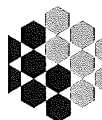


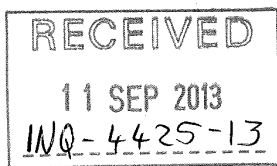
Departmental Solicitor's Office



Department of  
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Mr B McLoughlin  
Secretary to the Inquiry  
Arthur House  
41 Arthur Street  
BELFAST  
BT1 4GB

Your Ref: BMcL-0136-13  
Our Ref: LIT 0477/2008/CR

Date: 9<sup>th</sup> September 2013

Dear Mr McLoughlin

**HYPONATRAEMIA INQUIRY – DEPARTMENTAL AND ADDITIONAL  
GOVERNMENT SEGMENT**

I refer to the above matter and your request for further information in relation to Performance Management and Improvement Units. I would advise that I am instructed by my client as follows:

It is not possible to confirm when Performance Management (Eastern), Performance Management (Northern, Southern and Western) and Quality and Performance Improvement Units were created. It is thought that this was around 2000. Prior to the creation of these units, responsibility for these areas of work would have been undertaken by Performance Review and Secondary Care Directorate

Despite the similarity in names, the old Performance Review Branch had a difference range of responsibilities and a smaller performance review remit that its subsequent Performance Management (E) and Performance Management (NSW). It had responsibility for publishing the HSS Management Executive Plan, Ministerial Accountability reviews with the 4 Boards, the Charter for Patients and the development of the HPSS Complaints procedure. The roles of the new units are outlined below-

Performance Management Eastern –	Monitoring Eastern Boards and Trusts; Accountability Reviews; Progress Reviews; Trust Accountability; Recovery plans; Business Cases; General legislation, HSS Trusts Agencies (RMPA, CSA & BTS); Performance Management Eastern; HSS Council;
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Performance Management (N,S& W)

Monitoring Northern/Southern and  
Western Board and Trusts;  
Accountability Reviews;  
Progress Reviews;  
Trust Accountability;  
Recovery plans;  
Business Cases;  
General legislation, HSS Boards  
Agencies (RMPA, CSA & BTS);  
Performance Management (N,S&W)  
HSS Councils;

Quality Performance Improvement Unit

Performance Management Framework;  
Corporate Monitoring;  
Quality Agenda;  
Clinical & Social Care Governance;  
Complaints;  
Charter;

I have also attached a list detailing the Directors and Head of Units for the periods requested.  
(Annex A).

I hope you find this information useful.

Yours sincerely

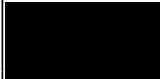
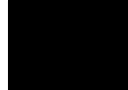




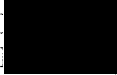



**CATHERINE RODGERS**


for The Solicitor

Direct Dial: [REDACTED]

ANNEX A

YEAR	DIRECTORATE	UNIT	DIRECTOR	HEAD OF UNIT
1995	NK	NK	NK	NK
1996	Performance Review & Secondary Care Directorate	Performance Review	Paul Simpson	Alan Gault
1997	Performance Review & Secondary Care Directorate	Performance Review	Paul Simpson	 Alan Gault
1998	Performance Review & Secondary Care Directorate	Performance Review Quality & Effectiveness	Brian Grzymek	Alan Gault 
1999	Planning & Performance Management Directorate	Strategy & Performance Review Provider Performance Monitoring 2 Provider	John McGrath	A Gault  

		Performance Monitoring 1 Quality & Effectiveness		
2000	NK	NK	NK	NK
2001(August)	Planning & Performance Management Directorate	Performance Management (E) Performance Management (N,S,W) Quality & Performance Improvement Unit	John McGrath	William Dukelow A Gault 
2002	Planning & Performance Management Directorate	Performance Management (E) Performance Management (N,S,W) Quality & Performance Improvement Unit	John McGrath	David Galloway  

2003	Planning & Performance Management Directorate	Performance Management (E)  Performance Management (N,S,W)  Quality & Performance Improvement Unit	Bryan Davis	David Galloway    Fergal Bradley
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