Medication Incident Report form.
- Forms are usually at the nurses station / on notes trolley. Completed by person involved or who notices the incident.

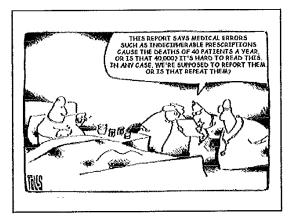




- only staff who have completed an approved training program and whose names appear on the Trust register can prescribe, dispense or administer IT chemotherapy

Common types of prescribing incidents

- Over/under dose
 - Ten fold / decimal point
- · Incorrect drug
 - Look alike / Sound alike
- · Omission of therapy on admission
 - Drug history taking
- · Duplication of therapy
 - NSAIDs, PPIs, statins, beta-blockers



Craigavon Area Hospital 68 Lurgan Road Portadown Craigavon BT63 5QQ

CRAIGAVON AREA HOSPITAL GROUP TRUST

DIRECTORATE OF HUMAN RESOURCES

MEMORANDUM

TO:

Mr J W Templeton, Chief Executive

FROM:

Myrtle Richardson, Director of Human Resources

DATE:

24 May 2005

SUBJECT:

Inquiry into Hyponatraemia-Related Deaths

Please find attached information from the Medical Staffing section relating to the induction of doctors including those coming from overseas to work within the Trust. I have not been able to provide similar information for nursing staff since this is now held by M Burke – even though the original work undertaken to develop the induction process was led from within HR.

Myrtle Richardson (Mrs)

RE: INQUIRY INTO HYPONATRAEMIA-RELATED DEATHS

When doctors join the Trust in February and August each year, a generic induction is arranged. Attendance is mandatory and a register is held in the Medical Education Centre. (A copy of a sample programme has been enclosed for your information.) Speciality inductions are also organised by each department.

The Trust supports continuous development for all doctors through the provision of regular training sessions and feedback on performance, identifying educational and development needs via the appraisal process. Study leave is also an intrinsic entitlement for all Senior House Officers and Specialist Registrars.

The Northern Ireland Medical and Dental Training Agency organise an 'International Medical Graduates Induction Day', which is designed to meet the needs of overseas doctors in training or to those new to the NHS. Information leaflets promoting this event are made available to all doctors within the Trust at the Generic Induction and also communicated on notice boards in the Medical Education Centre. (A copy has been enclosed for your information)

The Medical Staffing Department also supports overseas doctors, with regards to accommodation; visa and work permit issues.

GENERIC INDUCTION

DATE:

Friday 6th August 2004

TIME:

Snack Lunch 12.00 pm

Induction

12.30 pm - 2.00 pm

VENUE:

Seminar Room,

Postgraduate Centre, CAH

- Study Leave & Obtaining Valid Consent – Referral Criteria for ICU

Prescribing Issues

Sponsored By: Lisa Wallace ~ Janssen-Cilag

GENERIC INDUCTION

DATE:

Friday 20th August 2004

TIME:

Snack Lunch 12.00 pm

Induction

12.30 pm - 2.00 pm

VENUE:

Seminar Room,

Postgraduate Centre, CAH

- Contractual Responsibilities
- Trust HR Policies
- Fire Safety & Waste Management
Introduction

Sponsored By:

~ Medical Defence Union

GENERIC INDUCTION

DATE:

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TIME:

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LABORATORY SERVICES

Pathology Services – An Overview
Obtaining Valid Consent for Post Mortem's
Histopathology & Autopsy
Blood Transfusion Policy
Antibiotic Policy
Infection Control & Management of Sharp Injuries

Sponsored By:	~	Lundbeck
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Appendix A

N:\Documents\230505 Development Review.Personal Development Plan Apendiices.doc



Craigavon Area Hospital Group Trust

Development Review/Personal Development Plan

PERSONAL DEVELOPMENT PLAN/REVIEW

GUIDELINES

Development Need

Review your Unit's objectives with your manager.
What is your contribution to achieving them?
Do you need training or development to make this contribution?

How will I achieve these development needs?

Concentrate on what you hope to do differently as a result of development. Set measurable standards for improving your performance.

Learning Resource

Don't automatically think of courses as the solution to all development needs. Overleaf are 17 other learning activities and this list is not exhaustive.

Do I need help from anyone?

Many of these activities you will be able to organise yourself. If you do need help, your Manager should be your first contact. In any event, you should keep your Manager informed of your plans and discuss with him/her what you expect to get out of the activity.

When will I review this?

The best laid plans will come to nothing if they are not regularly reviewed and monitored. Agree timescales for review.

Reflection on your learning activity/development

You are advised to complete the preparation form in advance of your personal development. This will assist you reflect on the learning/development activity which you have undertaken in the previous year.

LEARNING ACTIVITIES

These are a sample of types of experiences and events which can be useful in terms of learning and development.

- Being a member of a project team/work group
- Handling a difficult or unusual case or situation
- Having a wide variety of working tasks and duties
- Line management experience
- Producing/presenting an important report
- Shadowing an effective manager or colleague
- Training courses/seminars
- Attending a conference
- Formal study for academic qualification
- Informal personal study e.g. reading relevant books and journals
- Being coached or mentored/acting as coach or mentor
- Visits to other organisations to observe/discuss good practice
- Involvement in professional organisations
- Active involvement with an external organisation e.g. schools/charities
- Reflection
- Action Learning
- Clinical Supervision

<u>PERSONAL DEVELOPMENT PLAN</u> <u>NURSING DIRECTORATE, CRAIGAVON AREA GROUP TRUST</u>

Preparation form for PDP discussion

Prior to your PDP meeting you should take time to consider how you developed in your role during the last year.

The following questions have been designed to help you reflect on your performance and highlight possible areas for improvement. This form is personal to you and is not part of the formal process.

iot po	at of the formal process.
1.	What do you consider are the key tasks of your job?
2.	What do you consider to be your main strengths? How can these be built upon?
3.	What part of your job have you done least effectively and/or with least satisfaction?
4.	How might this be overcome or what do you think you can do to improve this?
5.	What abilities, skills and/or experiences do you feel you have that are not fully utilised?

<u>PERSONAL DEVELOPMENT PLAN</u> <u>NURSING DIRECTORATE, CRAIGAVON AREA GROUP TRUST</u>

6.	Have you any suggestions on things that could be done by you, your manager or others which would enhance your performance?
7.	What goals would you like to set yourself over the coming year?
8.	What do you see as your main areas for development?
9.	What development needs have you identified?

Craigavon Area Hospital Group (HSS) Trust

PERSONAL DEVELOPMENT PLAN

Year:

When will I review this?	
Do I need help from anyone?	
Learning Resource	
How will I achieve this?	
Development Need	

Name _

Agreed with Manager: _

Craigavon Area Hospital Group (HSS) Trust

PERSONAL DEVELOPMENT REVIEW

How have my skills improved? How has this learning influenced my work and practice?		
What did I get out of this? What was the key learning points from the learning activity?		TO AND THE STATE OF THE STATE O
Reflection on the Learning Activity which you have undertaken		

Appendix B

N:\Documents\230505 Development Review.Personal Development Plan Apendiices.doc

TRUST INDUCTION PROGRAMME

Tuesday 22nd February 2005.

The Old Staff Room, Beeches Management Centre, Craigavon Area Hospital

9.30 am	Welcome and Introduction	Training and Development Co-ordinator
9.35 am	Background to Trust	
9.50 am	Quality Assurance	Quality & Patients Support Manager
10.10 am	Complaints	Complaints Manager
TEA/COFF	EE BREAK	
11.00 am	Trust Policies & Terms & Conditions of Employment	Employee Relations Officer
11.30 am	Equality and Human Rights	Equality Manager
12.00 pm	Occupational Health	Occupational Health Manager
12.30 pm	Control of Infection	
LUNCH BREAK		
1.30 pm	Salaries and Wages	Assistant Payroll Manager
2.00 pm	Fire Safety Information	Fire Safety Adviser
2.10 pm	Health and Safety	Health and Safety Adviser
2.40 pm	Security	Security Manager
3.00 pm	Ergonomics within the Workplace	Ergonomics Advisor
3.30 pm	CLOSE OF SESSION	

Appendix C



Craigavon Area Hospital Group Trust

Induction Programme

For Newly Qualified Nurses

September 2004

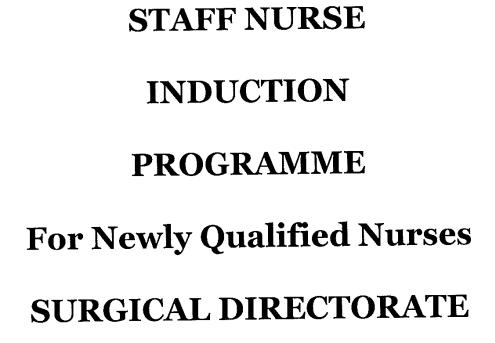
Monday 27 th September	September Melcome & Overview of		Tuesday 28 th Sept	Sept Walcome
0915 - 0930	Welcome & Overview of Programme	Nurse Bank Manager /	0915 – 0930 Welcome	Welcome
	•	Education Facilitator		
0930 - 1000	Welcome		0930 - 1030	Dealing with complaints
		Assistant Director of		
		Nursing & Quality		
1000 - 1030	Coffee Break			
			1030 - 1100	Tea/Coffee
1030 - 1130	Role of NMC/NIPEC	Professor Mary Hanratty	1100 - 1145	Infection Control
		Midwifery Education		
1130 - 1230	Quality & Patient Support	Orolity & Pationt	1145 - 1245	Clinical & Social Care
		Support		
		Manager		
1230 - 1300	Lunch	:	1245 - 1330	Lunch
1330 – 1430			1330 - 1700	CPR
1430 - 1530	Trust Policies / Terms &			
	Conditions	Employee Relations		
	and the second s	Officer		
1530 - 1700	Occupational Health	Occupational Health		
		Manager		

Wednesday 29th Sept	29 th Sept	F THE PREVAIL THE PROPERTY OF	Thursday 30 th Sept	th Sept	
0915 - 1015	Essence of Care		0900 - 1000	0900 - 1000 Accident & Incident	
		Assistant Director of		Reporting	Health & Safety Manager
		Nursing & Quality			
1015 - 1030	Coffee		1000 - 1030	Coffee	
1030 - 1100	Salaries & Wages		1030 - 1300	Glucose Monitoring	
				Training	Diabetic Specialist Nurse
1100 - 1230	Braun Pump Training	Company Trainer	1300 – 1400		
1230 — 1330	Lunch		1400 - 1500	1400 - 1500 Communication	
					Assistant Director of
					Nursing & Quality
			1500 - 1630	Role of Practice	
				Development Team	Acting Senior Nurse
				Strategy for Nursing &	Practice Development
	TO THE TOTAL PROPERTY OF THE TOTAL PROPERTY			Midwifery	
1330 - 1430	Syringe Driver Training				
1430 - 1630	Fire Safety Training				
	Room 25	Fire Safety Advisor			

Friday 1 st October	tober		Monday 4 th Oct	Oct	
0915 - 1015 Reflection	Reflection		0900 – 1700 Manu	Manual Handling	Back Co-ordinator
		Nurse Bank Manager /		(
		Education Facilitator			
1015 - 1035	Coffee			and the second s	
1035 — 1130	Legal and Professional	- Average		1 11/0000	
	Issues	Nurse Education			
		Consultant			
1130 - 1230	Administration of				The state of the s
	Medicines	Nurse Education			
		Consultant			
1230 1315	Lunch	10000		model/desc.	TO TOTAL AND TOT
1315 — 1700	Administration of		. 10464940000		TO STATE OF THE ST
	Medicines/Medicine	Nurse Education			
	Governance	Consultant			

Appendix D

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Introduction and Welcome

Congratulations on your appointment as Staff Nurse and welcome to your new position in Craigavon Area Hospital Group Trust.

You will receive support from a variety of sources including Ward Manager, Preceptor, Colleagues and Nurse Bank Manager/Education Facilitator.

We believe that the preparation given to you at this stage of your career reaps benefits at every stage thereafter. Throughout the programme you will receive generic competencies, enabling you to identify the progress you are making. You are encouraged to reflect on your practice and to keep a reflective diary. Your preceptor and other colleagues in each placement will support and guide you, providing regular opportunities to discuss your progress.

There will be an opportunity to undertake further education courses of interest, dependant on your personal development needs, as agreed with your manager.

Competencies

The concept of competency encompasses the quality of practice. To be competent you must demonstrate the knowledge, skills and abilities, values and attitudes required that enable you to function effectively at a specified level within your role.

Competence is achieved via a variety of methods including practice, study, reflective practice and personal interaction. This competency programme is intended to give you an indication of the level and standard of nursing practice to be provided

<u>Immediate Induction</u>

Please s	ign	Mentor	Student
1. Initi	al Reception		
l .	oduce to ward manager or deputy		
	oduce to team within the unit t mentor		
2. Orie	entation to Environmental Layout		
• Tou	r of department		
• Secu	urity issues		
3. Eme	ergency Equipment		
I	extinguishers and hose reels		
1	alarm points and fire blankets		
	exits and assembly points Sh Trolley and anaphylactic shock pads		:
	gen points and cylinders		
1 *	tion equipment		i
1	ex allergy box		
4. Inst	ructed in protocols for emergency procedures		
• Fire		E	
1	diac arrest		
Į.	tchboard number		ļ
• Blee	ep systems operation		
5. Kno	owledge of		
	nual Handling		
	alth and safety		
	SHH		ļ
	ection control		
I .	ste disposal / sharps boxes		
	or incident plan		
• Acc	eident / Incident Reporting		

<u>General Competencies for new staff nurses</u> <u>on the rotational programme</u>

1. Technical

Be able to use or operate the following equipment competently and safely:

Demonstrated

Deemed Competent

		Signature of			Signature of	Signature of
Apparatus	Date	Nurse	Preceptor	Date	Nurse	Preceptor
Electronic						
Thermometer						
Braun Infusion						
Pumps						
Perfusor Pumps						
Enteral feeding					1	
Pumps						
Non invasive						
blood pressure					1	
monitor						
Cardiac Monitor						
Specify type						
SO ² Machine						
Telemetry monitor						
ECG Machine						
Glucumeter						
Syringe						
Suction apparatus					-	
a. Wall mounted						
b. Portable						
O ² Therapy						
Humidification						
Therapy						
Nebulisers						

2. Knowledge Based

Be able to set up for and assist with the following procedures:-

Assisted

Competent

		Signature of		.	Signature of	Signature of
Procedure	Date	Nurse	Preceptor	<u>Date</u>	Nurse	Preceptor
24-Hour urine		ļ	i			
collection						
Phlebotomy:						
Blood Tests						
Female						
Catheterisation						
Insertion of NG						
Tubes						
Underwater seal						
drains	:					
Lumbar Puncture						
Pleural Aspiration						
Joint Injection						
MRI						
P.E.T Scans						

2. Cont'd Knowledge Based

Be able to prepare patients correctly for the following tests / procedure

Assisted

Competent

Procedure	Date	Signature of Nurse	Signature of Preceptor	Date	Signature of Nurse	Signature of Preceptor
Ultrasound Scan	Dute	2,4				
VQ Scan						
C.T Scan						
Barium Meal						
Barium Swallow						
Barium Enema					:	
Pulmonary					1	
Function Tests						
O.G.D						
ERCP / MRCP						
24-Hour Tapes						
Outpatient						
appointments						
Peg Tubes						
Central Lines						
D.C Conversion		1				
Doppler						

Be able to demonstrate effective communication skills in relation to:

		Signature of			Signature of	Signature of
Procedure	Date	Nurse	Preceptor	Date	Nurse	Preceptor
Telephone						
Answering						
Ability to impart					:	
appropriate advice						
and information					į	
and understand	l					
the need to refer						
to Nurse-In-					ļ	
Charge						
Preventing and						
dealing with			:			
complaints						
Dealing with other						
departments						
Liaising with other						
hospitals						
Contacting						
members of						
multidisciplinary						
team						
Able to conduct a						
multidisciplinary						
team meeting						
Able to participate	1					
in a care						
management						
meeting						
Maintain						
Confidentiality						

Possess and demonstrate effective written communication skills in relation to:-

		Signature of	Signature of		Signature of	Signature of
Procedure	Date	Nurse	Preceptor	Date	Nurse	Preceptor
Admission of a						
Medical Patient						
Admission of a						
Surgical Patient						
Discharge of a						
Medical Patient						
Discharge of a	•					
Surgical Patient						
Manual Risk						
Assessment Forms						
Braden Score						
Care Planning						
Evaluation of care						
Pressure sore						
Pathways						
Accident Forms						
Multidisciplinary	***					
referrals						
Care management						
forms						
Intermediate care						
referrals						
District Liaison						
Referrals						
Consent – oral						
and written						
Transfer sheets						
Daily Bed state						

Possess/develop a general knowledge and understanding of basis clinical conditions and possess the confidence in the ability to undertake appropriate nursing action

Medical Conditions	Date	Signature of Nurse	Signature of Preceptor
Cardiovascular			
Pulmonary			
Renal			
Central Nervous System			
Metabolic			
Gastro Intestinal			
Renal			
Blood Disorders			
Connective Tissue			
Circulatory System			
Terminal Palliative Care			
Reproductive System			

5. Knowledge and skill based

Demonstrate the safe and accurate administration of medications in their various forms – compliance with Trust Policy

		Signature of	Signature of		Signature of	Signature of
Procedure	Date	Nurse	Preceptor	Date	Nurse	Preceptor
Administration						
ordering control						
and delivery of						
Oral medicines						
Administration						
and recording if						
Intravenous fluids						
Administration of						
blood and blood						
products						
Administration of						
S/C fluids						
Administration						
ordering control						
and management						
of Controlled				ļ		
Drugs						
Reporting of near						
misses and				<u> </u>		
incidents						
Ability to care for						
patient with						
Epidural						
PCAS						

6. General housekeeping duties

Knowledge	Date	Signature of Nurse	Signature of Preceptor
Reporting of faults			
Ordering CSSD			
Replenishing equipment			
Ordering Pharmacy			
Controlled Drugs			
Laundry			
Dealing with Sodexho: Re meals, terminal cleans and general cleanliness			
Ordering of Stock Items			
Ordering of Non-Stock			
Items			

SURGICAL COMPETENCIES

		Demonstrated	Competent
		Date & Sign	Date & Sign
1.	Complete Pre-op checklist		
2.	Transfer of patient to theatre		
3⋅	Safely accompany patient to and from theatre		
4.	Give accurate hand-over to colleagues on patients return from theatre		
5.	Demonstrate practical understanding of appropriate care of patients in immediate post-op period, including accurate documentation		
6.	Acquire the knowledge and ability to respond appropriately to a clinical/post-op emergency situation		
	a. Haemorrhage		
	b. Collapsed patient		
	c. Anaphylactic shock		
	d. Cardiac arrest	,	
	e. Respiratory arrest		
	f. Respiratory depression caused by PCA	:	
	g. Low BP due to epidural infusion or other medical/surgical intervention		

SURGICAL COMPETENCIES

General knowledge and understanding of basic clinical conditions and confidence in one's ability to undertake appropriate nursing action with supervision.

Conditions

Cerebal and central nervous system

Cardiovascular system

Respiratory

Endocrinology/metabolic

Gastro-intestinal tract

Renal system

Skeletal system

Circulatory system

Terminal care/palliative care

Reproductive system

Areas to Reflect On CLINICAL INCIDENT / CRITICAL INCIDENT

1. The incident — what actually happened?	2. The reflective observation – the thoughts and feelings arising from the incident.
3. Related theory – making sense of the incident in the light of current knowledge and related theories.	4. Future actions - what was learned from the incident and the reflective activities and their impact on future actions, behaviour and practice?

REFLECTIVE NOTES	DATE

PROFESSIONAL / ETHICAL PRACTICE

1. The incident – what actually happened?	2. The reflective observation – the thoughts and feelings arising from the incident.		
3. Related theory – making sense of the incident in the light of current knowledge and related theories.	4. Future actions - what was learned from the incident and the reflective activities and their impact on future actions, behaviour and practice?		

REFLECTIVE NOTES	DATE
	i

CARE DELIVERY

1. The incident – what actually happened?	2. The reflective observation – the thoughts and feelings arising from the incident.		
3. Related theory – making sense of the incident in the light of current knowledge and related theories.	4. Future actions - what was learned from the incident and the reflective activities and their impact on future actions, behaviour and practice?		

REFLECTIVE NOTES	DATE

CARE MANAGEMENT

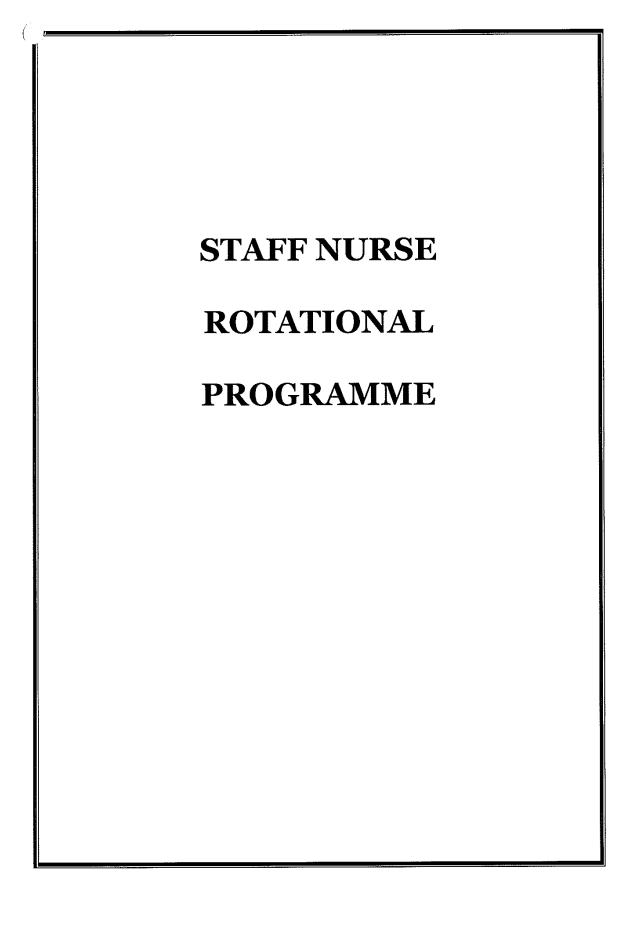
1. The incident — what actually happened?	2. The reflective observation – the thoughts and feelings arising from the incident.		
3. Related theory – making sense of the incident in the light of current knowledge and related theories.	4. Future actions - what was learned from the incident and the reflective activities and their impact on future actions, behaviour and practice?		

REFLECTIVE NOTES	DATE
	1

REFLECTIVE NOTES	DATE
·	

Appendix E

N:\Documents\230505 Development Review.Personal Development Plan Apendiices.doc



Introduction and Welcome

Congratulations on your appointment as Staff Nurse and welcome to your new position on the staff nurse rotational programme in Craigavon Area Hospital Group Trust.

By undertaking the rotational programme you will gain invaluable experience in four clinical areas within the Trust within a one-year period. This structured progression route will allow you to consolidate your learning and develop your knowledge, skills, confidence and competence as a registered reflective practitioner.

You will receive support from a variety of sources including: Nurse Bank Manager / Education Facilitator, Ward Manager, Preceptor and Colleagues.

We believe that the preparation given to you at this stage of your career reaps benefits at every stage thereafter. Throughout the programme you will receive generic competencies, enabling you to identify the progress you are making. Your preceptor and other colleagues in each placement will support and guide you, providing regular opportunities to discuss your progress.

At the end of the rotational programme, when you have completed the programme, you will have developed considerably as a professional. You will be offered a post in your chosen area, subject to availability and vacancies. There will be an opportunity to undertake further education courses of interest, dependant on your personal development needs, as agreed with your manager.

Mr John Mone Director of Nursing & Quality

Practitioner Responsibilities

Each Practitioner must:

- Complete the one year Staff Nurse Rotational Programme
- Complete the Portfolio throughout the programme
- Utilise the Portfolio during any meeting with the preceptor
- Move to new placement on the specified date
- Attend group clinical supervision
- Inform Manager and preceptor of dates allocated to attend study sessions / group clinical supervision
- Discuss and seek support from Manager and preceptor to attend allocated study days
- Ensure annual leave is up to date before moving to next placement
- Complete competencies throughout one year programme
- Complete placement evaluation form and return to Nurse Bank Manager / Education Facilitator

Aims and Learning Outcomes

Aim of the programme:

To provide a structured progression route for all newly qualified practitioners to the Trust enabling them to gain a broad base of experience in a variety of clinical settings and become autonomous practitioners through a supportive and competency based framework.

On completion of the rotational programme each practitioner will be able to:

- Demonstrate the knowledge, skills and competence required to practice autonomously.
- Demonstrate a sound knowledge of current policies, procedures and protocols within their sphere of work.
- Plan, implement and evaluate care delivered within a clinical setting.
- Participate in working effectively within a multidisciplinary environment in four clinical areas in the Trust.

Competencies

The concept of competency encompasses the quality of practice. To be competent you must demonstrate the knowledge, skills and abilities, values and attitudes required that enable you to function effectively at a specified level within your role.

Competence is achieved via a variety of methods including practice, study, reflective practice and personal interaction. This competency programme is intended to give you an indication of the level and standard of nursing practice to be provided

General Competencies for new staff nurses

on the rotational programme

1. Technical

Be able to use or operate the following equipment competently and safely:

Demonstrated

<u>Deemed Competent</u>

		Signature of	Signature of		Signature of	Signature of
Apparatus	Date	Nurse	Preceptor	Date	Nurse	Preceptor
Electronic						
Thermometer						
Braun Infusion						
Pumps						
Perfusor Pumps						
Enteral feeding		-				
Pumps						
Non invasive						
blood pressure						
monitor						
Cardiac Monitor						
Specify type						
SO ² Machine						
Telemetry monitor						
ECG Machine						
Glucumeter						
Syringe						
Suction apparatus						
a. Wall mounted						
b. Portable						
O ² Therapy						
Humidification						
Therapy						
Nebulisers						

2. Knowledge Based

Be able to set up for and assist with the following procedures:-

<u>Assisted</u>

Competent

_		Signature of			Signature of	Signature of
Procedure	Date	Nurse	Preceptor	Date	Nurse	Preceptor
24-Hour urine						
collection						
Phlebotomy:						
Blood Tests						
Female						
Catheterisation						
Insertion of NG						
Tubes						
Underwater seal						
drains						
Lumbar Puncture						
Pleural Aspiration						
Joint Injection						
MRI						
P.E.T Scans						

2. Cont'd Knowledge Based

Be able to prepare patients correctly for the following tests \slash procedure

Assisted

Competent

		Signature of			Signature of	Signature of
Procedure	Date	Nurse	Preceptor	Date	Nurse	Preceptor
Ultrasound Scan						
VQ Scan						
C.T Scan						
Barium Meal						
Barium Swallow						
Barium Enema						
Pulmonary						
Function Tests						
O.G.D						
ERCP						
24-Hour Tapes						
Outpatient						
appointments	-					
Peg Tubes				_		
Central Lines						
D.C Conversion						

Be able to demonstrate effective communication skills in relation to:

		Signature of	Signature of		Signature of	Signature of
Procedure	Date	Nurse	Preceptor	Date	Nurse	Preceptor
Telephone			Action			
Answering						
Ability to impart						
appropriate advice		The state of the s				
and information						
and understand						
the need to refer						
to Nurse-In-						
Charge						
Preventing and						
dealing with						
complaints						
Dealing with other						
departments						
Liaising with other						
hospitals		:				
Contacting						
members of						
multidisciplinary						
team						
Able to conduct a						
multidisciplinary				t		
team meeting						
Able to participate						
in a care						
management						
meeting						1411918 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1

Possess and demonstrate effective written communication skills in relation to:-

		Signature of	Signature of		Signature of	Signature of
Procedure	Date	Nurse	Preceptor	Date	Nurse	Preceptor
Admission of a						
Medical Patient						
Admission of a						
Surgical Patient						
Discharge of a						
Medical Patient						
Discharge of a						
Surgical Patient						
Manual Risk						
Assessment Forms						
Braden Score						
Care Planning						
Evaluation of care						
Pressure sore						
Pathways						
Accident Forms						
Multidisciplinary						
referrals						
Care management						
forms						
Intermediate care						
referrals						
District Liaison						
Referrals						
Consent – oral				,		
and written						
Transfer sheets						
Daily Bed state						
y						****

Possess/develop a general knowledge and understanding of basis clinical conditions and possess the confidence in the ability to undertake appropriate nursing action

Medical Conditions	Date	Signature of Nurse	Signature of Preceptor
Cardiovascular			
Pulmonary			
Renal			
Central Nervous System			
Metabolic			
Gastro Intestinal			
Renal			
Blood Disorders			
Connective Tissue			
Circulatory System			
Terminal Palliative Care			
Reproductive System			

5. Knowledge and skill based

Demonstrate the safe and accurate administration of medications in their various forms – compliance with Trust Policy

		Signature of	Signature of		Signature of	Signature of
Procedure	Date	Nurse	Preceptor	Date	Nurse	Preceptor
Administration						
ordering control						
and delivery of						
Oral medicines						
Administration						
and recording if					La Contraction de la Contracti	
Intravenous fluids						
Administration of						
blood and blood						
products						
Administration of		the state of the s				
S/C fluids						
Administration						
ordering control						
and management						
of Controlled						
Drugs						
Reporting of near						
misses and						
incidents						

6. General housekeeping duties

Knowledge	Date	Signature of Nurse	Signature of Preceptor
Reporting of faults			
Ordering CSSD			
Replenishing equipment			
Ordering Pharmacy			
Controlled Drugs			
Laundry			
Dealing with Sodexho: Re meals, terminal cleans and general cleanliness			
Ordering of Stock Items			
Ordering of Non-Stock Items	and the second		

SURGICAL COMPETENCIES

		Demonstrated	Competent
		Date & Sign	Date & Sign
1.	Complete Pre-op checklist		
2.	Transfer of patient to theatre		
3.	Safely accompany patient to and from theatre		
4.	Give accurate hand-over to colleagues on patients return from theatre		
5.	Demonstrate practical understanding of appropriate care of patients in immediate post-op period, including accurate documentation		
6.	Acquire the knowledge and ability to respond appropriately to a clinical/post-op emergency situation		
	a. Haemorrhage		
	b. Collapsed patient		
	c. Anaphylactic shock		
	d. Cardiac arrest		
	e. Respiratory arrest		
	f. Respiratory depression caused by PCA		
	g. Low BP due to epidural infusion or other medical/surgical intervention		

SURGICAL COMPETENCIES

General knowledge and understanding of basic clinical conditions and confidence in one's ability to undertake appropriate nursing action with supervision.

Conditions

Cerebal and central nervous system

Cardiovascular system

Respiratory

Endocrinology/metabolic

Gastro-intestinal tract

Renal system

Skeletal system

Circulatory system

Terminal care/palliative care

Reproductive system

CLINICAL INCIDENT / CRITICAL INCIDENT

1. The incident – what actually happened?	2. The reflective observation – the thoughts and feelings arising from the incident.
3. Related theory – making sense of the incident in the light of current knowledge and related theories.	4. Future actions - what was learned from the incident and the reflective activities and their impact on future actions, behaviour and practice?

REFLECTIVE NOTES	DATE

PROFESSIONAL / ETHICAL PRACTICE

1. The incident — what actually happened?	2. The reflective observation – the thoughts and feelings arising from the incident.
3. Related theory – making sense of the incident in the light of current knowledge and related theories.	4. Future actions - what was learned from the incident and the reflective activities and their impact on future actions, behaviour and practice?

REFLECTIVE NOTES	DATE
	:

CARE DELIVERY

1. The incident – what actually happened?	2. The reflective observation – the thoughts and feelings arising from the incident.
3. Related theory – making sense of the incident in the light of current knowledge and related theories.	4. Future actions - what was learned from the incident and the reflective activities and their impact on future actions, behaviour and practice?

REFLECTIVE NOTES	DATE

CARE MANAGEMENT

1. The incident – what actually happened?	2. The reflective observation – the thoughts and feelings arising from the incident.
3. Related theory – making sense of the incident in the light of current knowledge and related theories.	4. Future actions - what was learned from the incident and the reflective activities and their impact on future actions, behaviour and practice?

REFLECTIVE NOTES DATE	

REFLECTIVE NOTES	DATE

Staff Nurse Rotational

Programme

Appraisal Document

Name:	••••••	••••••	•••••	••••••
Ward /Clinical Arc	ea:	••••••	••••••	••••••
Placement: □ 1	[] 9	□ 2	Па	

Staff Appraisal Form

First Interview Date: Preceptor:
Personal Development Plan Discussed: Yes / No Resource File / Competencies Discussed: Yes / No Signatures:
Second Interview Date: Preceptor:
Personal Development Plan Discussed: Yes / No Resource File / Competencies Discussed: Yes / No Signatures:

<u>Final Appraisal Form</u> Please circle as appropriate:

Management /Clinical	Poor	Fair	Average	Good	Excellent
Skills					
Working towards	1	2	3	4	5
demonstrating team leadership					
skills					
Prioritises own workload	1	2	3	4	5
Uses initiative appropriately	1	2	3	4	5
Uses all opportunities to	1	2	3	4	5
develop own skills and					
knowledge					
Competent in carrying out	1	2	3	4	5
clinical skills					
Delivers a high standard of	1	2	3	4	5
holistic care					
Enthusiastic in delivery of	1	2	3	4	5
Patient Education					

Communication	Poor	Fair	Average	Good	Excellent
Works well within the ward	1	2	3	4	5
Delegates to others appropriately	1	2	3	4	5
Teaches students / Learners relevant material	1	2	3	4	5
Communicates effectively with all members of the multidisciplinary team	1	2	3	4	5
Demonstrates a good rapport with all staff	1	2	3	4	5
Demonstrates a good rapport with patients	1	2	3	4	5
Written communication concise	1	2	3	4	5
Demonstrates motivation towards individual personal / professional development	1	2	3	4	5

Please comment on any of the previous statements below:
The Practitioner will require further development and support in the following areas of their work:
The practitioner demonstrates professional interests in:
Study activities / courses attended during clinical placement:
Have the current placement achievements been met? YES NO If no please comment:

Summary of overall performance

Practitioner comments

On completion, please sign below and photocopy – Forward original copy to practitioner's personal file Copy to be retained by nurse for personal portfolio

Preceptor:
Date:
Preceptee:
Date:
Ward Manager:
Date:
A handover form of clinical performance has been completed for the recipient ward manager. Yes
And
Nurse Bank Manager / Education Facilitator. Yes

Personal Development Plan – Older Person Placement

Prior to meeting with your preceptor please take some time to think about your learning needs in the clinical area you are going to:

Learning Needs	How will I achieve this?	Time Scale	Date achieved & Signature of Preceptor

Personal Development Plan – Medical Placement

Prior to meeting with your preceptor please take some time to think about your learning needs in the clinical area you are going to:

Learning Needs	How will I achieve this?	Time Scale	Date achieved & Signature of Preceptor

Personal Development Plan – Surgical Placement

Prior to meeting with your preceptor please take some time to think about your learning needs in the clinical area you are going to:

Learning Needs	How will I achieve this?	Time Scale	Date achieved & Signature of Preceptor
		vertex in the second se	

Personal Development Plan – Specialty Placement

Prior to meeting with your preceptor please take some time to think about your learning needs in the clinical area you are going to:

Learning Needs	How will I achieve this?	Time Scale	Date achieved & Signature of Preceptor
		:	

Staff Nurse Rotational Programme Placement Handover Document

On completion, this document should be copied and sent to recipient ward, the original should remain in the practitioner's resource file.

Nurse Bank Manager / Education Facilitator.

Name of Staff Nurse..... Clinical Area..... Date Commenced..... Placement 1 Placement 2 Placement 3 Placement 4 (Please tick appropriate box) **Personal Objectives** achieved during placement Level of knowledge related to clinical area Clinical skills/competence Courses/Learning activities undertaken during placement

	
Interpersonal Skills (Flexibility, adaptability, suitability)	
Communication (Written / Oral)	
Organisational skills / Management	
Development Needs	
Sickness / Absence	
	Date
	 Date

Evaluation of Clinical Placement

In order to evaluate the clinical placements during your rotational programme, please complete one of these forms for each placement.

Clinical Area	•••••	•••••
Were the following provided?		
	Yes	No
Welcome and orientation to the area		
A named preceptor		
Initial interview with preceptor		
2 nd interview with preceptor		
Final appraisal prior to leaving clinical area		
Adequate opportunities to work with your preceptor		
Opportunities to complete competencies		
Please take the opportunity to identify the eleme or associated practices that were: Positive / helpful:	nts of this pro	ogramme
Negative / unhelpful:		
		••••••

	• • • • • • • • • • • • • • • • • • • •	************

Can you suggest any ways in which the programme could be improved?
Thank you for completing this evaluation form.
Please return to:-
Nurse Bank Manager / Education Facilitator
2 nd Floor – The Rowans
Craigavon Area Hospital
- · · · · · · · · · · · · · · · · · · ·
Tel.
Email. mburke

Appendix F

N:\Documents\230505 Development Review.Personal Development Plan Apendiices.doc





CRAIGAVON AREA HOSPITAL GROUP TRUST Caring Through Commitmens

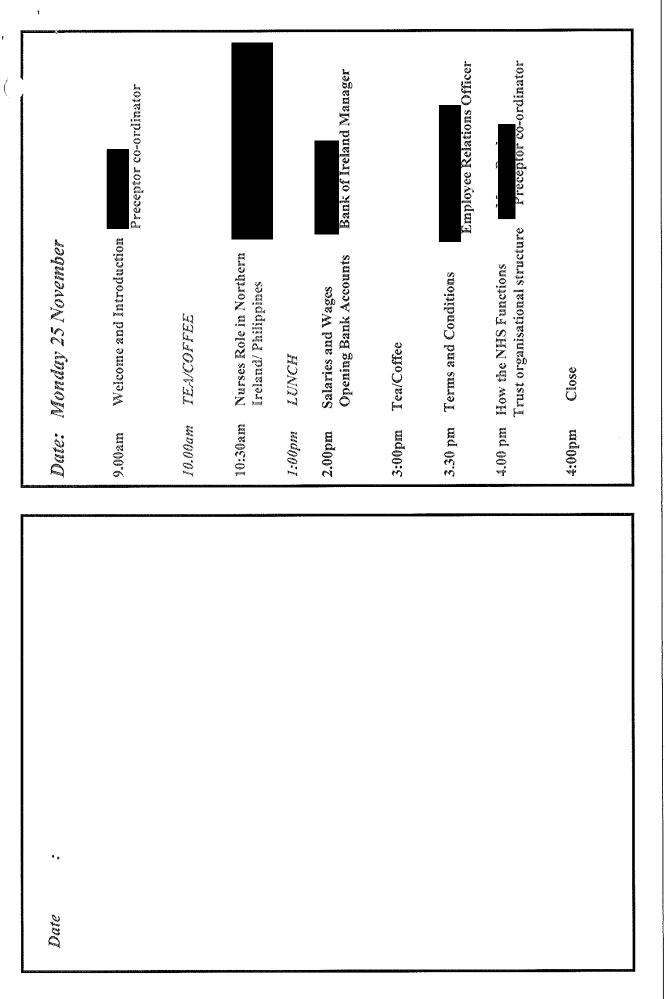
OVERSEAS NURSES PROGRAMME HOR

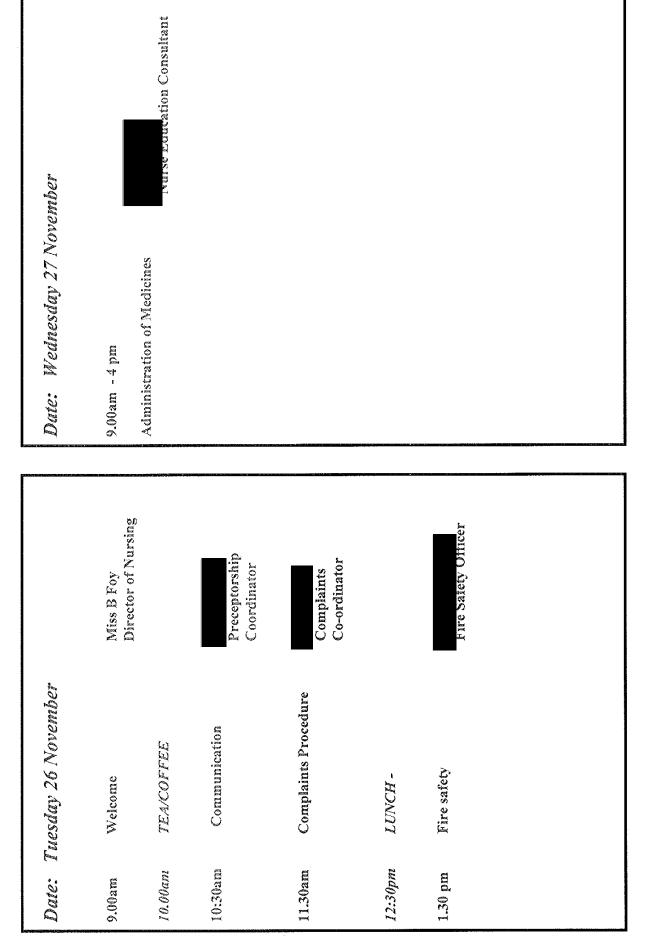
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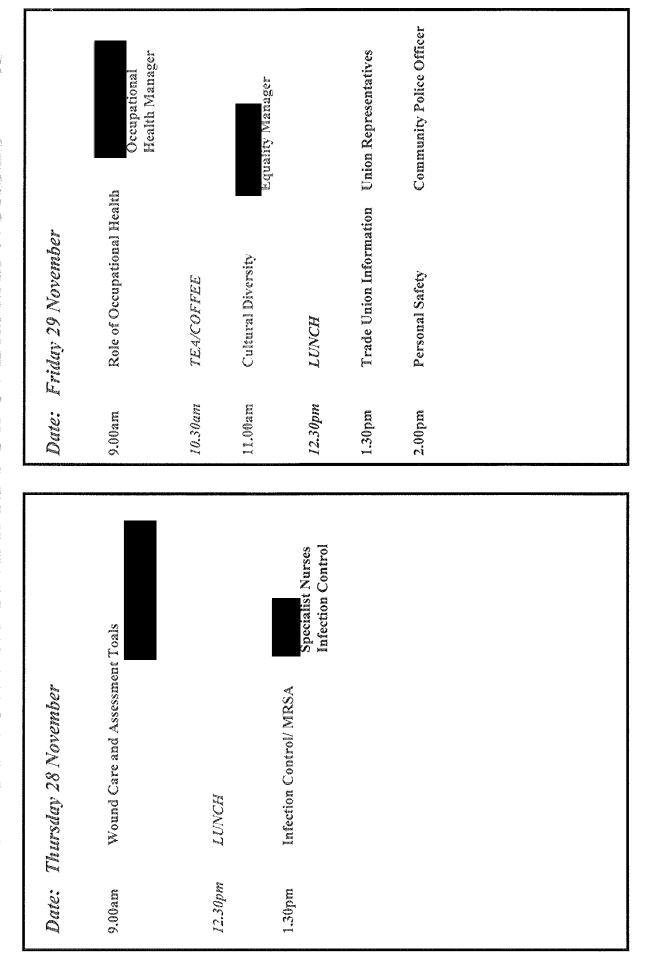
FACILITATOR

Nurse Education Consultant

Craigavon Area Hospital Group Trust











THE BEECHES MANAGEMENT CENTRE NURSING & MIDWIFERY EDUCATION Ulster Hospital Site Dundonald BT16 0RH

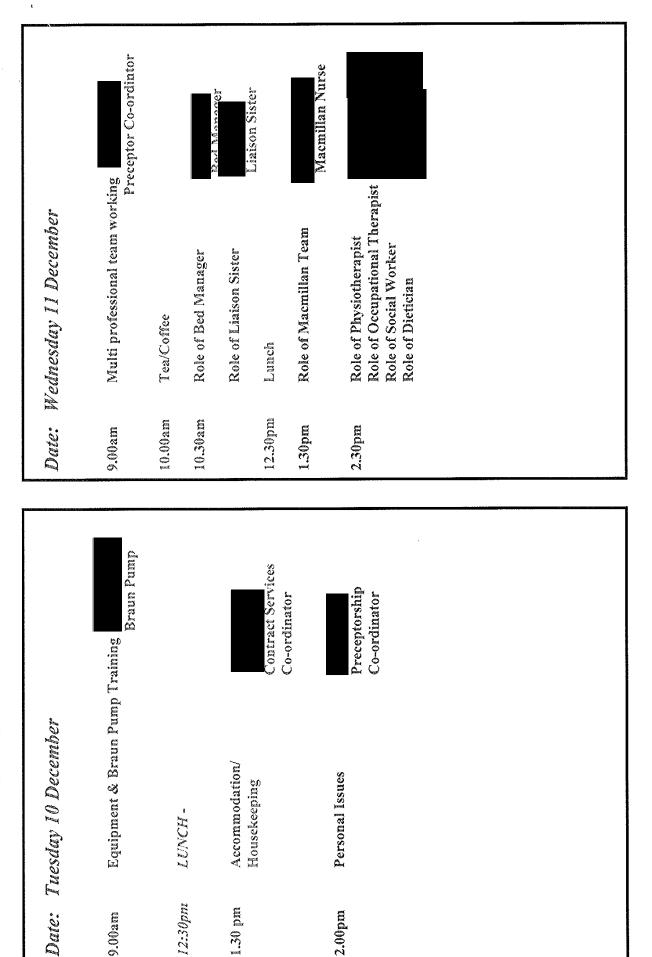
OVERSEAS NURSES ROUTE HOR HOR

9 December – 13 December

Nurse Education Consultant FACILITATOR

Craigavon Area Hospital Group Trust

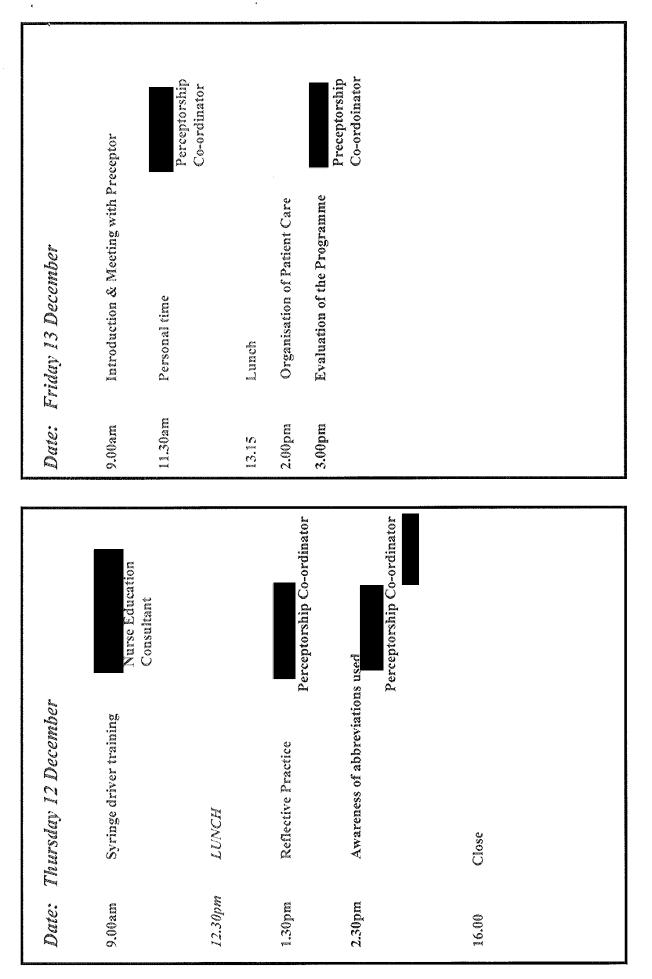
		Back Co-ordinator				
Date: Monday 9 December	9.00am - 4 pm	Moving and Handling Theory & Practice				
Date :						



2.00pm

1.30 pm

9.00am



Supervised Practice Programme for Adaptation Nurses Information for Preceptors

LEARNING CONTRACT

Name of Adaptation Nurse (Please PRINT name)				
NMC Application Number.				
Expiry Date				
Name of Preceptor (Please PRINT name)				
Ward/Department				
Period of Adaptation:				
From To				
The objectives for the adaptation period are achieved when the adaptation nurse is assessed as able to deliver safe and effective nursing care without supervision, i.e. they:				
• Have achieved the competencies required in Rule 18 (1) of the Nurses, Midwives and Health Visitors Approval Order (1983)				
• Are able to comply with the Nursing Midwifery Council (NMC) Code of Professional Conduct.				
If the objectives have not been achieved with the time specified by the NMC, minimum of three months, maximum of six months, the adaptation nurse's contract of employment with the Trust will be discontinued and they will return to their home country.				
On successful completion of the period of supervised practice and employment as a Registered Nurse, the individual will need to undertake an additional period of preceptorship.				
I have read and understand these guidelines and agree to abide by the terms and conditions therein:				
Adaptation Nurse Signature:				
Director of Nursing:				
Date:				

INFORMATION FOR PRE-REGISTRATION STAFF NURSES

The NMC requires you to complete a three-month period of supervised practice before you can apply for registration as a first level nurse. During this time, you will be employed in a clinical area as a pre-registration staff nurse.

Your Preceptor

- Will have received specific training on the implementation of this adaptation programme.
- Will provide you with the support and experience necessary to gain NMC registration, whilst recognising your knowledge, skills and registration gained in the your own country.
- Will be an experience Registered Nurse, who is aware of the standards required for registration within the UK.
- Will work the same shift pattern as you each week. A named deputy will cover periods of absence.
- Will be responsible for ensuring that you gain the experience that will enable you to achieve the learning outcomes as laid down by the NMC.
- Will ensure that you are not given any responsibility for which you do not feel prepared, whilst recognising that you are a Registered Nurse in your own country.
- Will review your progress with you on a weekly basis.
- If you are not performing appropriately to met the learning outcomes for registration, he/she will tell you and help to identify work that you may need to undertake in order to meet the NMC's requirements.

COMPETENCIES

Competence includes you demonstrating the correct skills, knowledge and attitude to achieve the learning outcomes.

The adaptation programme identifies the specific competencies that have to be met to ensure that you have the right experience and skills to meet the NMC's requirements.

ASSESSMENT

When you start work in your ward or department, you preceptor will meet with you on the first day. He/she will expect you to have read through this information, the learning outcomes and the competencies. Together you will decide which competencies to look at first. You will be working on several at the same time.

Although you will work for much of the time with your preceptor, there may be times when you will work with other Registered Nurses. They can also help you to achieve your learning competencies by recording progress notes on your record sheet regarding the work that they have done with you.

REFLECTION

You should use the reflection sheets (contained at the end of this booklet), to record progress and to reflect on the various competence criteria. You should also ask other registered members of staff whom you are working with to record constructive information regarding your progress, or areas that you need to do more work on. Your preceptor will use your reflections, and the information gathered by other staff, to help him/her to review your progress towards achieving the learning outcomes.

COLLECTING EVIDENCE

Evidence may be collected in a number of ways;

1. Observation of workplace activity.

This will be the most common method used and will tie in closely with method 2. This will occur when your preceptor is working alongside you, as part of your daily activities, or during a pre-planned event.

- 2. Observation of nursing practice.
- 3. Written support of work undertaken with other disciplines e.g. Physiotherapist, Social Workers.
- 4. Oral questioning.
- 5. Written questions.
- 6. Reflective records.

PROGRESS

Your progress will be monitored in two ways: by the completion of your individual reflection sheets/competences and the regular meeting with your preceptor. Your progress will be formally reviewed at 4, 8 and 12 weeks respectively, in conjunction with your preceptor and Clinical Facilitator.

It is important that at all meetings progress and problems are documented as this is evidence towards your suitability, or otherwise, to register with the NMC. Comprehensive records enable us to support you in obtaining registration.

THE ADAPTATION PROGRAMME

This programme follows the NMC's guidelines for the provision of adaptation courses, and assesses competencies against the Council's standards for registration, which are set out in legislation.

These standards are met by:

- Provision of supervised practice by an experienced Registered Nurse for three months.
- The assessment of competencies under Rule 18 (1) see Page 9.
- Attendance at Trust adaptation study days.
- Assessment of outcomes using all the evidence gathered, particularly from the reflective records.

LEARNING OUTCOMES FOR THE PERIOD OF EXPERIENCE

Your preceptor will assess achievement of your learning outcomes and your ability to function as a Registered Nurse in the United Kingdom. As a guide, your preceptor will relate your practice to the specific competencies required as laid down within legislation: The Nurses, Midwives and Health Visitors Rules Approval order, Statutory Instrument (1983), No. 873, Rule 18 (1), which states that:

"The experience shall provide opportunities to enable the individual to accept responsibility for his/her personal professional development and to acquire the competencies required to:

- a) advise on the promotion of health and the prevention of illness;
- b) recognise situations that may be detrimental to the health and well-being of the individual;
- c) carry out those activities involved when conducting the comprehensive assessment of a person's nursing requirements;
- d) recognise the significance of the observations made and use these to develop an initial nursing assessment;
- e) devise a plan of nursing care based on the assessment, with the co-operation of the patient, to the extent that this is possible, taking into account the medical prescription;
- f) implement the planned programme of nursing care and where appropriate teach and coordinate other members of the caring team who may be responsible for implementing specific aspects of the nursing care;
- g) review the effectiveness of the nursing care provided, and where appropriate, initiate any action that may be required;
- h) work in a team with other nurses and with medical and paramedical staff and social workers and;
- i) undertake the management of the care of a group of patients over a period of time and organise the appropriate services related to the care of the particular type of patient with whom he/she is likely to come into contact when registered in the part of the register for which the individual is applying."

INDEX OF GENERIC COMPETENCIES

No.	Objective/Performance Criterion	Associated NMC Learning Outcomes (where applicable)
The a	udaptation nurse is able to:	
1	Identify particular policies, guidelines and procedures relevant to the clinical environment. Know where the policy, guidelines and manuals are kept. Attend training in accordance with Trust policy.	a, b, c, e, f, h, i
2	Use the hospital documentation correctly in accordance with NMC Guidelines for Record and Record Keeping (1998).	b, c
3	Describe the location of departments and equipment.	
4	Identify the normal routine of the ward/department and frequently used practices.	
5	Complete the admission of a patient to a clinical area.	b, c, d, e
6	Demonstrate knowledge of the Trust's policies for administration of medicines, be competent in the calculation of drugs to be administered, be familiar with the drugs which are use in the clinical area and understand the NMC's Standards for Administration of Medicines (2000).	a, b, c, e, g, h, i
7	Identify, monitor and implement prevention/treatment plans for the patient.	a, b, c, d, e, f, g, h, i
8	Be able to demonstrate safe infection control practices.	a, b, c, d, e, f, g, h, i
9	Assess and monitor the patient's nutritional status and be able to provide nutritional support.	a, b, c, d, e, f, h, i
10	Demonstrate the safe transfer of patients with accurate handover of information.	b, e, h, i
11	Complete the discharge procedure and accompanying documentation.	a, b, f, g, h, i
12	Be able to manage a group of patients for a period of time and liasing as necessary with other members of the care team.	a, b, c, d, e, f, g, h, i
13	Be trained to use the equipment required for the care of patients in the clinical area	b, e, f, g, I
14	Correctly monitor patients' neurological status (including pain) and recognise when there is a need for intervention.	b, c, d, e, f, g, h

COMPETENCIES TO MEET LEARNING OUTCOMES FOR SUPERVISED PRACTICE

COMPETENCE (1)	POLICIES, GUIDELINES AND PROCEDURES
	The nurse must be able to:
Competence Objectives	• Identify particular policies, guidelines and procedures relevant to the clinical environment.
	• Know where the policy, guidelines and procedure manuals are kept.
	• Attend hospital training in accordance with Trust policy.

Competence Criteria	Observed	Supervised	Assessed
a) The nurse is able to state the			
location of:			
Nursing Policy Folder			
Nursing Procedure Folder			
Health and Safety Manual			
 Infection Control Manual 			
Trust Policies Folder			
b) The nurse should demonstrate an			
understanding of their role and			
responsibility with regards to the			
following:			
Fire Policy and what to do in the			
event of fire			
Resuscitation – basic life support			
Manual handling policy			
Health and Safety at work			
COSHH			
Risk assessment			
111111111111111111111111111111111111111			
Children's Order (NI)			

Pre-Registration Staff Nurse's Signature:

Preceptors Signature:

Date:

Related learning outcomes following Rule 18 (1): a, b, c, e, f, h, i

COMPETENCE (2)	WARD AND HOSPITAL DOCUMENTATION
Competence Objectives	The nurse must be able to: • Use the hospital documentation correctly in accordance with NMC Guidelines for Records and Record Keeping (1998).

Competence Criteria	Observed	Supervised	Assessed
The nurse will be able to identify			
the principles of accurate record			
keeping as outlined in the NMC			
document: Records and Record Keeping (1998).			
• The nurse's written documentation reflects the NMC's Principles for Practice.			
• The nurse's management of patient records will be in accordance with the Data Protection Act (1998).			

Pre-Registration Staff Nurse's Signature:

Preceptors Signature:

Date:

Related learning outcomes following Rule 18 (1): b, c

COMPETENCE (3)	WARD AND HOSPITAL GEOGRAPHY
Competence Objectives	The nurse must be able to: Describe the location of departments and equipment.

Competence Criteria	Observed	Supervised	Assessed
The nurse will be able to indicate			
where the following are to be found:			
 Fire alarms, extinguishers and emergency exits Resuscitation trolleys Portable oxygen and suction equipment Emergency call buttons Security 			
The nurse is able to indicate how to get to the following departments in the hospital:			
PharmacyOutpatients			
Blood bank and labs			
High Dependency Unit			
• Theatres			
• Admissions			
X-Ray, MRI Scanner			
Rheumatology			
Care of the Elderly			
Other areas as identified by preceptor			

Pre-Registration Staff Nurse's Signature:
Preceptors Signature:
Date:

COMPETENCE (4)	WARD AND HOSPITAL ROUTINE
Competence Objectives	 The nurse must be able to: Identify the normal routine of the ward/department and frequently used practices.

Competence Criteria	Observed	Supervised	Assessed
The nurse will be able to use the			
telephone to:			
- 1145-11			
• Use the bleep system			
Call cardiac arrest team			
• Fire call			
Redirect calls			
Use of privacy button			
The nurse is able to state when the			
following occur:			
Ward rounds			
Meal times			
Shift handovers			
Canteen and shop opening times			
Canteen and shop opening times			
Other areas as identified by			
preceptor		E	
•			

Pre-Registration Staff Nurse's Signature:
Preceptors Signature:
Date:

COMPETENCE (5)	ADMISSION OF A PATIENT TO A CLINICAL AREA
Competence Objectives	The nurse must be able to: Complete the admission of a patient to a clinical area.

Competence Criteria	Observed	Supervised	Assessed
The nurse will be able to:			
Prepare bed area appropriate for the patient.			
2. Prepare necessary documentation.			
3. Complete the documentation.			
4. Carry out holistic nursing assessment.			
5. Perform and interpret baseline observations.			
6. Devise and implement a nursing care plan in collaboration with the patient.			
7. Liase with multi-disciplinary team members.			
8. Inform the patient of hospital policy on the management of patient's property and valuables.			
9. Discuss knowledgeably with the patient purpose of their admission.			

Related learning outcomes following Rule 18 (1): b, c, d, e Pre-Registration Staff Nurse's Signature:
Preceptors Signature:
Date:

COMPETENCE (6)	ADMINISTRATION OF MEDICINES The nurse must be able to:
Competence Objectives	 Demonstrate knowledge of the Trust's policies for Administration of Medicines. Be competent in the calculation of drugs to be administered. Be familiar with the drugs that are used in the clinical area. Understand the NMC's Standards for Administration of Medicines (2000)

Competence Criteria	Observed	Supervised	Assessed
The nurse will be able to:			
Outline relevant Trust policies re: Administration of Medicines.			
Discuss NMC Standard for Administration of Medicines.			
3. Discuss the DHSS Guidelines for Administration of Medicines.			
4. Demonstrate the correct procedure for administration of medicines.			
5. Demonstrate the correct procedure for administration and storage of controlled drugs.			
6. State what action to take when a prescription is invalid or incorrect.			
7. Refer to appropriate formulary.			
8. Demonstrate competence in the calculation of drug dosages.			
9. Demonstrate knowledge of correct storage of drugs.			
9. Demonstrate competence in the use of the following drug routes:			
Oral			
Rectal			
Ophthalmic			
Subcutaneous			

•	Nebulisers and inhalers		
, •	Topical ointments and lotions		
•	Intramuscular.		

Competence Criteria	Observed	Supervised	Assessed
The nurse is able to:			
1. Demonstrate the correct procedure for setting up intravenous infusions.			
2. Change giving sets.			
3. Describe intravenous administration sets including those specific for blood and blood products.			
4. Describe the aspects of infection control relating to intravenous therapy.			
5. Demonstrate care of intravenous cannulae including dressings.			
6. Demonstrate appropriate use of infusion devices.			
Identify their professional and clinical responsibilities for the safe administration of medicines.			
Other areas as identified by preceptor			

Pre-Registration Staff Nurse's Signature:
Preceptors Signature:
Date:

Related learning outcomes following Rule 18 (1): a, b, c, e, g, h, i

COMPETENCE (7)	BASIC PHYSICAL CARE: PRESSURE AREA CARE
Competence Objectives	The nurse must be able to: To identify, monitor and implement prevention/treatment plans for the patient.

Competence Criteria	Observed	Supervised	Assessed
The nurse will be able to: 1. Assess the patient's risk of developing pressure damage using the Braden scale and relevant documentation.			
2. Able to prepare and document a plan of care for a patient at risk of developing pressure damage.			
3. Can describe the resources available for the management of a patient at risk of developing pressure damage.			
4. Is able to assess the category of tissue damage using the Trust pressure area assessment tool.			
5. Can describe the treatment options for the different categories of tissue damage in liaison with the Tissue Viability Nurse.			
6. Is familiar with procedure for arranging the delivery and return of pressure relieving equipment.			

Related learning outcomes following Rule 18 (1): a, b, c, d, e, I, g, n, I
Pre-Registration Staff Nurse's Signature:
Preceptors Signature:
Date:

COMPETENCE (8)	BASIC PRINCIPLES OF INFECTION CONTROL
Competence Objectives	The nurse must be able to: • Demonstrate safe infection control practices.

Competence Criteria	Observed	Supervised	Assessed
The nurse will be able to:	-		
State where the Infection Control Manual is situated.			
2. Can describe the role of and how to contact the Infection Control Nurses.			
3. Demonstrates the correct handwashing technique.			
4. Can apply universal precautions.			
5. Can demonstrate safe practice when barrier nursing.			
6. Is aware of protective equipment in infection control procedures and correct disposal following procedures.			
7. Can deal appropriately with spillage of body fluids.			
8. Demonstrate an understanding of the patient's need for information and education and ensure patient's needs are met.			

Related learning outcomes following Rule 18 (1): a, b, c, d, e, f, g, h, i
Pre-Registration Staff Nurse's Signature:
Preceptors Signature:
Date:

COMPETENCE (9)	NUTRITIONAL ASSESSMENT AND SUPPORT
Competence Objectives	 The nurse must be able to: Assess and monitor the patient's nutritional status. Be able to provide nutritional support.

Competence Criteria	Observed	Supervised	Assessed
The nurse will:			
1. Assess the patient's nutritional status e.g. use of BMI.			
2. Understand when and how to refer a patient to a dietitian.			
3. Understand the procedure in passing a naso-gastric tube safely.			
4. Understand safe re-checking of NG tube position.			
5. Administer the prescribed tube feed using the appropriate infusion device.			
6. Can minimise risk of blockage.		·	
7. Can educate patient and significant others appropriately.			
8. Complete appropriate documentation.			

Pre-Registration Staff Nurse's Signature:

Preceptors Signature:

Date:

Related learning outcomes following Rule 18 (1): a, b, c, d, e, f, h, i

TRANSFER OF PATIENTS
The nurse must be able to: • Demonstrate the safe transfer of patients with accurate hand-over of information.

Competence Criteria	Observed	Supervised	Assessed
The nurse:			
1. Informs the patient and their relatives/significant others.			
2. Liases with receiving ward, hospital, residential home to inform area of patient's needs.			
3. Transfers the patient with information/equipment as appropriate, i.e.			
 a) Patient's notes b) X-rays c) Discharge letter d) Discharge medication e) Property/valuables f) Equipment e.g. walking sticks. 			

Related learning outcomes following Rule 18 (1): b, e, h, i

Pre-Registration Staff Nurse's Signature:
Preceptors Signature:
Date:

COMPETENCE (11)	DISCHARGE OF PATIENTS
Competence Objectives	The nurse must be able to: Complete the discharge procedure and accompanying documentation.

Competence Criteria	Observed	Supervised	Assessed
The nurse:			
1. Will commence development of a discharge plan following admission.			
2. Will organise relevant teaching sessions for patients/relatives.			
3. Will liase with internal/external multi-disciplinary teams.			
4. Will ensure discharge letter is written and sent to pharmacy and discharge drugs obtained.			
5. Organises transportation as patient condition dictates.			
6. Completes relevant documentation accurately.			

Pre-Registration Staff Nurse's Signature:

Preceptors Signature:

Date:

Related learning outcomes following Rule 18 (1): a, b, f, g, h, i

COMPETENCE (12)	MANAGEMENT OF PATIENT CARE
Competence Objectives	The nurse must be able to: Manage a group of patients for a period of time.

Competence Criteria	Observed	Supervised	Assessed
The nurse:			
1. Will manage a group of patients for a set period f time demonstrating planning and organisational skills.			
2. Demonstrate their ability to liase with others members of the multidisciplinary team.			
3. Give a comprehensive report on their group of patients.			
4. Practices individualised patient care and acts as patient advocate.			
5. Demonstrate effective communication with all members of the ward team.			
6. Communicates effectively with patients and relatives.			

Pre-Registration Staff Nurse's Signature:.....

Preceptors Signature:......

Date:......

Related learning outcomes following Rule 18 (1): a, b, c, d, e, f, g, h, i

COMPETENCE (13)	EQUIPMENT USE AND MAINTENANCE
Competence Objectives	 The nurse must be able to: Be trained to use the equipment required for the care of patients in the clinical area.

Competence Criteria	Observed	Supervised	Assessed
The nurse will be able to operate and	Obstitut		
check the following equipment:			
1 11-1-4-			
Hoists Pat-slides/Slide sheet			
3. Resuscitation trolley			
4. Suction units			
5. Portable oxygen			
6. Infusion devices (appropriate to			
clinical area)			
7. PCA pumps (where appropriate)			
8. Enteral feeding pumps			
9. Graseby 9300 and Gemstar pumps.			
10. Intravenous administration sets,			
including blood administration sets			
11.5			
11. Dynamap 12. Pulse oximeter			ļ
13. Blood glucose meter			
14. Cardiac monitor (where			
appropriate)		:	
15. ECG machine			
16. Nebuliser (where appropriate)			
17. Portable nebuliser (where			
appropriate)			
18. Items particular to the clinical area (please specify)			
19. The nurse must demonstrate			
effective faults management.	**************************************		

Related learning outcomes following Rule 18 (1): b, e, f, g, i

Pre-Registration Staff Nurse's Signature:

Preceptors Signature:

Date:

COMPETENCE (14)	NEUROLOGICAL MONITORING
Competence Objectives	The nurse must be able to: • Correctly monitor patients' neurological status (including pain) and recognise when there is a need for intervention.

Competence Criteria	Observed	Supervised	Assessed
The nurse will be able to:			
Demonstrate competence at monitoring and recording the patient's neurological status and report any changes that might indicate a neurological problem. Demonstrate knowledge and understand of the Glasgow Coma Scale.			
3. Demonstrate knowledge and understanding of different indicators of pain.			
4. Demonstrate knowledge and understanding of pain assessment tools.			
5. Demonstrate knowledge and understanding of medicines used for providing analgesia, including Patient Controlled Analgesia (PCA).			

Pre-Registration Staff Nurse's Signature:

Preceptors Signature:

Date:

Related learning outcomes following Rule 18 (1): b, c, d, e, f, g, h

INITIAL INTERVIEW

(To be completed within one week and to include learning objective and action plan)

Pre-Registration Staff Nurse's Name:		
Date:		
Signed:	Pre-Registration Staff Nurse	
Signed:	Preceptor	
	Clinical Facilitator	
Signed:	Cimical Pacintator	

Photocopy this form on completion and send to the Clinical Facilitator

REFLECTIVE PRACTICE RECORD SHEET (Please photocopy before use)

:			
*			
h related learning outco	ame does this raflective	e record cover?	
n related tearning outer	me aces this reflective	victora cortir	

REVIEW OF PROGRESS (Monthly)

Pre-Registration Staff Nurse's Name:	
Date:	
Comments regarding progress to date - high require further attention and development.	hlight areas of strength and those areas that
Signed:	Pre-Registration Staff Nurse
Signed:	Preceptor
Signed:	Clinical Facilitator

Photocopy this form on completion and send to the Clinical Facilitator

FINAL ASSESSMENT (12 WEEKS)

Pre-Registration Staff Nurse's Name:	
Date:	
Has the pre-registration staff nurse met all lead in this adaptation programme?	rning outcomes and competencies included
If so, please forward copy of complete pack to a lf not, please contact the Clinical Facilitator an	
Signed:	Pre-Registration Staff Nurse
Signed:	Preceptor
Signed:	Clinical Facilitator

ontation Programme. Et an a tal grown area Hospital

Welcome to the Neonatal Unit of Craigavon Area Hospital. We hope that you will find your time here varied, challenging and rewarding.

The Philosophy of Care

The Philosophy of Care within the Neonatal Unit is to provide expert neonatal care, with a view to the normal healthy survival of as many babies as possible, thus reducing perinatal mortality and morbidity. The objective is to achieve optimum results as quickly as possible, so that babies can be discharged in full health into the family, thus ensuring minimal parental separation and distress.

The Neonatal Unit has set clear standards of care that reflect key elements of our service. These standards measure quality as well as quantity and are regularly audited and reviewed.

NEONATAL STANDARDS OF CARE 2002

(Updated January 2002 to include suggestions made following parent satisfaction survey)

- 1. All babies will be assessed by nursing and medical staff within one hour of admission.
- 2. All equipment used on the sick neonate will be explained to parents.
- 3. All babies will be seen daily by senior medical staff.
- 4. Senior medical staff will speak to parents regarding their infant's condition, management and progress within 24 hours of admission and at regular intervals throughout the infant's stay in hospital.
- 5. Parents will be given information about any treatments, investigations carried out and the results explained to them when available.
- 6. Parents will be offered choice with regards to type of feed for their infant and will be informed of changes in infant's feeding regime.
- 7. Mothers who wish to breastfeed will receive every encouragement.
- 8. Parents will be instructed in all aspects of parenteraft and the safety of their infant.
- 9. Discharge plan will be discussed with parents.
- 10. Parents will be given choice with regard to the place of review for their infant.
- 11. The community midwife/health visitor will be informed of an infant's discharge verbally on day of discharge and will receive written documentation via parent at 1st visit following discharge.

The Neonatal Unit staff make every effort to ensure that all those using our service are treated sensitively and in a helpful and courteous manner. This is reflected in our customer care policy.

OUR COMMITMENT TO YOU

Staff in the Neonatal Unit will make every effort to:-

- Make sure we communicate with you in a respectful, thoughtful and appropriate manner.
- Take all your concerns seriously, taking time to listen and provide reassurance as required.
- Be honest with you at all times.
- Make you feel valued and involved in your baby's care at all times.
- Keep you fully informed regarding your baby's care and management.
- Involve you in decision making as far as is reasonably practicable.
- Provide the necessary help and support to enable infants to be discharged home to their family.
- Ensure an efficient system for dealing with complaints which genuinely seeks to resolve them.

Background

- 1. Unit capacity -
 - 14 cots 2 Intensive Care
 - 4 High dependency
 - 8 Special care
- 2. Consultant medical staff-
 - Dr Hogan Neonatologist
 - Dr Bell Paediatrician
 - Dr Shepherd Paediatrician
 - Dr Thompson Paediatrician
 - Dr Smith *Paediatrician
- 3. Nursing staff
 - Clinical Services Manager
 - ANNP (Advanced Neonatal Nurse Practitioner)
 - Ward Manager
 - 3 Sisters
 - Staff Nurses/Staff Midwives/Registered Sick Children's Nurses/ Nursing Auxiliaries
- 4. Secretarial support
 - Dr Hogan's secretary
- 5. Layout -
 - 5 individual nurseries to include an isolation facility
 - Breastfeeding room
 - Visitors sitting room (sunflower room)
 - Family room
 - Office accommodation/consulting rooms
 - Toilets/sluice/stores/linen and laundry room/preparation room/staff sitting room/kitchen/changing room facilities
 - Review clinic area

Hours of work -

- Shift pattern
- Annual leave arrangements

Professional and personal development plans

Clinics -

- Retinopathy of prematurity clinic (ROP)
- Rainbow review clinic
- Neonatal review clinic
- Synagis clinic

Confidentiality -

- Data protection act
- Code of conduct for computer users CAHGT
- Telephone communication
- Mail

Study days/education -

- Noticeboard/flyers
- Study day co-ordinator

Evidence based practice -

- Role of NICORE (Neonatal Intensive Care Outcome Research Evaluation)
- Role of benchmarking group

Extended scope of practice

- Arterial blood sampling/venous blood sampling
- IV cannulation and IV drug administration

Admission policy -

- Neonatal Unit
- Nursery 6 isolation facility
- Relevant documentation

Discharge policy

- Discharge checklist
- Relevant documentation

Multidisciplinary meetings -

- Clinical Risk meetings
- Community link
- Perinatal meetings
- Resuscitation committee meetings
- Staff meetings
- Medical Directorate meetings
- User group Support services

Documentation

- Admission record
- Discharge records
- Pathways
- Laboratory results
- Ongoing audits
- NICORE
- Observation sheets
- Centile charts
- Intake/output chart

EQUIPMENT

	Demonstrated	Supervised usc	Competent	Training record completed
Incubator				
General operation				
• O ₂ calibration + administration	<u> </u>		i	
of oxygen]		
Humidity				
Decontamination Cot				
Setting up for use				
Decontamination				
Headbox oxygen				
Humidifier				
Headbox				
Analyser	•			
Ohio				
General operation				
Decontamination				
Oxygen administration				
• Incubator O ₂		1		
Blender O ₂				
Lowflow oxygen	·		ļ	
Kanmed babywarmer			ļ	
General operation]		:
• Decontamination				
Cardio Respiratory monitors • Conmetrics 556		1		
• Corimetrics 566				
Propaq				
• Spacelabs				•
Alarm settings				
Saturation monitors	-			
Ohmeda 3800				•
Nellcor				
• Kontron				
Alarm settings				
Thermometers				
• Omron			`	
• IVAC	,			
BP monitors				
Spacelabs BP	ļ			
Propag BP				,
Invasive monitoring set up			·	

EQUIPMENT

	Demonstrat	ed	Supervis	sed	Compete	nt		ing reco	rd
Glucometers			usc		usc		comp	leted	
Use of glucometer]						
Calibration					[
 Decontamination 	1	[
Infusion pumps									
 Braun Infusomat 		1							
 Graseby 		ļ			٠.	ł			
Perfusor Compact	[
Becton Dickinson	[1							
 Decontamination of pumps 	}	ļ	•	ł					
Phototherapy			·	-					
 Use of posey eye shields 	\$	1		l					
 Use of amber light shield 			•			- 1			
Apnoea monitors						-			
• RM	, "	-							
Ventilators		-+				-	·		
Sechrist									
 General principles of operation 				-					ı
 Humidifier Chamber 									
Decontamination									1
<u>Oraegar</u>									
General principles of operation						'			
Humidifier Chamber									
High frequency		1				Ì			
Decontamination		1							
lasal Prom CPAP				_					1
echrist NPCPAP	,		•				-		7
ıfant Flow									
General principles of operation						ļ			
Fitting prongs						ł			-
Fitting hat *				ļ					
Humidifier Chamber									
Decontamination		1							
lood Gas Analyser							_		
Sample analysis									1
reast Pump		-			[
Assembly of parts					`				1
Operation Operation		1.							-
Decontamination					[
					ĺ				
Collection and storage of EBM	<u></u> -	L		1	· l				

EQUIPMENT

	Demonstrated	Supervised use	Competent	Training record completed
Radiant Heater				
Fibreoptic light General principles of operation				
Ultrasonic Scanner				
 General principles of operation 				
Transport Incubator				
• Power				
• Heat	-		,	
• O ₂ Administration				
Ventilation		1		
Monitoring systems		`		
Gas cylinder change				
• Decontamination *				
Daily checking procedure				

GENERAL POINTS

Health and Safety issues

- Leads and cables
- Use of shelves
- Policy relating to malfunctioning of equipment
- General maintenance and care of equipment

	DEMONSTRATED	SUPERVISED	COMPETENT
1. Venous peripheral cannulation	DEMOTIONED	SOLEKVISED	COMPETENT
			}
Setting up	}		
 Preparation of infant 			
 General care of infant 			
during and after procedure			
 Labelling of lines 			
Recordkeeping			
2. Removal of venous cannula			
9		-	
Setting up			
General care of infant			
during and after procedure			
• Recordkeeping			
3. Venous blood sampling			
Setting up			
Preparation of infant			
General care of infant			
during and after procedure			
Labelling of specimens			
Recordkeeping		j	
4. Arterial peripheral cannulation			
4. Arteriai peripherai camunation			
Setting up			
• Preparation of infant		:	
General care of infant	}		i
during and after procedure			ļ
Labelling of lines		İ	
Recordkeeping		ļ	
5. Removal of peripheral			
arterial line			
*		,	
Setting up			
General care of infant			
during and after procedure		Î	
Recordkeeping			
6. Arterial blood sampling	,		
Setting up			
Preparation of infant			ļ.
General care of infant]
during and after procedure			
• Labelling of specimens		ľ	
Recordkeeping			

	DEMONSTRATED	SUPERVISED	COMPETENT
7. Top-up transfusion			
Setting up			
Preparation of infant			
General care of infant during			
and after procedure			
Blood checking procedure			
Recordkeeping			
8. Long line insertion			
Setting up			
Preparation of infant			
Care of infant during and			
after procedure			
Recordkeeping	1		
Long line removal			
 Decontamination of trolley 			
9. Removal of long line			
Setting up			
Preparation of infant			
Care of infant during and			
after procedure			
 Recordkeeping 			
 Long line removal 		,	
Decontamination of trolley			
10. <u>Intubation</u>			
Setting up	·		
Preparation of infant			
• Care of infant during and			•
after procedure			•.
• Recordkeeping			
Decontamination trolley			
11. Extubation			
- Catting up			
Setting upPreparation for extubation		·	
Care of infant during and	•		
after procedure			
Recordkeeping			
12. <u>Umbilical arterial catherisation</u>			
Setting up			
Preparation of infant			
Care of infant during and			
after procedure			
Recordkeeping			
Decontamination of trolley			1
- Doontammation of troncy	1		

	DEMONSTRATED	SUPERVISED	COMPETENT
7. Top-up transfusion			
Setting up			
Preparation of infant			
General care of infant during			
and after procedure			
Blood checking procedure			
• Recordkeeping			
8. Long line insertion	•		
Cotting up			
Setting upPreparation of infant			
Care of infant during and			
after procedure *		; i	
Recordkeeping			
Long line removal			ļ
Decontamination of trolley			
9. Removal of long line			
			ľ
Setting up			
Preparation of infant			
Care of infant during and			ľ
after procedure			į
Recordkeeping		1	
Long line removal			
Decontamination of trolley]
10. <u>Intubation</u>			
•			1
Setting up			
 Preparation of infant 	•		
Care of infant during and			
after procedure			· .
Recordkeeping			
Decontamination trolley			
11. Extubation		·	
Setting up	•		
Preparation for extubation		`	
Care of infant during and			
after procedure			
Recordkeeping Umbilical arterial catherisation			
Setting up			
~ .			
Preparation of infant Compacting and desired and			
Care of infant during and		1	ĺ
after procedure			
Recordkeeping			
Decontamination of trolley			

·	DEMONSTRATED	SUPERVISED	COMPETENT
13. Removal of umbilical arterial	2 ZANOTHOTHINED	SOLEKAISED	COMPETENT
catheter			
Setting up			
 Preparation of infant 			
Care of infant during and			
after procedure			
Recordkeeping			
14. <u>Lumbar puncture</u>			<u> </u>
Setting up			
 Preparation of infant 			i
Care of infant during and			ł
after procedure			
Recordkeeping			
 Labelling of samples 			
Decontamination of trolley		1	
15. Septic Screen			
		•	
Setting up			1
 Preparation of infant 			
 Care of infant during and 			
after procedure			
Recordkeeping			
 Labelling of samples 			
16. Chest drain insertion			
	1		į
Setting up			
 Preparation of infant 			
 Care of infant during and 			
after procedure	·		-
 Recordkeeping 			
17. Removal of chest drain			
		ļ	-
Setting up			
Preparation of infant			İ
 Care of infant during and 		`. •	
after procedure			
Recordkeeping			
18. TPN administration			
		ľ	
Setting up			
Preparation of infant		-	
Care of infant during and			.
after procedure			
TPN checking procedure		į	
Recordkeeping		į į	

	DEMONSTRATED	SUPERVISED	COMPETENT
19. Phototherapy administration			
			-
 Preparation of infant 			·
 Care of infant during and 			
after procedure			
Recordkeeping			
20. IV administration			
,		٠.	
Setting up		-	
Calculation of drugs			
Checking procedures			
Recordkeeping			
Care of infant during and			
after procedure			
21. Administration of eye drops			
Setting up			
Checking procedure			
Care of infant during and			1
after procedure			
Recordkeeping	ļ	j	-
22. Exchange transfusion			
22. Exchange transfusion			
Setting up			
• Preparation of infant			
Care of infant during and	•		
after procedure			
Blood checking procedure			
Recordkeeping			
Decontamination of trolley			
		l_	

SPECIMEN COLLECTING

· · · · · · · · · · · · · · · · · · ·	DEMONSTRATED	SUPERVISED	COMPETENT
SBR			i i
FBR			
U&E			
TFT			
LFT			
PKU			
URINE FOR –			
O&S			
AMINO & ORGANIC ACIDS		٠,	
CLINITEST			
CLINISTIX			
WARD TEST URINE			
STOOL			
FOB .			
SECRETIONS FOR -	·		
O&S			
RSV			
BLOOD CULTURES			
BLOOD GAS			
BLOOD SUGAR			
BM			
CRP			
BONE PROFILE			
NETILLIN LEVELS			
CAFFEINE LEVELS			
PHENOBARB LEVELS			
COAG SCREENS			
SWABS -			
MRSA			1
OTHERS			

FEEDING

	DEMONSTRATED	SUPERVISED	COMPETENT
Preparation of infant for and		OCYDATABLE	COMPETENT
administration of -			
NG tube feed			
OG tube feed			
Bottle feed			
Breast feed			
Collection and storage of			
breast milk		<u> </u>	
Breast pump loan service			
Calculation of fluid volumes	` ` ` ` ` ` ` ` ` ` ` ` ` ` ` ` ` ` ` `	·	
Recording of feeds			
Milton preparation			· · · · · · · · · · · · · · · · · · ·
Addition of additives to feeds			
Preparation of special feeds			

DAILY PROCEDURES AND ROUTINES

	DEMONSTRATED	SUPERVISED	COMPETENT
Top and tail			
Baby bathing			
Skin care			****
Dressing			
Eye care (if required)			
Breastfeeding(see equipment			
section of breast pumps)]	
Cot/incubator cleanliness			
Developmental care awareness			
Weighing infants and			
recording same			
Accompanying infants to X-			
ray			
Accompanying infants for USS		,	
ventricles/kidneys			
Linen top-ups			
Laundry collection and			
washing			ĺ
Formula feed top-ups			
Stocking up nurseries			
Setting up mouth care trays			
Setting up eye care trays			
Checking trolleys daily -			
IV trolley			
Blood sampling trolley			ļ
Emergency trolley			a LLavyer
Checking resus bag + mask			

TRANSFER OF INFANTS

	DEMONSTRATED	SUPERVISED	COMPETENT
TRANSFER OF INFANTS			
		-	
PNW transfers			
Description of infant for			
Preparation of infant for transfer		`	-
Documentation			
Armbands			
Recordkeeping			
Other hospital transfers			;
•			
Preparation of infant for		<u> </u>	
transfer			-
• Preparation of parents for			
transfer			
Transfer documentation			
Ambulance arrangements			
Preparation of equipment			
for transfer ADMISSIONS			
ADMISSIONS			
Internal admissions			
Preparation for admission			
to —			
Incubator			
• Cot			
Documentation			
Recordkeeping			
External admissions			
Preparation for admission			
to			
• Incubator			
• Cot			
Screening procedures			
Documentation			
- Douthontarion			•

FOLLOW-UP CLINIC PARTICIPATION

- Weekly Neonatal review clinic Eye clinic Synajis clinic