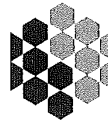


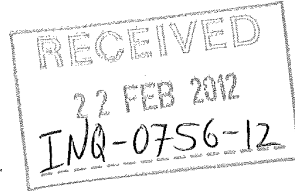
Departmental Solicitor's Office



Department of
**Finance and
Personnel**

www.dfpni.gov.uk

Ms Anne Dillon
Solicitor to the Inquiry into
Hyponatraemia Related Deaths
Arthur House
41 Arthur Street
BELFAST BT1 4GB



2nd Floor, Centre House
79 Chichester Street
Belfast BT1 4JE
Tel: [REDACTED]
Fax: [REDACTED]
DX464 NR Belfast1

Your Ref: AD/0286/12
Our Ref: LIT 477/08/B5/CR

Date: ^{HN} 16 February 2012

Dear Ms Dillon

RE: STRUCTURE OF DHSSPS

I refer to the above and your correspondence of 30 January 2012 enclosing charts constructed by the Inquiry Team.

I return herewith some documents collated by the Department that may assist the inquiry investigation into the structure of the Department of Health and Social Services and Public Safety.

1. Extract taken from HSM Health and Social Services Year Book 1996-1997.
2. Extract from Health Brief; a Guide to HPSS – April 1997.
3. Extract from Framework Document – Version September 2011.

If I can be of any further assistance please do not hesitate to contact me at the number below.

Yours sincerely

CR
C RODGERS
for The Solicitor
Direct Dial: [REDACTED]

Encs



DF1/12/86042/CR/ME

TAKEN FROM THE HASM
HEALTH AND SOCIAL SERVICES
YEARBOOK 1996-97

DEPARTMENT OF HEALTH AND SOCIAL SERVICES
NORTHERN IRELAND

Dundonald House, Upper Newtownards Road, Belfast NT4 3SF Te [REDACTED]

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Parliamentary Under Secretary of State: Malcolm Moss
Private Secretaries: Jonathan Bill, Patricia Johnston
Permanent Secretary: Allan Elliott
Chief Executive (HPSS Management Executive): John Hunter

Health and Personal Social Services Management Executive

Director of Performance Review and Secondary Care: P Simpson
Director of Financial Management: B McGahan
Director of Trust and Human Resources: J McGrath
Director of Information Systems: N G Williams
Director of Primary Care and Purchasing Development: Miss J Dixon
Director of Health Estates Agency: R H Browne
Director of Child and Community Care: P A Conliffe

Health and Personal Social Services Policy Group

Under Secretary: Dr J Harbison
Voluntary Activity Unit: J R Kearney
Strategy and Intelligence Group: B Beckett
Director of Audit: H Martin
Health and Social Policy Unit: D Baker
Policy Development and Review Unit: B Grzymek
Legislation Unit: G Gibson, C McDonnell

Medical and Allied Services

Chief Medical Officer: Dr H Campbell
Chief Nursing Officer: J Hill

Social Services Inspectorate

Chief Inspector: Dr K McCoy

Pharmaceutical Advice and Services

Chief Pharmaceutical Officer: N Morrow

Dental Services

Chief Dental Officer: W J Collins



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MANAGEMENT**

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SECTION 10

HEALTH AND SOCIAL SERVICES BOARDS

NORTHERN IRELAND

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THE IHSM HEALTH AND SOCIAL SERVICES YEAR BOOK

EASTERN HEALTH AND SOCIAL SERVICES BOARD

12-22 Linenhall Street, Belfast, Co Antrim BT2 8BS.

Tel: [redacted] Fax: [redacted]

Local population: 652 200

Revenue Budget 1995/96: £418 639 000

Chair: Mr J D Thompson

EXECUTIVE MEMBERS

- Chief Executive: Dr Paula Kilbane MB BCh MSc FFPHM
- Director of Public Health: Dr David Stewart MB BCH BAO MSc MFCM FFPHM
- Director of Finance: Angela Paisley MA MCA
- Director of Planning: Ann Lynch MSc MPhil
- Director of Social Services: John Richards B.Soc Sc (Hons) Dip Soc Wk CQSW

NON-EXECUTIVE MEMBERS

- Daniel Thompson MA DL
- Gemma Loughran MA BL
- Dan McGuinness MSc (Hons)
- John Morton FCA
- Professor Bob Stout MD DSc FRCP FRCP CE&D FRCP(I)

SENIOR MANAGEMENT

- Director of Nursing: Mary Waddell RGN RM RCNT DipN(A)
- Director of Dental Services: Will Maxwell BDS
- Director of Operations: Colm McConville, (Acting)
- Director of Pharmaceutical Services: Andree McCollum BSc MSc MPSNI
- Head of Corporate Services: Stephen Adams BSc MHSM

NORTHERN HEALTH AND SOCIAL SERVICES BOARD

County Hall, 182 Galgorm Road, Ballymena, Co Antrim BT42 1QB.

Tel: [redacted] Fax: [redacted]

Local population: 394 161

Revenue Budget 1995/96: £240 412

Chair: Mr R J Hanna CBE JP

General Manager:

EXECUTIVE MEMBERS

- General Manager: Douglas D Smyth OBE DipEd ACRC
- Director of Finance: Andrew Hamilton BA IPFA

NON-EXECUTIVE MEMBERS

- M Anthony O'Connor FRICS
- Nuala P O'Loan LLB
- Ailina V Smyth
- George B Owens FBIM MCIT MILDMD
- Thomas McKeown ACIB
- Ms M E Mays

SENIOR MANAGEMENT

- Director of Public Health: Dr John Watson BA MB BCh BAO LM DObsRCOG FFCM FFPHM
- Director of Quality Assurance & Nursing Services: Elizabeth McNair BA(SocSc) RGN SCM CertHealthEcon
- Director of Social Services: Nary B Wilmont CQSW
- Director of Planning and Information: J Stuart MacDonnell BSc
- Director (Special Projects): W Drew Boyd BA FCIS
- Director of Personnel: William Day BA(Hons) MBA
- Director of Pharmaceutical Services: Dr Denis J Morrison MSc PhD MPSNI
- Director of Dental Services: John Cullen BDB
- Consultants in Public Health Medicine: Dr Brian F Smyth MB MSc MRCP MFCM; Dr Frank Kee BSc(Hons) MB BCh BAO MSc
- MD MRCP MFPHM; Dr Fiona Kennedy MB BCh BAO MFPHM MRCPG DCH DRCOG MICGP
- Senior Assistant Director of Finance: Edwin McNeice FCA
- Assistant Director of Finance: William J Caves
- Assistant Director (Information and IT): Martin Sloan BSc MBA
- Assistant Director (Planning): Edmond McClean BA MSc
- Assistant Director (Contracts): Iain Deboys BA MSc
- Estate Services Officer: Alan Parkinson FRICS
- Area Public Relations Officer: Nataleen Surgenor
- Area Administrator: Mr J Courtney Crutchley BSc(Econ)
- Assistant Director of Nursing and Consumer Services: Elizabeth Early MBA RGN RM HV
- Assistant Director Child Care Services: Margaret Black

MAIN CONTRACTORS

United Hospitals Group HSS Trust; Homefirst Community HSS Trust; Causeway HSS Trust

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EXPENDITURE

43.3% acute 56.7% community

GENERAL PRACTITIONER SERVICES

Number of GP's contracted with: 227
 Number of practices this represents: 78
 Number of single handed practices: 14
 Number of fundholding practices: 19

SOUTHERN HEALTH AND SOCIAL SERVICES BOARD

20 Seagoe Industrial Estate, Portadown, Craigavon, Co Antrim BT63 5QD

Tel: [REDACTED] Fax: [REDACTED]

Local population: 293 700

Revenue Budget 1995/96: £239 000 000

Chair: Mr W S (Bill) Gillespie OBE DL JP

EXECUTIVE MEMBERS

Chief Executive: Brendan Cunningham BA DBA ACMA

Head of Health Strategy/Director of Public Affairs: Dr Anne-Marie Telford MD MRCP FFFPHM

Head of Resources & Contracting/Finance Director: Sean McKeever BSc(Econ) ACA

Head of Commissioning and Planning: Susan Reid BA(Hons) AHSM CertHB

Director of Social Services: Roy Blair DMS CQSW

NON-EXECUTIVE MEMBERS

Geraldine Donaghy

Philomena Hagan

Jenny Power

Mr Pat Quinn

John Brown

Don Ryan

SENIOR MANAGEMENT

Assistant Director of Human Resources: Roberta Curran IHSM

Administration Assistant Director of Human Resources: Jack Martin

Consultant in Dental Public Health: Heather Clarke MMSc DBS FFDRCSS1

Director of Pharmaceutical Services: Elizabeth Moffett MSc MPSNI

Chairman, Medical Advisory Committee: Dr Ron Galloway MA MB DAM FRCP

Chief Nurse Commissioner: Frank Rice MSc BA RGN RMN LHSM

Consultant in Public Health: Dr Diane Corrigan BA MPH MFP HM

Consultant Public Health Medicine: Dr Anna Gavin MB BCM BAO MSc Comm Med MFPHM

Consultant in Communicable Disease Control: Dr Vinod Towani MB BCh BAO MA MSc Comm Med MCGP MFCM MFPHM

(UK) MFPHM

Consultant Public Health Medicine: Dr Brid Farrell MB BCh BAO DObe RCPI DCH MRCP LMCC MSc Public Health ; Dr Sean Drysdale MSc LRCP MRCP MFPHM

Primary Care Medical Advisor: Dr Wel Gillan MB DRCOG

Assistant Director of Social Services: Lynn Peyton BSSc MSc CQSW; Jim McCall MSSc CCETSW; Bill Halliday BSSC DipSW

CASW

Public & Consumer Relations Officer: Russel McLernon

Assistant Director of Finance: Madelaine Coulter BA MSc FCA

Assistant Director of Contracting: Rosemary Mulatt BSc (Hons) MIH

Head of Internal and IT Services: Mr Chris Reid CACA

WESTERN HEALTH AND SOCIAL SERVICES BOARD

15 Gransha Park, Clooney Road, Londonderry BT47 1TG.

Tel: 01504 860086 Fax: 01504 860311

Local population: 269 854

Revenue Budget 1995/96: £162 900 000

Chair: R Toland JP

EXECUTIVE MEMBERS

General Manager: Thomas Frawley BA MHSM

Director of Public Health (Director of Health Care): Dr Bill McConnell MB BCh BAO MFCM MRCP(T), (Acting)

Director of Finance and Information: Stewart Cuddy BA IPFA

Director of Social Care: Professor Dominic Burke CQSW MBA

Director of Dental Health: Judi McGaffin BDS MDS

Chief Nurse Adviser: Alwyn Boardman RMN SRN DMS MBIM, (Acting)

Chief Social Work Adviser: Thomas Haverly MSc CSW DMS MBASW MBIM

Area Clinical Representatives:

Community: Dr E D M Deeney

Hospitals: Dr Albie Beirne MB FRCP MRCPG

NON-EXECUTIVE MEMBERS

A Jackson
W S Donaghey
Ms A Mark
P J Kelly
Ms M R Cooper

SENIOR MANAGEMENT

Director of Health Promotion and Chief Administrative Dental Officer: Michael Gormley BA MSc DipHI MHSM
Chief Internal Auditor: Steven Lindsay BSSc ACA
Assistant Director of Finance: Frances McLaughlin ACCA
Consultants in Public Health Medicine: Dr Colin Hamilton MB BCh BAO MFCM MRCGP DipCommMed DRCOG DCH; Dr Richard Smithson MB ChB MFCM
Service Planner (Social Care/Mentally Ill/Learning Disabilities): James Simpson BA MSc CQSW MBA
Service Planner (Childcare and Training): Brenda Johnston CQSW DMS MBAA
Principal Social Worker: Ethel Johnston CQSW CASW
GP Adviser: Dr Morris Brown MB BCh BAO FRCGP

BUREAU SERVICES

WESTCARE BUSINESS SERVICES

Line Villa, 12c Gransha Park, Londonderry BT47 1FJ. Tel: 01504 860616 Fax: 01504 860468
General Manager: Richard Middleton BA MA
Area Supplies Officer: John Evans
Director of Personnel Services: Fred Bailey
Assistant Directors of Finance: Joseph McDermott ACMA
Director of Financial Services: Colin McCauley BA ACCA MSc
Area Health Promotion Manager: Frances McReynolds BA Med DipHealthEd MHS, (Acting)
Chief Ambulance Officer: Desmond Armstrong
Contracts Monitoring Officer: Christopher Devlin MHCIMA
Director of Estate Management: Will Doran BScEng MIMB
Information Technology Manager: Colin Harrigan BSc MSc
Equal Opportunities Development Officer: Dorothy Malley BA DMS MBA
Management Development Manager: Nuala Sheerin MHSM DipHSM
Consultant in Occupational Health: Dr Clive Burgess
Principal Social Worker: Joan Ross
Area Library Manager: Frank O'Deorain
Unit Accountant: Joe Wilson

FOYLE COMMUNITY UNIT

Riverview House, Abercorn Road, Londonderry BT48 6SB. Tel: 01504 266111 Fax: 01504 260806
Unit General Manager: Elaine Way BA MHSM DipHSM
Unit Director of Finance: Peter McLaughlin ACCA
Unit Director of Social Care: Oonagh McElholm
Unit Director of Health Care: Phil Mahon SRN SCM HV
Unit Director of Business Services: Joe Lusby MBA
Unit Personnel Manager: Shirley Young BA IPM
GP Representative: Dr Martin McCloskey

HOSPITALS

Stradreagh Hospital, Gransha Park, Clooney Road, Londonderry BT47 1TS.
Tel: [REDACTED] B107—Psychiatric, Mental Illness
B114—long stay

Waterside Hospital, Gransha Park, Clooney Road, Londonderry BT47 1TG.
Tel: [REDACTED] B170—psychiatric, mental illness

Gransha Hospital, Clooney Road, Londonderry BT47 1TF.
Tel: [REDACTED]

HEALTH CENTRES

Claudy Health Centre, 38A Irwin Crescent, Claudy, Co Londonderry BT47 4AB.
Tel: [REDACTED]

Dungiven Health Centre, 1 Chapel Road, Dungiven, Co Londonderry.
Tel: [REDACTED]

Eglinton Health Centre, 29 Main Street, Eglinton, Co Londonderry BT47 3AB.
Tel: [REDACTED]

Gt James Street Health Centre, 51 Gt James Street, Londonderry BT48 7DF.
Tel: [REDACTED]

Limavady Health Centre, Scroggy Road, Limavady, Co Londonderry.
Tel: [REDACTED]

Shantallow Health Centre, Racecourse Road, Londonderry BT48 8NF.
Tel: [REDACTED]

Strabane Health Centre, Upper Main Street, Strabane, Co Tyrone BT82 8AR.
Tel: [REDACTED]

Waterside Health Centre, Glendermott Road, Londonderry BT47 1BH.
Tel: [REDACTED]

MENTAL HANDICAP FACILITIES

Glenaside Adult Training Centre, 45a Derry Road, Strabane, Co Tyrone. **B50**
Tel: [REDACTED]

Maybrook Adult Training Centre, Belmont Road, Londonderry. **B120**
Tel: [REDACTED]

Benbradagh Resource Centre, Scroggy Road, Limavady, Co Londonderry. **B50**
Tel: [REDACTED]

Industrial Therapy Unit, Stradreagh Hospital, Londonderry. **B70**
Tel: [REDACTED]

RESIDENTIAL FACILITIES

572-576 Carnhill, Psychiatric Hospital, Londonderry. **B15**
Tel: [REDACTED]

RESOURCE CENTRES/WORK THERAPY UNITS

Melrose Unit, Rosstowney House, Glendermott Road, Londonderry. **B40**
Tel: [REDACTED]

COMMUNITY MENTAL HEALTH TEAMS

Limavady Community Health Team, Arden Centre, Scroggy Road, Limavady, Co Londonderry.
Tel: [REDACTED]

Cityside Community Mental Health Team, 22 Crawford Square, Londonderry.
Tel: [REDACTED]

Child and Family Team, Old Railway Station, Duke Street, Waterside, Londonderry.
Tel: [REDACTED]

Waterside Community Mental Health Team, Rosstowney House, Glendermott Road, Londonderry.
Tel: [REDACTED]

Community Alcohol Team, Old Railway Station, Duke Street, Londonderry.
Tel: [REDACTED]

Community Mental Health Team for the Elderly, Gransha Hospital, Clooney Road, Londonderry, Co Londonderry.
Tel: [REDACTED]

Strabane Community Mental Health Team, c/o Greenfield Residential Home, Melmount Road, Strabane, Co Tyrone.
Tel: [REDACTED]

Shantallow Community Mental Health Team, Slievemore House, 2 Village Lane, Glengallagh Road, Londonderry.
Tel: [REDACTED]

ALTNAGELVIN GROUP OF HOSPITALS

Altnagelvin Area Hospital, Glenshane Road, Londonderry BT47 1SB. Tel: 01504 45171 Fax: 01504 311020.

General Manager: Stella Burnside RGN RMN PPhil MHSM

Medical Director: Dr Frank O'Connor MD FRCP

Nursing Director: Rosemary Ryan RGN RSCN RM DIP HSSA

Finance Director: Niall Smyth ACIMA

Business Services Director: Raymond McCartney BSc

HOSPITALS

Altnagelvin Area Hospital(T), Glenshane Road, Londonderry BT47 1SB. **B479—Acute**
Tel: [REDACTED]

Spruce House, 10 Gransha Park, Clooney Road, Londonderry BT47 1TS. **B18—Long Stay**
Tel: [REDACTED]

SPERRIN LAKELAND MANAGEMENT UNIT

15 Elliott Place, Enniskillen, Co Fermanagh BT47 7HQ. Tel: 01365 326556

General Manager: Hugh Mills BSc(Econ) MSc(Policy Analysis)

Business Services Manager: Gerry McLaughlin MIPM

Director of Hospital Services: Hugh McCaughey BA

Director of Community Care: David Bolton BA CQSW DMS

Senior Nursing Adviser/Director of Quality Assurance: Ronnie Barton RMN RGN

Medical Services Manager (Omagh): Dr Kathleen Cassidy DMRD FRCP

Medical Services Manager (Fermanagh): Dr Mahen Varma PhD MRCP FRCP

Unit Director of Finance: Michael McCrossan

Director of Finance: Brendan Colgan, (Acting)

HOSPITALS

Tyrone County Hospital (T), Omagh, Co Tyrone BT79 0AP. **B217—Acute**
Tel: [REDACTED]

Omagh General Hospital, Omagh, Co Tyrone BT79 0AP. **B48—Long Stay**
Tel: [REDACTED]

Erne Hospital (T), Cornagrade Road, Enniskillen, Co Fermanagh BT74 6AY. Tel: [REDACTED]	B283—Mainly acute
Tyrone County Day Hospital, Omagh, County Tyrone BT79 0AP. Tel: [REDACTED]	B12
Tyrone and Fermanagh Hospital, Omagh, Co Tyrone BT79 0NS. Tel: [REDACTED]	B309—Mental Illness, Psychi- atric

HEALTH CENTRES/CLINICS

Omagh Health Centre, Mountjoy Road, Omagh, Co Tyrone.
Tel: [REDACTED]

Carrickmore Health Centre, Termon Road, Carrickmore, Co Tyrone.
Tel: [REDACTED]

Erne Health Centre, Erne Hospital, Enniskillen, Co Fermanagh.
Tel: [REDACTED]

Rathmore Clinic, Belleek, Co Fermanagh.
Tel: [REDACTED]

Lisnaskea Health Centre, Drumhaw, Lisnaskea, Co Fermanagh.
Tel: [REDACTED]

Health Centre, Irvinestown, Co Fermanagh.
Tel: [REDACTED]

CENTRES FOR THE MENTALLY HANDICAPPED

Killadeas Adult Training Centre, Irvinestown, Co Fermanagh. Tel: [REDACTED]	B100
Omagh Social Education Centre, Dervemey Road, Cranny, Omagh, Co Tyrone. Tel: [REDACTED]	B90

RESIDENTIAL FACILITIES

Ferone Drive, Omagh, County Tyrone. Tel: [REDACTED]	B12
Strathroy Hostels, 12 Dunbreen Close, Omagh, Co Tyrone. Tel: [REDACTED]	B14
Clare House, 51 Chanterhill Road, Enniskillen, Co Fermanagh. Tel: [REDACTED]	B17

RESOURCE CENTRES/WORK THERAPY UNITS

Wood-n-Things, Omagh Business Complex, Gortrush Industrial Estate, Derry Road, Omagh, County Tyrone.
Tel: [REDACTED]

Industrial Therapy Unit, Lisnamallard, Omagh, County Tyrone.
Tel: [REDACTED]

COMMUNITY MENTAL HEALTH TEAMS

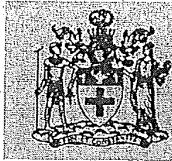
Fermanagh Community Health Team, Belmore, 19 Darling Street, Enniskillen, Co Fermanagh.
Tel: [REDACTED]

Tyrone Community Mental Health Team, Lissan House, 41 Dublin Road, Omagh, Co Tyrone.
Tel: [REDACTED]

WESTERN AREA COLLEGE OF NURSING

Multi-Disciplinary Education Centre, Altmagelvin Area Hospital, Londonderry BT47 1SB. Tel: [REDACTED]
Director of Nurse Education: Professor P T Darcy RMN RGN RNT DipN CertEd MSc

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SECTION 17

**NHS TRUSTS –
NORTHERN IRELAND**

17

THE IHSM HEALTH AND SOCIAL SERVICES YEAR BOOK

NHS TRUSTS – NORTHERN IRELAND

Altnagelvin Hospitals Health and Social Services Trust
Armagh and Dungannon Health and Social Services Trust
Belfast City Hospital Health and Social Services Trust
Causeway Health and Social Services Trust
Craigavon and Banbridge Community Health and Social Services Trust
Craigavon Area Hospital Group Health and Social Services Trust
Down Lisburn Health and Social Services Trust
Foyle Health and Social Services Trust
Green Park Health and Social Services Healthcare Trust
Homefirst Community Provider Units
Mater Infirmorum Hospital Health and Social Services Trust
Newry and Mourne Health and Social Services Trust
~~North and West Belfast Health and Social Services Trust~~
North Downs and Ards Community Health and Social Services Trust
Northern Health and Social Services Board Provider Units
Northern Ireland Ambulance Service Health and Social Services Trust
Royal Group of Hospitals and Dental Hospitals Health and Social Services Trust
South and East Belfast Health and Social Services Trust
Ulster, North Down and Ards Hospitals Health and Social Services Trust
United Hospitals Health and Social Services Trust
Western Health and Social Services Board Provider Units

ALTNAGELVIN HOSPITALS HEALTH AND SOCIAL SERVICES TRUST

Altnagelvin Area Hospital, Glenshane Road, Londonderry BT47 1SB.

Tel: [REDACTED] Fax: [REDACTED]

Date established: 1 April 1996
Trust type: Acute

Region: Northern Ireland
Total income/budget: £45,000,000

Chair: Denis Desmond CBE DL

EXECUTIVE DIRECTORS

Chief Executive: Stella Burnside
Medical Director: Dr Frank O'Connor
Director of Nursing: Rosemary Ryan
Director of Business Management: Raymond McCartney
Director of Finance: Niall Smyth

NON-EXECUTIVE DIRECTORS

Marlene Jefferson
Geraldine Keegan
Elizabeth McCaffrey
Colm Henry
Neville Orr

SENIOR MANAGEMENT GROUP

Clinical Director (Clinical Support Services): Dr Greg Furness
Business Manager (Clinical Support Services): Ursula Clifford
Clinical Director (General Medicine): Dr Gerrard Daly
Business Manager (General Medicine): Irene Duddy
Clinical Director (General Surgery): Paul Bateson
Business Manager (General Surgery): Deirdre McReynolds
Clinical Director (Obstetrics & Gynaecology): Dr Murray Quinn
Business Manager (Obstetrics & Gynaecology): Margaret Doherty
Clinical Director (Special Surgery): Richard Wray
Business Manager (Special Surgery): Joan Hutchinson
Clinical Director (Pathology): Dr Dermott Hughes
Business Manager (Pathology): Anthony Crilly
Clinical Director (Medical Imaging): Dr Brendan Devlin
Business Manager (Medical Imaging): Ivan Craig
Pharmaceutical Director: Sally O'Kane
Director of Clinical Services: Tom Melaugh
Contractor Services Manager: David Hill
Estates Manager: Brian Moran

MAIN CONTRACTORS

15 GP Fundholders; Western HSSB; Northern HSSB; Southern HSSB

TRUST FACILITIES

NHS Hospitals with In-Patient Facilities

Altnagelvin Day Hospital, Glenshane Road, Londonderry BT47 1SB.
Tel: [REDACTED]

B47i—general surgery, general medicine, orthopaedics and trauma, ophthalmology, ENT, obstetrics and gynaecology, dermatology, paediatrics, dental surgery, geriatric medicine.



Spruce House, 10 Gransha Park, Clooney Road, Londonderry BT47 1TS.
Tel: 01504 860261

B18—care of the young chronic sick

ARMAGH AND DUNGANNON HEALTH AND SOCIAL SERVICES TRUST

Gosford Place, The Mall, Armagh BT61 9AR.

Tel: [REDACTED] Fax: [REDACTED]

Region: Northern Ireland
Date established: 5 September 1995

Chair: James Shaw

COMMENTS

No further information available at the time of going to press.

BELFAST CITY HOSPITAL HEALTH AND SOCIAL SERVICES TRUST

51 Lisburn Road, Belfast, Antrim BT9 7AB.
Tel: [REDACTED] Fax: [REDACTED]

Former name: Belfast City Hospitals Unit, Eastern HSSB

Date established: 1 April 1993

Trust type: All District

Region: Northern Ireland

Chair: Henry Moore TD FIB

EXECUTIVE DIRECTORS

Chief Executive: Mr J Q Coey

Clinical Director (Clinical Support Services): Dr J Riddell; Mr R A J Spence

Director of Nursing: Ms A McCabe

Director of Finance: Mr J Richards

Director of Personnel: Mr M C Barkley

Director of Operational Support Services: Mr A Brown

Pharmaceutical Director: Mr P Mulgrew

NON-EXECUTIVE DIRECTORS

Mr D Carty

Mr H E Ennis

Mr T W Mulryne

Ms P Jaffa

Professor R G Shanks

SENIOR MANAGEMENT GROUP

Clinical Director (Special Surgery): Mr R Curry

Business Manager (Special Surgery): Ms M Annett

Nurse Manager (Special Surgery): Ms E Williams

Clinical Director (Radiology): Dr J Lawson

Business Manager (Radiology): Mr R Herbert

Clinical Director (Anaesthetics, Theatres & ITU): Dr N Kenny

Business Manager (Anaesthetics, Theatres & ITU): Ms H Lamb

Nurse Manager (Anaesthetics, Theatres & ITU): Ms B O'Neill

Clinical Director (Obstetrics & Gynaecology): Mr K Houston

Business Manager (Obstetrics & Gynaecology): Mr F Young

Nurse Manager (Obstetrics & Gynaecology): Ms E Foster

Clinical Director (Acute Medicine & Community Linked Medicine): Dr R Lowry

Directorate Manager (Acute Medicine & Community Linked Medicine): Mr L Hanna

Clinical Director (Acute Medicine & Community Linked Medicine): Mr T Russell

Clinical Director (Laboratory Medicine): Professor N C Nevin

Directorate Manager (Laboratory Medicine): Mr F Young

Clinical Director (Medical Education & Research): Dr J R Hayes

Clinical Director (Nephrology): Dr J Douglas

Directorate Manager (Nephrology): Mr L Hanna

Nurse Manager (Nephrology): Ms M McKinney

Clinical Director (Specialist Medicine): Dr P Morton

Directorate Manager (Specialist Medicine): Mr L Hanna

Nurse Manager (Specialist Medicine): Ms A McCabe

Clinical Director (Out-patient): Dr T C M Morris

Directorate Manager (Out-patient): Dr B Armstrong

Nurse Manager (Out-patient): Sister P Soetens

Medical Records Manager: Ms M Quinn

Administration Manager (Complaints Management): Ms S Young

Estates Manager: Mr M Leahy

Service Quality Co-ordinator (Quality Assurance): Ms M Shaw

Sterile Services Manager: Ms M Fitzpatrick

CAUSEWAY HEALTH AND SOCIAL SERVICES TRUST

8E Coleraine Road, Ballymoney BT53 6BP.

Tel: [REDACTED] Fax: [REDACTED]

Region: Northern Ireland

Date established: 1 April 1995

Chair: Margaret Marilyn Craig

COMMENTS

No further information available at the time of going to press.

CRAIGAVON AND BANBRIDGE COMMUNITY HEALTH AND SOCIAL SERVICES TRUST

10 Moyallan Road, Gifford, County Down BT63 5JY.

Tel: [REDACTED] Fax: [REDACTED]

Former name: Craigavon and Banbridge Community Unit of Management

Region: Northern Ireland

Date established: 1 April 1994

Total income/budget: £27,000,000

Trust type: Community

Chair: David Cook

EXECUTIVE DIRECTORS

Chief Executive: Denis Preston

Director of Child and Family Care: Louis Boyle

Director of Elderly and Primary Care: Roisin Burns

Director of Finance: Ronnie Crozier

Medical Director: Dr Ron Galloway

NON-EXECUTIVE DIRECTORS

John Fairleigh

Róisín McDonough

Cyril McElhinney

Michael Morrow

SENIOR MANAGEMENT GROUP

Director of Business Management: Mr Colm Donaghy

Business Manager: Louise Skelley

Director of Human Resources: Kieran Donaghy

MAIN CONTRACTORS

1 GP Fundholder, Southern HSSB

TRUST FACILITIES

NHS Hospitals with In-Patient Facilities

Craigavon Psychiatric Unit, 68 Lurgan Road, Portadown, Co Armagh BT63 5QQ.

B80—mental health, undergraduate medical training

Tel: [REDACTED]

Day Hospitals and Day Surgery Units

Craigavon Psychiatric Unit (Day Hospital), 68 Lurgan Road, Portadown, Co Armagh BT63 5QQ.

Tel: [REDACTED]

Health Centres, Clinics and Community Homes and Services

Ashford Day Centre, 15 Banbridge Road, Dromore, Co Down BT25 1NB.

Tel: [REDACTED]

Banbridge Health & Social Services Centre, Scarva Street, Banbridge, County Down BT32 3AD. Primary Care Services

Tel: [REDACTED]

Brownlow Health & Social Services Centre, 1 Legahory Centre, Legahory, Craigavon BT65 5BE. Primary Care Services

Tel: [REDACTED]

Dromore Clinic, 18 Banbridge Road, Dromore, County Down BT25 1NB.

Primary Care Services

Tel: [REDACTED]

Gifford Health Centre, Castievew, Gifford, County Down BT63 6JS.

Primary Care Services

Tel: [REDACTED]

Lurgan Health & Social Services Centre, 100 Sloan Street, Lurgan, BT66 8NT.

Primary Care Services

Tel: [REDACTED]

Portadown Health & Social Services Centre, Tavanagh Avenue, Portadown BT62 3BU.

Primary Care Services

Tel: [REDACTED]

Other Services Provided

Banbridge Social Education Centre, Meeting House Road, Banbridge, Co Down BT32 3ER.

Day care: learning disabilities

Tel: [REDACTED]

Bannvale Social Education Centre, 10 Moyallan Road, Gifford, County Down BT63 5JX.

Day care: learning disabilities

Tel: [REDACTED]

The Beeches, Russell Drive, Lurgan BT66 8HD.

Residential: mental health

Tel: [REDACTED]

Bocombra Children's Centre, 2 Old Lurgan Road, Portadown BT63 5SG.

Assessment and residential child care unit

Tel: [REDACTED]

Cherrygrove, 14 Old Portadown Road, Lurgan BT66 8RH.

Residential: child care

Tel: [REDACTED]

Copperfields, Meeting House Road, Banbridge, County Down BT32 3ER.

Day care: physical disability and mental health

Tel: [REDACTED]

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Crozier House Meeting House Road, Banbridge, County Down BT32 3ER. Tel: [REDACTED]	Residential: care of older persons
Dollingstown Social Centre, Alfred Terrace, Dollingstown, Lurgan, County Armagh BT66 7JX. Tel: [REDACTED]	Social centre; care of older persons
Eden Social Education Centre, 293 Bridge Street, Portadown BT63 5BJ. Tel: [REDACTED]	Day care: learning disabilities
Edenderry House, 18 Gilford Road, Portadown BT63 5ED. Tel: [REDACTED]	Residential: care of older persons
Edenvale, 16/18 Windsor Avenue, Lurgan BT67 9BG. Tel: [REDACTED]	Residential: learning disabilities
Edenvilla, 6 Edenderry Road, Banbridge, County Down BT32 3AF. Tel: [REDACTED]	Residential; child care
Hoophill Day Centre, Connolly Place, Trasna Way, Lurgan. Tel: [REDACTED]	Day care: elderly mental health
Hoophill House, Connolly Place, Trasna Way, Lurgan. Tel: [REDACTED]	Residential: elderly mental health
Manor Centre, Manor Drive, Lurgan BT66 8QD. Tel: [REDACTED]	Day care: physical disability and mental health
Meadows Day Centre, 293 Bridge Street, Portadown BT63 5BJ. Tel: [REDACTED]	Day care: elderly mental health
Moylinn House, Legahory Green, Brownlow, Craigavon BT65 5BE. Tel: [REDACTED]	Residential: care of older persons
Riverside, 10 Moyvally Road, Gilford, County Down BT63 5JX. Tel: [REDACTED]	Residential: learning disabilities
Russell Drive Day Centre, Russell Drive, Lurgan BT66 8HD. Tel: [REDACTED]	Day care: mental health
Skeagh House, 15 Banbridge Road, Dromore, Co Down BT25 1NB. Tel: [REDACTED]	Residential: care of older persons
Windsor Gate Lodge, Windsor Avenue, Lurgan. Tel: [REDACTED]	Residential: learning disabilities

CRAIGAVON AREA HOSPITAL GROUP HEALTH AND SOCIAL SERVICES TRUST

68 Lurgan Road, Portadown, Craigavon BT63 5QQ.

Tel: [REDACTED] Fax: [REDACTED]

Former name: Craigavon Area Hospital Group, Southern HSSB

Region: Northern Ireland

Date established: 1 April 1993

Total income/budget: £42,000,000

Trust type: Acute

Chair: Noel Stewart OBE FCA

EXECUTIVE DIRECTORS

Chief Executive: John Templeton BSc MScSci DMS MHSM

Medical Director: John O'Neill FRCS

Director of Planning: David Herron BA DipManStudies

Director of Finance: Lyndsay Stead FCMA AIMCH

Director of Human Resources: Myrtle Richardson BA MSc MIPM

Director of Patient Care: Elizabeth Joseph SRN SEM

NON-EXECUTIVE DIRECTORS

Eimear Cullen

Archie McKelvey

Cecilia Woods

Kevin Flynn

Betty McClurg

SENIOR MANAGEMENT GROUP

Clinical Director (General Surgery): Mr Mulligan

Nurse Manager (General Surgery): Ms O'Donnell

Clinical Director (General Medicine): Dr Balnave

Nurse Manager (General Medicine): Ms O'Rourke

Clinical Director (Obstetrics & Gynaecology): Mr Lowry

Nurse Manager (Obstetrics & Gynaecology): Ms McConville; Ms Hynds

Clinical Director (Radiology): Dr Hall

Clinical Director (Pathology): Dr Nelson

Clinical Director (Anaesthetics, Theatres & ITU): Dr Marsh

Nurse Manager (Anaesthetics, Theatres & ITU): Ms Clarke

Manager of Contracting: Sonja Jenkinson

Estates Manager: Peter Legge

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Manager of Hotel Services: Alyson Smith
Manager of Planning: Martin Kelly
Director of Patient Services: Betty Joseph
Personnel/Human Resources Manager: Helen Walker
Pharmaceutical Director: E Moffett
Director of Operational Support Services: Mr S Gardiner
Training/Education Manager: Elaine O'Brien

MAIN CONTRACTORS

5 GP Fundholders; Eastern HSSB; Northern HSSB; Southern HSSB

TRUST FACILITIES

NHS Hospitals with In-Patient Facilities

Banbridge Hospital, Commercial Road, Banbridge, Co Down.

Tel: [REDACTED]

Craigavon Area Hospital, 68 Lurgan Road, Portadown, Co Armagh BT63 5QQ.

Tel: [REDACTED]

Fax: [REDACTED]

Lurgan Hospital, Sloan Street, Lurgan, Co Armagh BT66 8NX.

Tel: [REDACTED]

Fax: [REDACTED]

B71—general medicine, general surgery, ENT, gynaecology, care of the elderly, postgraduate medical training.

B359—general medicine, general surgery, postgraduate medical training, cardiology, rheumatology, paediatrics, A&E, obstetrics & gynaecology, ENT, urology, care of the elderly, undergraduate medical training.

B159—care of the elderly, postgraduate medical training.

Day Hospitals and Day Surgery Units

Lurgan Hospital (Day Hospital), Sloan Street, Lurgan, Co Armagh BT66 8NX.

Tel: [REDACTED]

Fax: [REDACTED]

Craigavon Area Hospital (Day Surgery Unit), 68 Lurgan Road, Portadown, Co Armagh BT66 5QQ.

Tel: [REDACTED]

Fax: [REDACTED]

DOWN LISBURN HEALTH AND SOCIAL SERVICES TRUST

Lisburn Health Centre, 25 Lisburn Street, Lisburn, Antrim BT28 1LU.

Tel: [REDACTED]

Fax: [REDACTED]

Former name: Down and Lisburn Unit, Eastern HSSB

Date established: 1 April 1994

Trust type: Acute & Community

Chair: Gillian Shaw

Region: Northern Ireland

Total income/budget: £73,792,000

EXECUTIVE DIRECTORS

Chief Executive: Dr Collin Patton

Trust Secretary: Paul McBrearty

Director of Nursing: Irene Younge

Medical Director: Bill Sproule

Director of Finance: Paul Simpson

Director of Social Work: John Compton

NON-EXECUTIVE DIRECTORS

Albert Baird

Anne Colgan

Alice Linehan

Denise Fitzsimons

Mark Ennis

SENIOR MANAGEMENT GROUP

Director of Acute Services: Irene Younge

Operations Manager (Acute Services): James Livingstone

Director of Nursing: Jennifer Costley

Clinical Director (Adult Mental Health): John Simpson

Business Manager (Adult Mental Health): Karen McIlveen

Nurse Manager (Adult Mental Health): Arthur Diel; Dessie Bannon

Clinical Director (Community Services): Brian Dorman

Business Manager (Community Services): Maura Devlin

Nurse Manager (Community Services): Helen Kinkead

Principal Social Worker: Alan Chard

Manager (Care of the Elderly): Kate Thompson



Manager (Family & Child Care): Colin McKay
 Director of Performance Management: John Compton
 Director of Planning: John Compton
 Director of Estates Management: John Smiley
 Director of Administration: Paul McBrearty
 Pharmaceutical Manager: Andrew Rainey
 Director of Quality Assurance: Sean O'Rourke
 Director of Supplies Purchasing: Bob McDowell
 Director of Human Resources: Alan Best
 Transport Manager: Maggie Hobson

MAIN CONTRACTORS

13 GP Fundholders; Eastern HSSB; Southern HSSB; Northern HSSB

TRUST FACILITIES

NHS Hospitals with In-Patient Facilities

Downe Hospital, Pound Lane, Downpatrick, Co Down BT30 6HY.

Tel: [REDACTED]
 Fax: [REDACTED]

B144—A & E, undergraduate medical training, postgraduate medical training, general medicine, general surgery, obstetrics, gynaecology, geriatric medicine

Lagan Valley Hospital, 39 Hillsborough Road, Lisburn, Co Antrim BT28 1JP.

Tel: [REDACTED]
 Fax: [REDACTED]

B271—general medicine, general surgery, obstetrics, gynaecology, geriatric medicine, psychiatry, psychogeriatric

Downshire Hospital, Ardglass Road, Downpatrick, Co Down BT30 6RA.

Tel: [REDACTED]
 Fax: [REDACTED]

B320—psychiatric, undergraduate medical training, postgraduate medical training

Thompson House Hospital, 19/21 Magheralave Road, Lisburn, Co Antrim BT28 3BJ.

Tel: [REDACTED]
 Fax: [REDACTED]

B52—rehabilitation, young chronic sick

Day Hospitals and Day Surgery Units

Lagans Valley Hospital Day Surgery Unit, Hillsborough Road, Lisburn, Antrim BT28 1LP.

Tel: [REDACTED]
 Fax: [REDACTED]

Downe Hospital Day Surgery Department, Pound Lane, Downpatrick, Down BT30 6HY.

Tel: [REDACTED]
 Fax: [REDACTED]

Health Centres, Clinics and Community Homes and Services

Ballynahinch Health Centre, 45-47 Main Street, Ballynahinch, Down BT24 8ND.

Tel: [REDACTED]
 Fax: [REDACTED]

Downpatrick Health Centre, 14 Pound Lane, Downpatrick, Co Down BT30 6HY.

Tel: [REDACTED]
 Fax: [REDACTED]

Dunmurray Health Clinic, 19-21 Upper Dunmurray Lane, Belfast BT17 0AA.

Tel: [REDACTED]
 Fax: [REDACTED]

Newcastle Health Clinic, 20-22 Park Avenue, Newcastle, Co Down BT33 0DY.

Tel: [REDACTED]
 Fax: [REDACTED]

Lisburn Health Centre, Community Mental Health Team, Linehall Street, Lisburn, Co Antrim BT28 1LU.

Tel: [REDACTED]
 Fax: [REDACTED]

Hillsborough Health Centre, 29 Ballynahinch Street, Hillsborough, Co Down BT26 0AW.

Tel: [REDACTED]
 Fax: [REDACTED]

Drumlough House, 13-19 Moira Road, Lisburn, Antrim BT28 1RB.

Tel: [REDACTED]
 Fax: [REDACTED]

Residential care for elderly, dementia, day care, respite care

Laurel Hill House, Ballymacash Road, Lisburn, Antrim BT28 2DS.

Tel: [REDACTED]
 Fax: [REDACTED]

Residential care for elderly, dementia care, day care, respite care

St John's House, Pound Lane, Downpatrick, Down BT30 6HY.

Tel: [REDACTED]
 Fax: [REDACTED]

B35—residential care for elderly, dementia care, day care, respite care

Seymour House, 1 Laurel Way, Dunmurry, Belfast, Antrim BT17 9PR.

Tel: [REDACTED]
 Fax: [REDACTED]

B52—residential care for elderly, dementia care, day care, respite care

Lindsay House, Laurel Way, Dunmurry, Belfast BT17 9PN.

Tel: [REDACTED]
 Fax: [REDACTED]

B9—respite care for children with severe challenging behaviours

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Ardview House, The Ward, Ardglass, Down BT30 7UP.
Tel: [REDACTED]

Grove House, Antrim Road, Ballynahinch, Down BT24 8AN.
Tel: [REDACTED]

B40—residential care for elderly, dementia care, day care, respite care.

B32—residential care for elderly, dementia care, day care, respite care for children with severe challenging behaviours

Other Services Provided

Antrim Street Day Centre, 54/56 Antrim Street, Lisburn, Antrim BT28 1AU.
Tel: [REDACTED]

Market Street Disability Centre, 81 Market Street, Downpatrick, Down BT30 6LZ.
Tel: [REDACTED]

Glenmore House Children's Home, 1a Glenmore Park, Lisburn, Antrim BT27 4RT.
Tel: [REDACTED]

Community Mental Health Team, Found Lane, Downpatrick, Down BT30 6HY.
Tel: [REDACTED]

Community Disability Services (Adult) Disability Resource Centre, Downshire Hospital, Downpatrick, Down NT30 6RA.
Tel: [REDACTED]

Mount Pleasant Hospital Hastings, Frederick Road, Ore, Hastings, East Sussex TN35 5AA.
Tel: [REDACTED]

B42—learning disabilities

Mountview Assessment & Resource Centre, Flying Horse Road, Downpatrick, Co Down BT30 6QW.
Tel: [REDACTED]

Vianstown Park Hostel, 11-14 Vianstown Park, Downpatrick, Co Down BT30 6DH.
Tel: [REDACTED]

Ballymacoss Hostel, 4-14 Mourneview Park, Lisburn BT28 2QW.
Tel: [REDACTED]

Derriaghay Day Care Centre, The Cutts, Derriaghay, Dunmurry BT17 9HN.
Tel: [REDACTED]

Inch/Meadowlands Complex Downshire Hospital, Ardglass Road, Downpatrick, Down BT30 6RA.
Tel: [REDACTED]

Colinbrook Resource Centre, 4 Colinbrook Green, Dunmurry, Belfast BT17 0PJ.
Tel: [REDACTED]

Glenwood Home, 1 Glenwood Green, Dunmurry, Belfast BT17 0QQ.
Tel: [REDACTED]

Hillhall Home, 11 Hillhall Gardens, Lisburn, Co Antrim BT27 5DD.
Tel: [REDACTED]

Community Disability Services (Adult) Thompson House Hospital, Magheralave Road, Lisburn, Antrim BT28.
Tel: [REDACTED]

Community Disability Services (Children), 81 Market Street, Downpatrick, Down BT30 6RA.
Tel: [REDACTED]

Community Disability Services (Children), 70 Hillsborough Road, Lisburn, Antrim BT28.
Tel: [REDACTED]

Appletree House, 100 Bridge Street, Downpatrick, Down BT30 6HE.
Tel: [REDACTED]

Colinbrook Resource Centre, Pembroke Loop Road, Polegrass, Belfast BT17 0PJ.
Tel: [REDACTED]

Knockmashina Family Centre, 17 Knockmashina Road, Downpatrick, Down BT30 6RN.
Tel: [REDACTED]

Community Mental Health Team Lisburn Health Centre, Linchall Street, Lisburn, Antrim BT28 1LU.
Tel: [REDACTED] Fax: [REDACTED]

FOYLE HEALTH AND SOCIAL SERVICES TRUST

Riverview House, Abercorn Road, Londonderry BT48 6SA.
Tel: [REDACTED] Fax: [REDACTED]

Region: Northern Ireland

Date established: 9 November 1995

Chair: Anthony Jackson

COMMENTS

No further information available at the time of going to press.



GREEN PARK HEALTH AND SOCIAL SERVICES HEALTHCARE TRUST

McKinney House, Musgrave Park Hospital, Stockman's Lane, Belfast, Antrim BT9 7JB.
Tel: [REDACTED] Fax: [REDACTED]

Former name: Green Park Unit, Eastern HSSB
Date established: 1 April 1994
Trust type: Acute

Region: Northern Ireland
Total income/budget: £45,000,000

Chair: Norman Shaw CBE

EXECUTIVE DIRECTORS

Chief Executive: Hilary Boyd
Director of Operational Support Services: Colin Cairns
Director of Human Resources: Therese McKernan
Director of Finance: Raymond McMillen
Deputy Chief Executive: Raymond McMillen
Medical Director: James Nixon
Director of Corporate Development: Brian Sore

NON-EXECUTIVE DIRECTORS

Sir Kenneth Bloomfield KBC
Viscount Brookborough
Christine Lynch
Ian Doherty
Rollo McClure

SENIOR MANAGEMENT GROUP

Clinical Director (Orthopaedics): David Beverland
Nurse Manager (Orthopaedics): Elaine McDonald
Clinical Director (Oncology): Dr Russell Houston
Nurse Manager (Oncology): Liz Henderson
Clinical Director (Rheumatology): Dr Ailistair Taggart
Nurse Manager (Rheumatology): Mary Clifford
Clinical Director (Children's Services): Dr Paul Jackson
Nurse Manager (Children's Services): Ken Gallagher
Clinical Director (Care of the Elderly): Dr Tim Beringer
Nurse Manager (Care of the Elderly): Ken Gallagher
Clinical Director (Radiology): Dr Malcolm Crone
Clinical Director (Anaesthetics, Theatres & ITU): Dr Denis Connolly
Nurse Manager (Anaesthetics, Theatres & ITU): Geraldine Magill
Clinical Director (Laboratory Medicine): Dr Paul Kettle
Business Manager (Laboratory Medicine): John Foster; Tom McElhinney
Manager of Contracting: Brian McGarry
Estates Manager: Gordon McKeown
Facilities Manager: Earl Moffit
Manager of Marketing and Business Development: Richard Dixon
Personnel/Human Resources Manager: Seamus McGoran
Pharmaceutical Manager: Sheila Maltby
Public Relations Officer: Kevin Mulhern
Quality Assurance Manager: Nora Smith
Training/Education Manager: Sylvia Osborne

MAIN CONTRACTORS

64 GP Fundholders; Eastern HSSB; Northern HSSB; Southern HSSB

TRUST FACILITIES

NHS Hospitals with In-Patient Facilities

Musgrave Park Hospital, Stockman's Lane, Belfast, Antrim BT9 7JB.

Tel: [REDACTED] Fax: [REDACTED]

B312—rheumatology, spinal injury, amputee rehabilitation, undergraduate medical training, postgraduate medical training, care of elderly

Belvoir Park Hospital, Hospital Road, Belfast, Antrim BT8 8JR.

Tel: [REDACTED] Fax: [REDACTED]

B152—infectious diseases, undergraduate medical training, postgraduate medical training, oncology, respite care

Forster Green Hospital, 110 Saintfield Road, Belfast, Antrim BT8 4HD.

Tel: [REDACTED] Fax: [REDACTED]

B126—elderly care, neurology, child & family clinic

HOMEFIRST COMMUNITY PROVIDER UNITS

The Cottage, 5 Greenmount Avenue, Ballymena, Antrim BT43 6DA.

Tel: [REDACTED] Fax: [REDACTED]

Region: Northern Ireland

Date established: 1 April 1996

Trust type: Community

SENIOR MANAGEMENT GROUP*Clinical Director (Adult Services):* Mr P Newe*Clinical Director (Children's Services):* Mr S Morrison*Director of Corporate Affairs:* Mr L Ritchie*Director of Finance:* Mr H Sharp*Director of Personnel:* Mr W Day*Hospital Manager:* Mr C Colhoun*Assistant Director of Contracting:* Mr M May*Locality Manager:* Mr N McAuley*Manager of Hotel Services:* Mr C Orr*Director of Personnel/Human Resources:* Mr W Day*Communications Manager:* Ms M Kinghan*Supplies Purchasing Manager:* Mr I Mills*Director of Transport:* Mr A Lynch*Director of Risk Management:* Mr A Lynch**MAIN CONTRACTORS**

18 GP Fundholders; Northern Health & Social Services Board

TRUST FACILITIES**NHS Hospitals with In-Patient Facilities**

Holywell Hospital, 60 Steeple Road, Antrim, Co Antrim BT41 2RJ.

Tel: [REDACTED] Fax: [REDACTED]

B366—mental health

Health Centres, Clinics and Community Homes and Services

Ahoghill Health Centre, 21 Portglenone Road, Ahoghill, Ballymena, BT42 1LE.

Tel: [REDACTED]

Antrim Health Centre, 32D Station Road, Antrim BT41 4AB.

Tel: [REDACTED]

Ballyclare Health Centre, George Avenue, Ballyclare BT39 9HN.

Tel: [REDACTED]

Ballymena Health Centre, 50 Cushendall Road, Ballymena BT43 8HQ.

Tel: [REDACTED]

Carrickfergus Health Centre, Taylor's Avenue, Carrickfergus BT38 7HF.

Tel: [REDACTED]

Cookstown Health Centre, 52 Orritor Road, Cookstown BT80 8BJ.

Tel: [REDACTED]

Cullybackey Health Centre, Tober Park, Cullybackey BT42 1NN.

Tel: [REDACTED]

Glengormley Health Centre, 40 Cammoney Road, Glengormley BT36 6HP.

Tel: [REDACTED]

Greenisland Health Centre, Glassillan Grove, Greenisland BT38 8TE.

Tel: [REDACTED]

Larne Health Centre, Gloucester Avenue, Larne BT40 1PB.

Tel: [REDACTED]

Maghera Health Centre, Church Street, Maghera BT46 5EA.

Tel: [REDACTED]

Magherafelt Health Centre, Fairhill, Magherafelt BT45 6BL.

Tel: [REDACTED]

Portglenone Health Centre, 17 Townhill Road, Portglenone BT44 8AD.

Tel: [REDACTED]

Randalstown Health Centre, 5 Neillsbrook Road, Randalstown.

Tel: [REDACTED]

Whiteabbey Health Centre, 95 Doagh Road, Newtownabbey BT37 9QN.

Tel: [REDACTED]

Whitehead Health Centre, 17B Edward Road, Whitehead BT38 9RU.

Tel: [REDACTED]

Ballymena Community Health Office, 51 Castle Street, Ballymena BT43 7BT.

Tel: [REDACTED]

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Magherafelt Community Health Office, 44 King Street, Magherafelt BT45 6AH

Tel: [REDACTED]

Cookstown Community Care Centre, 52 Orritor Road, Cookstown BT80 8BJ

Tel: [REDACTED]

COMMENTS

No further details available at time of going to press.

MATER INFIRMORUM HOSPITAL HEALTH AND SOCIAL SERVICES TRUST

Crumlin Road, Belfast, Antrim BT14 6AB

Tel: [REDACTED] Fax: [REDACTED]

Former name: Mater Infirmorum Hospital

Date established: 1 April 1994

Trust type: Acute

Region: Northern Ireland

Total income/budget: £17,000,000

Chair: Dr Maurice Hayes

EXECUTIVE DIRECTORS

Chief Executive: Patricia Gordon

Director of Finance: Paul Cummings

Director of Nursing: Roisin Timoney

Medical Director: Dr James McLoughlin

Director of Corporate Development: Maureen Johnston

NON-EXECUTIVE DIRECTORS

Vivienne Anderson

Sir Peter Froggatt

Lady Anne McCollum

Eamon McElroy

Cecil Ward

SENIOR MANAGEMENT GROUP

Clinical Director (General Surgery): Mr C F Harvey

Business Manager (General Surgery): Ms P McKeever

Clinical Director (General Medicine): Dr M J Gormley

Business Manager (General Medicine): Ms A Mullan

Clinical Director (Clinical Support Services): Dr John McLoughlin

Contractor Services Manager: Ms B McQuillan

Estates Manager: Mr R Skillen

Hotel Services Consultant: Mr A McDonagh

Assistant Director of Marketing and Business Development: Ms M Johnston

Director of Quality Assurance: Ms R Timoney

Personnel/Human Resources Manager: Ms J Peden

Pharmacist: Ms S McCormack

MAIN CONTRACTORS

50 GP Fundholders; Eastern HSSB; Northern HSSB



TRUST FACILITIES

NHS Hospitals with In-Patient Facilities

Mater Infirmorum Hospital, Crumlin Road, Belfast, Antrim BT14 6AB.

Tel: [REDACTED] Fax: [REDACTED]

B216—A & E, minor injury treatment, undergraduate medical training, postgraduate medical training, general medicine, general surgery, haematology, obstetrics, ophthalmology, psychiatry

Day Hospitals and Day Surgery Units

Alexandra Gardens Day Hospital, 21-23 Alexandra Gardens, Antrim Road, Belfast, Antrim

BT15 3LJ

Tel: [REDACTED]

Mater Hospital Day Surgery Unit, Mater Hospital Trust, Crumlin Road, Belfast, Antrim

BT14 6AB.

Tel: [REDACTED] Fax: [REDACTED]

NEWRY AND MOURNE HEALTH AND SOCIAL SERVICES TRUST

5 Downshire Place, Downshire Road, Newry, County Down BT34 1DZ.

Tel: [redacted] Fax: [redacted]

Former name: Newry & Mourne Unit of Management

Date established: 1 April 1994

Trust type: Acute

Region: Northern Ireland

Total income/budget: £39,000,000

Chair: Mr J McEvoy

EXECUTIVE DIRECTORS

Director of Nursing: Bridget Grennan

Medical Director: Minn Hollinger

Director of Finance: Martin Dillon

Director of Planning: Martin Dillon

Director of Personnel: Mervyn Ferris

Director of Acute Services: Patrick Loughran

Medical Director: Adrian Mulholland

NON-EXECUTIVE DIRECTORS

Eimer Cleland

Delia Cunningham

Walter Cosgrove

George Graham

Fergal McCormick

SENIOR MANAGEMENT GROUP

Clinical Director (General Surgery): Geoffrey Blake

Nurse Manager (General Surgery): Catriona Fitzpatrick

Clinical Director (General Medicine): Dr Emmet Devlin

Nurse Manager (General Medicine): Dorothy Dooley

Clinical Director (Obstetrics & Gynaecology): Roy Williams

Nurse Manager (Obstetrics & Gynaecology): Bernadette Moore

Clinical Director (Mental Health): John Simpson

Business Manager (Mental Health): Ian Sutherland

Contractor Services Manager: Hugh McQuaid

Estates Manager: Daniel McKeivitt

Manager of Hotel Services: Dorothy Morton

Librarian: Sonya Sloan

Manager of Marketing and Business Development: Bernard McNeany

Director of Nursing: Bridget Grennan

Personnel/Human Resources Manager: Arlene Haslett

Pharmaceutical Manager: John Carroll

Manager of Public Relations: Mervyn Ferris

Transport Manager: Barney Toal

MAIN CONTRACTORS

5 GP Fundholders; Southern HSSB; Eastern HSSB

TRUST FACILITIES

NHS Hospitals with In-Patient Facilities

Daisy Hill Hospital, 5 Hospital Road, Newry, Co Down BT35 8DR.

Tel: [redacted] Fax: [redacted]

Mourne Hospital, Newry Street, Killeel, Co Down BT34 4DP.

Tel: [redacted]

B328—A & E, postgraduate medical training
E40—care of the elderly



Day Hospitals and Day Surgery Units

Daisy Hill Hospital Day Surgery Unit, 5 Hospital Road, Newry, Co Down BT35 8DR.

Tel: [redacted] Fax: [redacted]

Newry Mental Health Department, 5 Hospital Road, Newry, County Down BT35 8DR.

Tel: [redacted] Fax: [redacted]

Health Centres, Clinics and Community Homes and Services

Crossmaglen Health Centre, McCormick Place, Newry Road, Crossmaglen, Co Armagh BT35 9HJ.

Tel: [redacted]

Killeel Health Centre, Knockree Avenue, Killeel, Co Down BT34 4BT.

Tel: [redacted]

Newry Health Centre, John Mitchell Place, Newry, Co Down BT34 2B4.

Tel: [redacted] Fax: [redacted]

Newtownhamilton Health Centre, 2A Markethill Road, Newtownhamilton, Co Armagh BT35 0BE.

Tel: [redacted]

Rathfriland Health Centre, John Street, Rathfriland, Co Down BT34 5QH.
Tel: 018206 30666 Fax: 018206 31498

Warrenpoint Health Centre, Summerhill, Warrenpoint, Co Down BT34 3JD.
Tel: [REDACTED]

Bessbrook Maternity & Child Welfare Clinic, Convent Hill, Bessbrook, County Armagh.
BT35 7AW.
Tel: [REDACTED]

Mullaghbawn Core & Cluster, Teach Sona, 5 Mullanstown, Co Armagh, BT35 9EX.
Tel: [REDACTED]

Shanlieve Core & Cluster, 14 Randall Heights, Newry Road, Kilkeel, Co Down BT34 4UX.
Tel: [REDACTED]

Needham House, Kilm Street, Newry, Co Down BT35 8EQ.
Tel: [REDACTED]

Other Services Provided

"Just Ask/On the Move", 25 William Street, Newry, Co Down BT34 2DG.
Tel: [REDACTED]

Postercare Team, 25 William Street, Newry, Co Down BT34 2DG.
Tel: [REDACTED]

Day Centres for the Disabled, Millview Centre, Millvale Road, Bessbrook, Co Armagh BT35 7DH.
Tel: [REDACTED]

Day Centre for Learning Disability, Horticultural Centre, Rathfriland Road, Newry, Co Down
BT34 1HU.
Tel: [REDACTED]

Day Centre for Learning Disability, Social Education Centre, Rathfriland Road, Newry, Co Down.
Tel: [REDACTED]

Sensory Impaired Centre, Sensory Impaired Team, The Conifers Resource Centre, Dromalane
Road, Newry, Co Down BT35 8AP.
Tel: [REDACTED]

Day Centre for Learning Disability, The Laurels Group of Centres, Dromalane Road, Newry,
County Down BT35 1DV.
Tel: [REDACTED]

Residential Home for the Elderly, Cloughreagh House, Cloughreagh, Bessbrook, Co Armagh
BT34 7EH.
Tel: [REDACTED]

Residential Home for the Elderly, Slieve Roe House, Manse Road, Kilkeel, Co Down.
Tel: [REDACTED]

Day Centres for the Disabled, Binian Lodge Resource Centre, Kilkeel, Co Down.
Tel: [REDACTED]

Day Centre for the Elderly, The Orchard Centre, Dromalane Road, Newry, Co Down BT35 8AP.
Tel: [REDACTED]

Ivybrook Social Services, Dromalane Road, Newry, Co Down BT35 8AP.
Tel: [REDACTED]

Social Services, John Mitchel Place, Newry, Co Down BT34 2BU.
Tel: [REDACTED]

Aldergrove House Social Services, Ashgrove Road, Newry, Co Down BT34 1QN.
Tel: [REDACTED]

NORTH AND WEST BELFAST HEALTH AND SOCIAL SERVICES TRUST

Glendinning House, 6 Murray Street, Belfast BT1 6DP.
Tel: [REDACTED] Fax: 0 [REDACTED]

Former name: North & West Belfast Community Unit, Eastern HSSB

Region: Northern Ireland

Date established: 1 April 1994

Total income/budget: £63,000,000

Trust type: Community

Chair: Gordon Burnison OBE LLB FCIS

EXECUTIVE DIRECTORS

Chief Executive: Richard Black CSW MHSM

Director of Finance: Peter Harvey BSc IPFA DipMS

Director of Operations: Noel Rooney BSc MSc CQSW CertMS

Medical Director: Dr Robin McKee, Community Services; Dr G J Calvert, Hospital Services

NON-EXECUTIVE DIRECTORS

Thomas Connolly
 Judith Eye
 Anne Maguire
 Ronald Moore
 David Russell

SENIOR MANAGEMENT GROUP

Director of Planning: Paul Ryan BA MSc DipSS DipMS
 Director of Contracting: Paul Ryan BA MSc DipSS DipMS
 Director of Health Care: Norma Hetherington BA IPSW DipASW CQSW
 Director of Human Resources: Eammon Molloy

TRUST FACILITIES

NHS Hospitals with In-Patient Facilities

Muckamore Abbey Hospital, 1 Abbey Road, Muckamore, Co Antrim BT41 4SH.
 Tel: [redacted] Fax: [redacted]

Mental handicap

Somerton, 57 Somerton Road, Belfast BT15 4DD

10 places, children's home

Day Hospitals and Day Surgery Units

Everton Day Centre, 589/593 Crumlin Road, Belfast BT14 7GB.

B125—mental handicap

Tel: [redacted]

Fortwilliam Day Centre, 17/19 Alexandra Gardens, Belfast BT15 3LJ.

B50—mental handicap

Tel: [redacted]

Mica Drive Adult Training Centre, 1 Mica Drive, Belfast BT12 7NL.

B55—mental handicap

Tel: [redacted]

Muckamore Abbey Adult Training Centre, Abbey Road, Antrim BT41 4SH.

B210—mental handicap

Tel: [redacted]

Suffolk Social Education Centre, 88 Stewartstown Road, Belfast BT11 9JP.

B95—mental handicap

Tel: [redacted]

Ballyowen, 179 Andersonstown Road, Belfast BT11 9EA.

B40—elderly

Tel: [redacted]

Ballyowen, 179 Andersonstown Road, Belfast BT11 9EA.

B40—elderly

Tel: [redacted]

Beech Hall, 21a Andersonstown Road, Belfast BT11 9AF.

B40—physically disabled

Tel: [redacted]

Carlisle Terrace, 2 Carlisle Terrace, Belfast BT13 2PR.

B25—elderly

Tel: [redacted]

Glacairn, 98 Earthenware Road, Belfast BT13 3SL.

B35—elderly

Tel: [redacted]

North Belfast, 585/587 Crumlin Road, Belfast BT14 7GB.

B50—mental health

Tel: [redacted]

Parkmount, 704 Shore Road, Belfast BT15 4HJ.

B45—elderly

Tel: [redacted]

Shankill, 135 Shankill Parade, Belfast BT13 1SD.

B35—elderly

Tel: [redacted]

Whiterock, 6 Whiterock Grove, Belfast BT12 7RQ.

B50—mental health

Tel: [redacted]

Woodlands, 9 Woodland Avenue, Belfast BT14 6BY.

B35—physically disabled

Tel: [redacted]

North Belfast Centre, 21 Victoria Parade, Belfast BT15 2EN.

B43—family and child care

Tel: [redacted]

Whiterock, 6 Whiterock Grove, Belfast BT12 7RQ.

B36—family and child care

Tel: [redacted]

Health Centres, Clinics and Community Homes and Services

Albert Street, 21 Ross Road, Belfast BT12 4AT.

Tel: [redacted]

Ballyowen, 179 Andersonstown Road, Belfast BT11 9EA.

Tel: [redacted] Fax: [redacted]

Crumlin Road, 130/132 Crumlin Road, Belfast BT14 6AP.

Tel: [redacted]

Shankill, 135 Shankill Parade, Belfast BT13 1DY.

Tel: [redacted]

Skegoneill Health Centre, 195 Skegoneill Avenue, Belfast BT15 3LL.

Tel: [redacted] Fax: [redacted]



Upper Library Street, 18 Upper Library Street, Belfast BT1 2JH.
Tel: 01232 243973

Whiterock, 6 Whiterock Grove, Belfast BT12 7RQ.
Tel: [REDACTED]

NORTH DOWNS AND ARDS COMMUNITY HEALTH AND SOCIAL SERVICES TRUST

Health & Care Centre, 23/25 Regent Street, Newtownards BT23 4AD.
Tel: [REDACTED] Fax: [REDACTED]

Former name: North Down & Ards Community Unit, Eastern HSSB

Date established: 1 April 1994

Trust type: Acute

Chair: Jim Shields

Region: Northern Ireland

Total income/budget: £31,000,000

EXECUTIVE DIRECTORS

Chief Executive: John Ferguson
Director of Operations: Sydney Salmon
Director of Nursing: Sydney Salmon
Director of Social Work: Jim Fulton
Director of Commercial Services: Jim Symington
Director of Finance: Leslie Stáfritt
Medical Director: Dr Tom Gawley

NON-EXECUTIVE DIRECTORS

Ms A Bagnall
Mr C Coleman
Mr S McDowell
Ms S Grant
Mr E Carson

SENIOR MANAGEMENT GROUP

Director of Personnel/Human Resources: Mr N Semple
Director of Supplies/Purchasing: Ms V Jackson
Director of Special Projects: Ms L Paul

TRUST FACILITIES

Day Hospitals and Day Surgery Units

Ravara House Elderly Persons Home, 13 Ravara Gardens, Bangor BT20 1SD.
Tel: [REDACTED]

The Banks Elderly Persons Home, 165 Groomsport Road, Bangor BT20 5PJ.
Tel: [REDACTED]

Mount Alexander House Elderly Persons Home, 18 Castledodge Park, Comber BT23 5DW.
Tel: [REDACTED]

Northfield House Elderly Persons Home, 3 Northfield Road, Donaghadee BT21 0BD.
Tel: [REDACTED]

Loch Cuan House, Dakota Avenue, Newtownards BT23 4QT.
Tel: [REDACTED]

Health Centres, Clinics and Community Homes and Services

Bangor Health Centre, Newtownards Road, Bangor, Co Down BT20 4BW.
Tel: [REDACTED]

Comber Health Centre, Newtownards Road, Comber, Co Down BT23 5AU.
Tel: [REDACTED]

Newtownards Health Centre, Frederick Street, Newtownards, Co Down BT23 4LR.
Tel: [REDACTED]

Donaghadee Health Centre, Killangley Road, Donaghadee, Co Down VT21 0BL.
Tel: [REDACTED]

Ballywalter Health Clinic, 107 Main Street, Ballywalter BT22 2PJ.
Tel: [REDACTED]

Lisbarnett Health Clinic, 16/18 Lisbarnett Road, Lisbane, Killinchy BT23 6AW.

Grayabbey Health Clinic, 17 Main Street, Grayabbey BT22 2NE.
Tel: [REDACTED]

Hollywood Health Clinic, 22-28 High Street, Hollywood BT18 9AD.
Tel: [REDACTED]

Redburn Clinic, 364 Old Hollywood Road, Hollywood BT18 9QR.
Tel: [REDACTED]

Family Resource Centre, James Street, Newtownards BT23 4DY.

Tel: [REDACTED]

Portaferry Clinic, 29 Anne Street, Portaferry BT22 1LX.

Tel: [REDACTED]

Other Services Provided

Kyle House, 11 Ballyholms Road, Bangor, Co Down BT20 5JL.

Tel: [REDACTED]

Ward House, 16 Cronston Court, Bangor, Co Down.

Tel: [REDACTED]

Ravara Training and Resource Centre, Ravara Gardens, Bangor BT19 1SD.

Tel: [REDACTED]

Balloo Training and Resource Centre, 91 Newtownards Road, Bangor.

Tel: [REDACTED]

Ards Training and Resource Centre, South Street, Newtownards BT23 4JY.

Tel: [REDACTED]

Bayview Resource Centre, 165 Groomsport Road, Bangor BT20 5PJ.

Tel: [REDACTED]

Towerview Resource Centre, Dakota Avenue, Newtownards BT23 4QU.

Tel: [REDACTED]

Marrion Children's Home, 128 Church Road, Holywood BT18 9BY.

Tel: [REDACTED]

Mental Health Hostel, 26-32 Dakota Avenue, Newtownards BT23 4QU.

Tel: [REDACTED]

Newcroft Lodge Elderly Mentally Ill, Church Lane, Holywood BT18 9BU.

Tel: [REDACTED]

Mount Alexander House Elderly Mentally Ill, 18 Castlelodge Park, Comber BT23 5DW.

Tel: [REDACTED]

NORTHERN HEALTH AND SOCIAL SERVICES BOARD PROVIDER UNITS

Homefirst Community Unit, Clark House, 32B Station Road, Antrim BT41 4AB.

Tel: [REDACTED]

Fax: [REDACTED]

Region: Northern Ireland

Date established: 1 April 1996

COMMENTS

No further information available at the time of going to press.

NORTHERN IRELAND AMBULANCE SERVICE HEALTH AND SOCIAL SERVICES TRUST

Ambulance Headquarters, 12/22 Linenhall Street, Belfast BT2 8BS.

Tel: [REDACTED]

Fax: [REDACTED]

Former name: Ambulance Service, Eastern HSSB

Date established: 1 April 1995

Trust type: Ambulance

Chair: Ivor Oswald MBE

EXECUTIVE DIRECTORS

Chief Executive: Paul McCormick MSc BA RGN OHNC

Director of Finance: Larry O'Neill BA ACCA

Director of Operations: Jim Christie

Director of Human Resources: Stephen Hare FIPD FCIS

Director of Corporate Affairs: Ivor Turkington BSc CEng MICBSB AMIMechE

NON-EXECUTIVE DIRECTORS

Brian Carlin

Elizabeth Fulton

Patrick McGowan

Ernest Taylor

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ROYAL GROUP OF HOSPITALS AND DENTAL HOSPITALS HEALTH AND SOCIAL SERVICES TRUST

King Edward Building, Grosvenor Road, Belfast BT12 6BA.

Tel: [REDACTED] Fax: [REDACTED]

Former name: Royal Group of Hospital Unit, Eastern HSSB

Date established: 1 April 1993

Trust type: Acute

Chair: Sir George Quigley CB

Region: Northern Ireland
Total income/budget: £121,370,000

EXECUTIVE DIRECTORS

Chief Executive: William McKee BSc MBA MHSM
Medical Director: Dr Ian Carson MD FFA RCSI
Director of Finance: Norman Bennett BSc IPFA
Director of Nursing: Elizabeth Duffin

NON-EXECUTIVE DIRECTORS

Dr George Baird
John Carson CBE
Paul McWilliams OBE
Sister Mary Turley
Dr Ben Wilson

SENIOR MANAGEMENT GROUP

Clinical Director (Children's Services): Dr H C Mulholland
Business Manager (Children's Services): Mr G Clarke
Clinical Director (Obstetrics & Gynaecology): Dr H Lamki
Business Manager (Obstetrics & Gynaecology): Ms D Campbell
Clinical Director (Laboratory Medicine): Professor P G Toner, Belfast Link Laboratories
Business Manager (Laboratory Medicine): Mr T Ingles, Belfast Link Laboratories
Clinical Director (Neurology): Mr T F Fannin
Business Manager (Neurology): Ms A Murdoch
Clinical Director (Cardiology): Dr H C Mulholland
Business Manager (Cardiology): Mr L McIvor
Clinical Director (General Surgery): Mr J Hood
Business Manager (General Surgery): Ms D O'Brien
Clinical Director (Anaesthetics, Theatres & ITU): Dr J H Gaston
Business Manager (Anaesthetics, Theatres & ITU): Ms D O'Brien
Clinical Director (General Medicine): Professor A H G Love
Business Manager (General Medicine): Ms A Taylor
Clinical Director (Ophthalmology): Professor D B Archer
Business Manager (Ophthalmology): Ms F Friers
Clinical Director (Dental Services): Mr I D F Saunders
Business Manager (Dental Services): Ms R Garvey
Clinical Director (Radiology): Dr J D Laird
Business Manager (Radiology): Mr C McCarroll, Business; Ms M McMillan, Professional
Clinical Director (ENT): Mr P Walby
Business Manager (ENT): Ms F Friers
Director of Planning: Hugh McCaughey
Director of Estates Management: Christine Burns
Librarian: Mr R Kimber
Director of Personnel: Theresa Hughes
Pharmaceutical Director: Dr Sean O'Hare
Director of Corporate Development: Gerry Garson
Supplies Purchasing Manager: Brian McIvor
Director of Training/Education: Dr Michael Callender, Medical

MAIN CONTRACTORS

53 GP Fundholders; Eastern HSSB; Northern HSSB; Southern HSSB; Western HSSB

TRUST FACILITIES

NHS Hospitals with In-Patient Facilities

Royal Victoria Hospital, Grosvenor Road, Belfast BT12 6BA.

Tel: [REDACTED] Fax: [REDACTED]

Royal Maternity Hospital, Grosvenor Road, Belfast BT12 6BA.

Tel: [REDACTED] Fax: [REDACTED]

B771—general medicine; neurology; general surgery; ophthalmology; ENT; dentistry, A & E; minor injury treatment; undergraduate medical training; postgraduate medical training

B79—neonatal care; obstetrics & gynaecology; fetal medicine unit

Royal Belfast Hospital for Sick Children, Grosvenor Road, Belfast BT12 6BA.
Tel: [redacted] Fax: [redacted]

B129—general medicine, general surgery; orthopaedics, trauma, cardiology, plastic surgery, burns, ENT, A & E, minor injury treatment, undergraduate medical training, postgraduate medical training

Day Hospitals and Day Surgery Units

Royal Victoria Hospital Day Procedure Unit, Grosvenor Road, Belfast BT12 6BA.
Tel: [redacted] Fax: [redacted]

SOUTH AND EAST BELFAST HEALTH AND SOCIAL SERVICES TRUST

Trust Headquarters, Knockbracken Healthcare Park, Saintfield Road, Belfast BT8 8BH.
Tel: [redacted] Fax: [redacted]

Date established: 1 April 1994
Trust type: Community

Region: Northern Ireland
Total income/budget: £75,000,000

Chair: Brenda McLaughlin

EXECUTIVE DIRECTORS

Chief Executive: Robert Ferguson
Director of Finance: Norman Carson
Medical Director: Dr John Alderice
Director of Nursing: Ray McGee
Social Work Executive: Hugh Connor

NON-EXECUTIVE DIRECTORS

Peter Fleming
Robin Harris
Gerry Gilpin
Georgina Poulter-Brown

SENIOR MANAGEMENT GROUP

Clinical Director (Adult Services): Hugh Connor
Clinical Director (Children's Services): Eddis Nicholl
Head of Treatment Services: Dr Paul Bell
Director of Planning: Stephen O'Brien
Director of Contracting: Stephen O'Brien
Director of Business Management: Dr Gillian Rankin
Director of Personnel/Human Resources: Vivienne Walker
Head of Operational Support: Edward Currie

MAIN CONTRACTORS

9 GP Fundholders; Eastern HSSB

TRUST FACILITIES

NHS Hospitals with In-Patient Facilities

Knockbracken Mental Health Services, Knockbracken Healthcare Park, Saintfield Road, Belfast B462—psychiatry (acute) longstay psychiatry, dementia
Tel: [redacted] Fax: [redacted]

Health Centres, Clinics and Community Homes

Albertbridge Road Day Hospital, 225 Albertbridge Road, Belfast BT5 4PX.

Health Centres, Clinics and Community Homes and Services

Carryduff Clinic, Killynure House, Church Road, Carryduff, Belfast BT8 8DH.
Tel: [redacted]

Braniel Clinic, Glen Road, Belfast BT5 7DH.
Tel: [redacted]

Belvoir Clinic, 52 Drumart Square, Belvoir Park, Belfast BT8 4DL.
Tel: [redacted]

Ormeau Road Health Centre, 139-141 Ormeau Road, Belfast BT7 1SL.
Tel: [redacted] Fax: [redacted]

Cherryville Clinic, 2a Cherryville Street, Belfast BT6 8BJ.
Tel: [redacted] Fax: [redacted]

Mount Oriel Clinic, 4 Mount Oriel, Belfast BT8 4HR.
Tel: [redacted]

Malone Place Clinic, 31 Malone Place, Belfast BT12 5RD.
 Tel: [REDACTED] Fax: [REDACTED]
 Finaghy Health Centre, 13-25 Finaghy Road South, Belfast BT10 0BW.
 Tel: [REDACTED] Fax: [REDACTED]
 Dunluce Health Centre, 1-2 Dunluce Avenue, Belfast BT9 7AW.
 Tel: [REDACTED] Fax: [REDACTED]
 Templemore Avenue Health Centre, 98a Templemore Avenue, Belfast BT5 4GR.
 Tel: [REDACTED] Fax: [REDACTED]
 Cherryvalley Health Centre, 17 King's Square, Kings Road, Belfast BT5 7BP.
 Tel: [REDACTED] Fax: [REDACTED]
 Hollywood Arches Health Centre, Westminster Avenue North, Belfast BT4 1NS.
 Tel: [REDACTED] Fax: [REDACTED]
 Cregagh Clinic, 331 Cregagh Road, Belfast BT6 0LG.
 Tel: [REDACTED] Fax: [REDACTED]
 Dundonald Clinic, 16 Church Road, Dundonald, Belfast BT16 0LN.
 Tel: [REDACTED] Fax: [REDACTED]

ULSTER, NORTH DOWN AND ARDS HOSPITALS HEALTH AND SOCIAL SERVICES TRUST

Ulster Hospital, Dundonald, Belfast, Co Down BT16 0RH.
 Tel: [REDACTED] Fax: [REDACTED]

Former name: Ulster, North Down & Ards Hospitals Unit, Eastern HSSB

Date established: 1 April 1993

Trust type: Acute

Chair: Bryan Johnston OBE

EXECUTIVE DIRECTORS

Director of Nursing: Helen Kerr
 Director of Finance: Wilson Matthews
 Director of Information Technology: Wilson Matthews
 Medical Director: Dr James McFarland
 Director of Operations: Gerald McLean

NON-EXECUTIVE DIRECTORS

Cynthia Baxter
 David Chamberlain
 George Harkness
 Barry McBride

SENIOR MANAGEMENT GROUP

Clinical Director (General Surgery): Mr McKelvey
 Business Manager (General Surgery): Ms Smith
 Clinical Director (General Medicine): Dr McIlwaine
 Business Manager (General Medicine): Ms McCormack
 Clinical Director (Obstetrics & Gynaecology): Mr Dantof
 Business Manager (Obstetrics & Gynaecology): Ms Cromie
 Clinical Director (Children's Services): Dr Brown
 Business Manager (Children's Services): Ms McElkerney
 Clinical Director (Orthopaedics): Mr Yeates
 Business Manager (Orthopaedics): Ms Price
 Clinical Director (Adult Mental Health): Dr McFarlane
 Business Manager (Adult Mental Health): Mr Barron
 Clinical Director (Laboratory Medicine): Dr Trinick
 Business Manager (Laboratory Medicine): Mr Coulter
 Clinical Director (Theatres): Mr McKelvey
 Business Manager (Theatres): Ms McMullon
 Clinical Director (Anaesthetics): Dr McAuley
 Business Manager (Anaesthetics): Mr Adair
 Clinical Director (Radiology): Dr Hanley
 Business Manager (Radiology): Ms Jeffrey
 Clinical Director (Outpatients): Dr McFarland
 Business Manager (Outpatients): Ms Hughes
 Pharmaceutical Manager: Ms Moloney
 Director of Contracting: Mr Ferrett
 Estates Manager: Mr McClements
 Manager of Hotel Services: Mr Killan
 Pharmaceutical Manager: Ms Moloney
 Director of Nursing: Ms Kerr
 Security Manager: Mr Killan
 Transport Manager: Mr Killan
 Director of Personnel/Human Resources: Ms Torrans
 Risk Manager: Mr McCallum

Region: Northern Ireland
 Total income/budget: £52,000,000

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MAIN CONTRACTORS

53 GP Fundholders; Eastern HSSB; Northern HSSB; Southern HSSB; Western HSSB

TRUST FACILITIES

NHS Hospitals with In-Patient Facilities

Ards Hospital, Church Street, Newtownards, Co Down BT23 4AS.
Tel: [REDACTED] Fax: [REDACTED]

B297—A & E, postgraduate medical training, elderly, general surgery, general medicine, obstetrics & gynaecology, mental health
B24—elderly care

Bangor Hospital, Castle Street, Bangor, Co Down BT20 4TA.
Tel: [REDACTED] Fax: [REDACTED]

Ulster Hospital, Dundonald, Belfast, Down BT16 0RH.
Tel: [REDACTED] Fax: [REDACTED]

B687—A & E, undergraduate medical training, postgraduate medical training, general surgery, general medicine, obstetrics & gynaecology, child health, trauma and orthopaedics, elderly care, plastic surgery

Day Hospitals and Day Surgery Units

Ards Hospital, Department of Health Care for Elderly People, Scrabo Day Hospital, Newtownards, Co Down BT23 4AS.
Tel: [REDACTED] Fax: [REDACTED]

Ards Hospital, Mental Health Directorate, Mental Health Day Hospital, Newtownards, Co Down BT23 4AS.
Tel: [REDACTED] Fax: [REDACTED]

Ards Hospital, General Surgery Directorate, Day Surgery Unit, Newtownards, Co Down BT23 4AS.
Tel: [REDACTED] Fax: [REDACTED]

The Ulster Hospital, Department of Health Care for Elderly People, Day Hospital, Belfast, Co Down BT16 0RH.
Tel: [REDACTED] Fax: [REDACTED]

The Ulster Hospital, General Surgery Directorate Day Procedure Unit, Belfast, Co Down BT16 0RH.
Tel: [REDACTED] Fax: [REDACTED]

COMMENTS

Chair of Medical Staff Committee - Dr Grace Allen

UNITED HOSPITALS HEALTH AND SOCIAL SERVICES TRUST

Antrim Area Hospital, Bush House, 45 Bush Road, Antrim BT41 2RL.
Tel: [REDACTED] Fax: [REDACTED]

Region: Northern Ireland
Date established: 9 November 1995

Chair: Dr Robert McGuigan

COMMENTS

No further information available at the time of going to press.



WESTERN HEALTH AND SOCIAL SERVICES BOARD PROVIDER UNITS

Sperin Lakeland Unit, 15 Elliott Place, Enniskillen BT74 7HQ.
Tel: [REDACTED] Fax: [REDACTED]

Region: Northern Ireland
Date established: 1 April 1996

COMMENTS

No further information available at the time of going to press.

TAKEN FROM "HEALTH BRIEF: A GUIDE TO THE HSS" APRIL 1997

KEY BODIES IN THE HPSS

Health and Social Services Executive

The primary purpose of the HSSE is to secure improvements in the health and social wellbeing of people in Northern Ireland. Its main functions are:

- to provide leadership, direction and support to the HPSS in Northern Ireland
- to set and ensure the achievement of specific objectives and targets for the HPSS in accordance with national and regional policies and priorities
- to monitor the performance of the HPSS in assessing need and improving the health and social wellbeing of the population
- to allocate resources and to ensure that they are used effectively, efficiently and economically, in accordance with the required standards of public accountability
- to promote the managerial environment necessary to achieve these objectives
- to provide as required, advice, information and support to Ministers relating to the management and performance of the HPSS.

The HSSE is headed by a Chief Executive who is supported by six directors.

Health and Social Services Boards

There are four Health and Social Services Boards in Northern Ireland – Northern, Southern, Eastern and Western. They act as agents of the DHSS in planning, commissioning and purchasing health and social services for residents in their areas. The membership of Boards consists of a non-executive Chairman, 6 executive and 6 non-

executive members. The Chairman and non-executive members are appointed by the Minister; in the Chairman's case, with the approval of the Secretary of State. By statute two of the executive members of the Board are the Chief Executive/General Manager and the Director of Finance.

During the 1970s and 1980s the role of Boards was to plan and provide directly, or secure through the voluntary and private sector, the entire range of health and social services to meet the needs of residents in their area.

The Government reforms in the early 1990's led to a separation of purchasing and providing roles. Boards are no longer managerially responsible for the delivery of services. This responsibility now lies with the HSS Trusts.

As commissioners and purchasers, Boards are required to plan, secure and pay for the services needed to meet the health and social care needs of their population. In deciding which services are needed, the Boards assess the population's health and social care needs by collecting information about patterns of death, illness and community care needs and by consulting local people. They also liaise with GPs and statutory and voluntary agencies to build up a picture of the health and social care needs of their residents.

Increasingly, Boards will seek to support the policy of a primary care led service.

Health and Social Services Trusts

The HSS Trusts are the providers of health and social services. They have been established to assume responsibility for the management of staff and services from hospitals or other establishments previously

managed or provided by Boards. The Trusts control their own budgets.

Although managerially independent of Boards, Trusts are accountable to the HSSE. There are 20 Trusts in Northern Ireland. It is the only part of the UK which, because of the integrated health and social services, has Trusts based solely on the delivery of community health and social services.

Each Trust is managed by a Board of Directors which contains up to five non-executive members and a non-executive chairman, who are appointed by the DHSS with the approval of the Secretary of State and five executive members who are employees of the Trust.

GP Fundholders

The GP Fundholding Scheme, which was introduced in Northern Ireland in April 1993, allows selected GP practices to hold a budget with which to purchase a defined range of non-emergency services for their patients, including most surgical procedures, outpatient appointments, paramedical services and community nursing services. With their budgets, fundholders also pay for the drugs they prescribe and meet the costs of practice staff.

Fundholding is entirely voluntary, but those practices wishing to join must first satisfy the list size requirement for entry, which is currently 4,000 patients. Smaller practices may group together to meet this figure and to run a fund jointly. From 1 April 1996, 91 fundholding units have been established, representing 419 GPs in 117 practices and covering 44% of the population of Northern Ireland. Further practices are preparing to join the Scheme with the result that, by 1 April 1997, 53% of the population in Northern Ireland will belong to fundholding practices.

Boards remain responsible for purchasing services for the patients of non-fundholding GPs, and for purchasing for fundholders' patients those services not covered by the Fundholding Scheme.

Health and Social Services Councils

There is one Health and Social Services Council for each Board area. Appointments to the Councils are made, with Ministerial approval, by the DHSS. Anyone can nominate or be nominated for membership of a Council although 40% of the membership of each Council is reserved for nominees of District Councils. The remaining members comprise people with a background in or involvement with voluntary and community organisations which have an interest in health and social services.

The Councils monitor the operation of the health and personal social services in their areas, provide advice to members of the public about the services, make recommendations on how services might be improved and offer advice to Health and Social Services Boards with the aim of ensuring that the needs of the whole community are identified and met within available resources.

Health Estates Agency

Launched in October 1995 the Health Estates Agency's overall aim is to provide a centre of specialist, professional and technical expertise contributing to the health and social wellbeing of the people of Northern Ireland. It provides policy and strategic advice to the DHSS on estate matters including health estate planning, project management, design and consultancy services to other clients. These include the HSSE, Boards and Trusts, the Central Services Agency, the Northern Ireland Office and GP Fundholders.

Central Services Agency

The Central Services Agency administers certain services which are provided most effectively on a regional basis. These services include:

- legal advice services
- regional supplies
- general medical and ophthalmic services
- general dental services
- pharmaceutical services
- advisory services
- catering, domestic and laundry services

Responsibility for the management of the Agency lies with a management board, the Chairman of which is appointed by the Secretary of State.

Health Promotion Agency

The Northern Ireland Health Promotion Agency was established on 1 October 1990, and its role is to develop and implement programmes designed, in consultation with Boards, to promote good health and prevent disease. It co-ordinates health promotion activities throughout Northern Ireland, undertakes public education campaigns, provides training, carries out research and works with the wider health and personal social services and other bodies in helping to implement the health promotion elements of the Regional Strategy.

Health promotion is an important part of the work across all disciplines in the health and personal social services. However, dedicated professional staff are employed in the Agency and in the health promotion departments of Trusts on health promotion matters.

NI Blood Transfusion Service Agency

The Northern Ireland Blood Transfusion service became an agency on 1 June 1996.

Its main function is to supply all hospitals in Northern Ireland with adequate supplies of blood and blood products and to ensure that these comply with all current standards of safety and efficacy. During 1995/96 over 72,000 donations were made throughout Northern Ireland.

Other related services are also provided by the Agency. These include a bone marrow donor register and laboratory testing of patients. The bone marrow donor register enables the provision of bone marrow transplantation for patients who do not have a suitable family donor.

Northern Ireland Guardian Ad Litem Agency

The Northern Ireland Guardian Ad Litem Agency (NIGALA), is responsible for the establishment, organisation and management of a panel of suitably qualified and trained persons appointed to advise the court of the best interests of the child. The new agency came into being on 4 November 1996 when the Children (Northern Ireland) Order 1995 came into effect.

The provisions of the Order require that the court appoint a Guardian Ad Litem in most care and care related cases to represent and safeguard the interests of the child concerned. The agency is completely separate from both Boards and Trusts and is accountable to the DHSS for the performance of its functions.

Northern Ireland Regional Medical Physics Agency

The Regional Medical Physics Agency provides a service to clinicians and other professional staff in scientific measurement and control of high technology equipment used for the safe clinical investigation and treatment of patients. In addition to providing quality diagnostic information and treatment in support of medical needs, the agency assists many hospital departments and private employers in complying with requirements under legislation or the British Safety Standards.

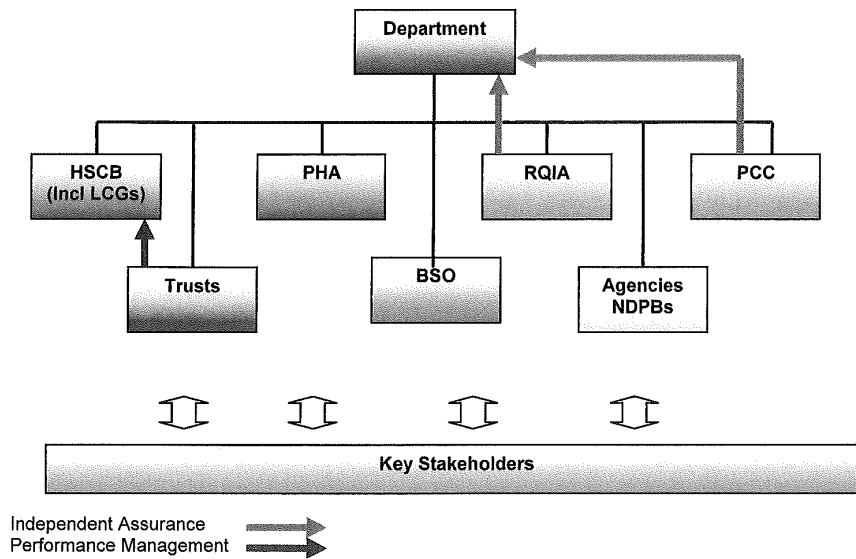
Mental Health Commission

The interests of people who are mentally ill or have a learning disability are protected by the Mental Health Commission, which is an independent statutory body whose chairman and members are appointed by the DHSS, with the approval of the Secretary of State, in respect of the Chairman, and the Minister in respect of the members. The Commission can investigate such matters as ill-treatment, deficiency in care or treatment, improper detention or loss

or damage to property. The Commission is empowered to visit patients and make reports on such visits to the appropriate authorities.

2. STRUCTURES, ROLES AND STATUTORY RESPONSIBILITIES

2.1. This section outlines the roles, responsibilities and relationships between the Department and health and social care (HSC) bodies. The diagram below shows the structure of the health and social care system.



Key: HSCB = Health and Social Care Board
 LCGs = Local Commissioning Groups
 PHA= Public Health Agency
 BSO = Business Services Organisation
 RQIA = Regulation and Quality Improvement Authority
 PCC = Patient and Client Council
 Agencies = Special Agencies (Northern Ireland Blood Transfusion Service, Northern Ireland Medical and Dental Training Agency and Northern Ireland Guardian ad Litem Agency)

Department of Health, Social Services & Public Safety

2.2. Section 2 of the Reform Act places on the Department a general duty to promote an integrated system of:

- i health care designed to secure improvement:
 - in the physical and mental health of people in Northern Ireland, and
 - in the prevention, diagnosis and treatment of illness; and
- ii social care designed to secure improvement in the social well-being of people in Northern Ireland.

2.3. In terms of service commissioning and provision, the Department discharges this duty primarily by delegating the exercise of its statutory functions to the Health and Social Care Board (HSCB) and the Public Health Agency (PHA) and to a number of other HSC bodies created to exercise specific functions on its behalf. All these HSC bodies are accountable to the Department which in turn is accountable, through the Minister, to the Assembly for the manner in which this duty is performed.

2.4. In addition, the Department retains the normal authority and responsibilities of a parent Department as regards direction and control of an arm's length body. The main principles, procedures etc are set out in the DFP guidance *Managing Public Money Northern Ireland* and are reflected in each body's management statement/financial memorandum (MSFM), in the letter appointing its chief executive as accounting officer for the body, and in the letters appointing its chair and other non-executive board members. The functioning of the bodies covered by this Framework Document is to be viewed in the context of, and without prejudice to, the Department's overriding authority and overall accountability.

Health & Social Care Board

2.5. The HSCB, which is established as the Regional Health & Social Care Board, under Section 7(1) of the Health & Social Care (Reform) Act

(Northern Ireland) 2009, has a range of functions that can be summarised under three broad headings.

- 2.6. **Commissioning** – this is the process of securing the provision of health and social care and other related interventions that is organised around a “commissioning cycle” from assessment of need, strategic planning, priority setting and resource acquisition, to addressing need by agreeing with providers the delivery of appropriate services, monitoring delivery to ensure that it meets established safety and quality standards, and evaluating the impact and feeding back into a new baseline position in terms of how needs have changed. The discharge of this function and the HSCB’s relationship with the PHA are set out in sections three and four.
- 2.7. **Performance management and service improvement** – this is a process of developing a culture of continuous improvement in the interests of patients, clients and carers by monitoring health and social care performance against relevant objectives, targets and standards, promptly and effectively addressing poor performance through appropriate interventions, service development and, where necessary, the application of sanctions and identifying and promulgating best practice. Working with the PHA, the HSCB has an important role to play in providing professional leadership to the HSC.
- 2.8. **Resource management** – this is a process of ensuring the best possible use of the resources of the health and social care system, both in terms of quality accessible services for users and value for money for the taxpayer.
- 2.9. The HSCB is required by the Reform Act to establish five committees, known as Local Commissioning Groups (LCGs), each focusing on the planning and resourcing of health and social care services to meet the needs of its local population. LCGs are co-terminus with the five HSC Trusts.

Public Health Agency

- 2.10. The PHA, which is established as the Regional Agency for Public Health & Social Well-being under Section 12(1) of the Health & Social Care (Reform) Act (Northern Ireland) 2009 incorporates and builds on the work previously carried out by the Health Promotion Agency, the former Health and Social Services Boards and the Research and Development Office of the former Central Services Agency. Its primary functions can be summarised under three broad headings.
- 2.11. **Improvement in health and social well-being** – with the aim of influencing wider service commissioning, securing the provision of specific programmes and supporting research and development initiatives designed to secure the improvement of the health and social well-being of, and reduce health inequalities between, people in Northern Ireland;
- 2.12. **Health protection** – with the aim of protecting the community (or any part of the community) against communicable disease and other dangers to health and social well-being, including dangers arising on environmental or public health grounds or arising out of emergencies;
- 2.13. **Service development** – working with the HSCB with the aim of providing professional input to the commissioning of health and social care services that meet established safety and quality standards and support innovation. Working with the HSCB, the PHA has an important role to play in providing professional leadership to the HSC.
- 2.14. In exercise of these functions, the PHA also has a general responsibility for promoting improved partnership between the HSC sector and local government, other public sector organisations and the voluntary and community sectors to bring about improvements in public health and social well-being and for anticipating the new opportunities offered by

community planning.

Health and Social Care Trusts

2.15. HSC Trusts, which are established under Article 10 of the Health and Personal Social Services (Northern Ireland) Order 1991, are the main providers of health and social care services to the public, as commissioned by the HSCB. There are now six HSC Trusts operating in Northern Ireland:

- Belfast Health and Social Care Trust (covering local council areas of Belfast and Castlereagh);
- South Eastern Health and Social Care Trust (covering local council areas of Newtownards, Down, North Down and Lisburn);
- Northern Health and Social Care Trust (covering local council areas of Coleraine, Moyle, Larne, Antrim, Carrickfergus, Newtownabbey, Ballymoney, Ballymena, Magherafelt and Cookstown);
- Southern Health and Social Care Trust (covering local council areas of Dungannon, Armagh, Craigavon, Banbridge and Newry and Mourne);
- Western Health and Social Care Trust (covering local council areas of Derry, Limavady, Strabane, Omagh, and Fermanagh)
- Northern Ireland Ambulance Service Trust (covering all of Northern Ireland)

2.16. The six HSC Trusts are established to provide goods and services for the purposes of health and social care and, with the exception of the Ambulance Trust, are also responsible for exercising on behalf of the HSCB certain statutory functions which are delegated to them by virtue of authorisations made under the Health and Personal Social Services (Northern Ireland) Order 1994. Each HSC Trust also has a statutory obligation to put and keep in place arrangements for monitoring and improving the quality of health and social care which it provides to individuals and the environment in which it provides them (Health and Personal Social Services (Quality, Improvement and Regulation) (NI) Order 2003).

2.17. Section 21 of the Reform Act places a specific duty on each Trust to exercise its functions with the aim of improving the health and social wellbeing of, and reducing the health inequalities between, those for whom it provides, or may provide, health and social care.

Business Services Organisation

2.18. The BSO, which is established as the Regional Business Services Organisation under Section 14 (1) of the Health & Social Care (Reform) Act (Northern Ireland) 2009, contributes to health and social care in Northern Ireland by taking responsibility for the provision of a range of business support and specialist professional services to other health and social care bodies, as directed by the Department in accordance with Section 15 of the Reform Act.

2.19. The BSO incorporates the majority of services previously provided by Central Services Agency. The BSO, however, provides a broader range of support functions for the health and social care service, bringing together services which are common to bodies or persons engaged in providing health or social care. These include: administrative support, advice and assistance; financial services; human resource, personnel and corporate services; training; estates; information technology and

information management; procurement of goods and services; legal services; internal audit and fraud prevention. Such support services may be provided directly by the BSO or through a third party.

Patient and Client Council

2.20. The PCC, which is established under Section 16 (1) of the Health & Social Care (Reform) Act (Northern Ireland) 2009, is a regional body supported by five local offices operating within the same geographical areas covered by the five HSC Trusts and LCGs. The overarching objective of the PCC is to provide a powerful, independent voice for patients, clients, carers, and communities on health and social care issues through the exercise of the following functions:

- to represent the interests of the public by engaging with the public to obtain their views on services and engaging with Health and Social Care (HSC) organisations to ensure that the needs and expectations of the public are addressed in the planning, commissioning and delivery of health and social care services;
- to promote the involvement of patients, clients, carers and the public in the design, planning, commissioning and delivery of health and social care;
- to provide assistance to individuals making or intending to make a complaint relating to health and social care; and
- to promote the provision of advice and information to the public by the HSC about the design, commissioning and delivery of health and social care services.

Regulation and Quality Improvement Authority (RQIA)

2.21. The RQIA was established under Article 3 of the Health and Personal Social Services (Quality, Improvement and Regulation) (Northern Ireland) Order 2003. Although accountable to the Department, it is an independent health and social care regulatory body, whose functions

include:

- i Keeping the Department informed about the provision, availability and quality of health and social care services;
- ii Promoting improvement in the quality of health and social care services by, for example, disseminating advice on good practice and standards;
- iii Reviewing and reporting on clinical and social care governance in the HSC - the RQIA also undertakes a programme of planned thematic and governance reviews across a range of subject areas, reporting to the Department and the Health and Social Care and making recommendations to take account of good practice and service improvements. Such reviews may be instigated by RQIA or commissioned by the Department;
- iv Regulating (registering and inspecting) a wide range of health and social care services. Inspections are based on a new set of minimum care standards which ensures that both the public and service providers know what quality of services is expected. Establishments and agencies regulated by the RQIA include nursing and residential care homes; children's homes; independent hospitals; clinics; nursing agencies; day care settings for adults; residential family centres; adult placement agencies and voluntary adoption agencies. The Reform Act also transferred the functions of the former Mental Health Commission to the RQIA with effect from 1 April 2009. The RQIA now has a specific responsibility for keeping under review the care and treatment of patients and clients with a mental disorder or learning disability.

2.22. The RQIA is also the enforcement authority under the Ionising Radiation and Medical Exposure (Amendment) Regulations (N.I.) 2010 [IRMER] and is one of the four designated National Preventive Mechanisms under the United Nations Optional Protocol for the Convention against Torture [OPCAT] with a responsibility to visit individuals in places of detention and to prevent inhumane or degrading treatment. RQIA also conducts a rolling programme of hygiene inspections in HSC hospitals.

2.23. The Department can ask the RQIA to provide advice, reports or information on such matters relating to the provision of services or the exercise of its functions as may be specified in the Department's request. The RQIA may also advise the Department about any changes which it considers should be made in the standards set by the Department.

Special Agencies

2.24. Special Agencies are established under the Health and Personal Social Services (Special Agencies) (Northern Ireland) Order 1990 to provide specific functions on behalf of the Department.

2.26. **Northern Ireland Blood Transfusion Service (NIBTS)** - The NIBTS is responsible for the collection, testing and distribution of blood donations each year. The main aim of the NIBTS is to fully supply the needs of all hospitals and clinical units in Northern Ireland with safe and effective blood, blood products and other related services. The discharge of this function includes a commitment to the care and welfare of blood donors.

2.27. **Northern Ireland Medical and Dental Training Agency (NIMDTA)** – The NIMDTA was established to ensure that doctors and dentists are effectively trained to provide the highest standards of patient care. The NIMDTA is responsible for funding, managing and supporting postgraduate medical and dental education. It provides a wide range of functions in the organisation, development and quality assurance of postgraduate medical and dental education and in the delivery and quality assurance of continuing professional development for general, medical and dental practitioners.

2.28. **Northern Ireland Guardian ad Litem Agency (NIGALA)** – The NIGALA is responsible for maintaining a register of Guardians ad Litem who are independent officers of the court experienced in working with

children and families. Under the Children (NI) Order 1995, a Guardian ad Litem is appointed to safeguard the interests of children who are subject to family and adoption court proceedings and to ensure that their feelings and wishes are made clear to the court. The NIGALA also has a pivotal role in ensuring that the Children (Northern Ireland) Order is implemented as intended. The provision of an effective and efficient Guardian ad Litem Service is vital if the Children Order is to operate satisfactorily. It occupies a similar role under the Adoption (Northern Ireland) Order 1987 in that it brings an independence and objectivity to the task of safeguarding the interests of the child.

Non Departmental Public Bodies (NDPBs)

2.29. The Northern Ireland Practice and Education Council for Nursing and Midwifery (NIPEC) - The NIPEC was established under the Health and Personal Social Services Act (Northern Ireland) 2002 as a non-departmental public body to support the development of nurses and midwives by promoting high standards of practice, education and professional development. The NIPEC also provides advice and guidance on best practice and matters relating to nursing and midwifery.

2.30. The Northern Ireland Social Care Council (NISCC) - The NISCC was established under the Health and Personal Social Services Act (Northern Ireland) 2001 as a non-departmental public body to protect the public, specifically those who use social care services, and to promote confidence and competence in the social care workforce. It achieves this aim by registering and regulating the social care workforce, setting and monitoring the standards for professional social work training and promoting training within the broader social care workforce.

Summary of working relationships

2.31. In common with all Arms Length Bodies (ALBs), on issues of

governance and assurance, all the HSC bodies are directly accountable to the Department. Detailed accountability arrangements are set out in section 6 of this Framework Document.

- 2.32. Article 67 of the Health and Personal Social Services (Northern Ireland) Order 1972 as amended by the Health and Social Care (Reform) Act (Northern Ireland) 2009 provides that "In exercising their respective functions, health and social care bodies, district councils, Education and Library Boards and the Northern Ireland Housing Executive shall co-operate with one another in order to secure and advance the health and social welfare of Northern Ireland."
- 2.33. Under the Reform Act, the Department has an overall duty to promote an integrated system of health and social care designed to improve the health and social well-being of the people in Northern Ireland. All health and social care bodies must work closely and co-operatively with the Department, with each other and with organisations outside the Department, in the manner best calculated to further that overall duty. Whilst this general duty of co-operation is paramount, there are a number of specific areas where co-operative working needs to be highlighted and these are dealt with in the following paragraphs.
- 2.34. The Department sets the strategic context for the commissioning of health and social care services through a Commissioning Direction to the HSCB. It may also direct the HSCB as to the performance indicators it should employ in improving the performance of HSC Trusts.

The Health and Social Care Board and the Public Health Agency

- 2.35. Under Section 8 of the Reform Act, the HSCB is required to produce an annual commissioning plan in response to the Commissioning Direction, in full consultation and agreement with the PHA. The form and content of the commissioning plan is directed by the Department in accordance with Section 8 of the Reform Act. This requirement is at the core of the

key working relationship that translates the strategic objectives, priorities and standards set by the Department into a range of high quality, accessible health and social care services and general improvement in public health and wellbeing. In practice, the employees of the HSCB and PHA work in fully integrated teams to support the commissioning process at local and regional levels.

2.36. Developing, securing approval for and implementing the annual commissioning plan and associated Service and Budget Agreements with providers is the responsibility of the HSCB. The HSCB is, however, statutorily required to have regard to advice and information provided by the PHA and cannot publish the plan unless it has been approved by the PHA. In the unlikely event that the HSCB and the PHA cannot agree on the commissioning plan, the matter is referred to the Department for resolution. The HSCB and the PHA must also work together in a fully integrated way to support providers to improve performance and deliver desired outcomes.

2.37. Given the Department's retained responsibilities in areas such as human resources and estate management, strategic planning for health and social services must take place in a spirit of co-operation between the Department, the HSCB, the PHA and other HSC stakeholders, notwithstanding the formal accountability arrangements described elsewhere in this Framework Document.

Health and Social Care Board and HSC Trusts

2.38. Trusts must provide services in response to the commissioning plan, and must meet the standards and targets set by the Minister. Service and Budget Agreements (SBAs) are the administrative vehicle for demonstrating that these obligations will be met. SBAs are established between the HSCB and Trusts setting out the services to be provided and linking volumes and outcomes to cost.

2.39. Working with the PHA as appropriate, the HSCB is responsible for managing and monitoring the achievement by Trusts of agreed objectives and targets, including financial breakeven. At the same time, the HSCB and PHA also work together closely in supporting Trusts to improve performance and achieve the desired outcomes.

2.40. Section 10 of the Reform Act gives the HSCB power, subject to the approval of the Department, to give guidance or direction to a Trust on carrying out a Trust function. Before giving direction, the HSCB is required to consult with the Trust concerned except when the urgency of the matter may preclude consultation. The HSCB must not however give any direction or guidance to a Trust that is inconsistent with this Framework Document or inconsistent with any other direction or guidance already given to the Trust by the Department.

Health and Social Care Board and Family Practitioner Services

2.41. Primary care in general and family practitioner services (FPS) in particular are central to the health and social care system. Family practitioners and those who work with them in extended primary care teams act as the first point of contact and as a gateway to a wider variety of services across the HSC. The HSCB has a key role to play in managing contracts with family practitioners, not only in terms of pay and performance monitoring but also in terms of quality improvement, adherence to standards and delivery of departmental policy. The HSCB is accountable to the Department for the proper management of FPS budgets.

Business Services Organisation and the Wider HSC

2.42. The role of BSO is to provide support services on behalf of HSC bodies as directed by the Department. The relationships between the BSO and HSC bodies are governed by the development of SLAs between the BSO and the relevant organisation setting out the range, quantity, quality

and costs of the services to be provided. These SLAs will develop in accordance with the phased expansion of the range of services provided by the BSO.

Patient and Client Council and Wider HSC

2.43. In addition to the overall requirement on HSC bodies to co-operate with each other to secure and advance the health and social welfare of Northern Ireland, Section 18 of the Reform Act places a specific duty on certain HSC bodies, as defined in the Act, to co-operate with the PCC in the exercise of its functions. This means that HSC bodies must consult the PCC on matters relevant to the latter's functions and must furnish the PCC with the information necessary for the discharge of its functions. Furthermore, HSC bodies must have regard to advice provided by the PCC about best methods and practices for consulting and involving the public in health and social care matters.

2.44. The PCC's relationship with the other HSC bodies is therefore characterised by, on the one hand, its independence from these bodies in representing the interests and promoting the involvement of the public in health and social care and, on the other, the need to engage with the wider HSC in a positive and constructive manner to ensure that it is able to efficiently and effectively discharge its statutory functions on behalf of patients, clients and carers. It also has considerable influence over the manner in which consultations are conducted by the HSC.

2.45. The PCC's functions do not include a duty to consult on behalf of the HSC. Each HSC body is required to put in place its own arrangements for engagement and consultation.

Regulation and Quality Improvement Authority, the Department and Wider HSC

2.46. The RQIA's relationship with the Department and other HSC bodies is

driven by its independent role in keeping the Department informed about the availability and quality of services, drawing on its regulatory functions, and its wider statutory responsibility to encourage improvement in the quality of services. HSC bodies look to the RQIA for independent validation of their internal arrangements for clinical and social care governance. Examples of RQIA's work in this respect can be seen within its rolling programme of special and thematic reviews within the HSC. The RQIA must also work closely with HSC Trusts in the discharge of its functions relating to regulation of independent sector providers, particularly in terms of safeguarding the interests of vulnerable people.

Special Agencies and the Department

2.47. Special Agencies carry out a range of discrete functions as set out above. Their primary relationship is with the Department, on behalf of which they discharge their functions. The services they deliver are largely in support of the wider health and social care system and they must therefore develop appropriate working relationships with other health and social care bodies.

The Northern Ireland Practice and Education Council, the Department and the HSC

2.48. The NIPEC's primary relationship is with the Department on behalf of which it discharges its functions. NIPEC also works closely with key stakeholders in the HSC system to support registered nurses, midwives and specialist community public health nurses to provide a safe and effective nursing and midwifery service to the population of Northern Ireland.

The Northern Ireland Social Care Council (NISCC), the Department and the Wider HSC

2.49. The NISCC's primary relationship is with the Department, on behalf of which it discharges its functions. The NISCC provides a framework for commissioners and providers to promote consistency in standards of conduct and practice throughout the social care system. The NISCC also works closely with its registrants and other key stakeholders to achieve its aims of raising the quality of social care practice.